

UOB Group

Resilient performance amid macroeconomic headwinds

September 2026

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Agenda



- 1** Overview of UOB Group
- 2** Asset Quality Update
- 3** Resilience of the Singapore Housing Market & UOB's Cover Pool
- 4** UOB's Funding Profile

Appendices

- A** Macroeconomic Outlook
- B** Growth Drivers and Strategic Priorities
- C** Sustainability and AI Initiatives
- D** Financial Performance

1. Overview of UOB Group

UOB Overview



Founding

Founded in August 1935 by a group of Chinese businessmen and Datuk Wee Kheng Chiang, grandfather of the present UOB Group CEO, Mr. Wee Ee Cheong.

Expansion

UOB has grown over the decades organically and through a series of strategic acquisitions. It is today a leading bank in Asia with an established presence in the Southeast Asia region. The Group has a global network of around 430 branches and offices in 19 markets.

Note: Financial statistics as at 30 June 2026

1. USD 1 = SGD 1.29473 as at 30 June 2026

2. Average for 2Q26

3. Calculated based on profit attributable to equity holders of the Bank, net of perpetual capital securities distributions

Key Statistics for 1H26

■ Gross loans	: SGD361b (USD279b ¹)
■ Customer deposits	: SGD437b (USD338b ¹)
■ Loan / Deposit ratio	: 81.7%
■ Net stable funding ratio	: 114%
■ All-currency liquidity coverage ratio	: 159% ²
■ Common Equity Tier 1 ratio	: 15.4%
■ Leverage ratio	: 6.8%
■ Return on equity ³	: 11.6%
■ Return on assets	: 1.01%
■ Net interest margin	: 1.78%
■ Non-interest income / Total income	: 34.1%
■ Cost / Income	: 44.9%
■ Non-performing loan ratio	: 1.6%
■ Credit Ratings	

	Moody's	S&P	Fitch
Issuer rating (Senior unsecured)	Aa1	AA–	AA–
Outlook	Stable	Stable	Stable
Short-term rating	P-1	A-1+	F1+

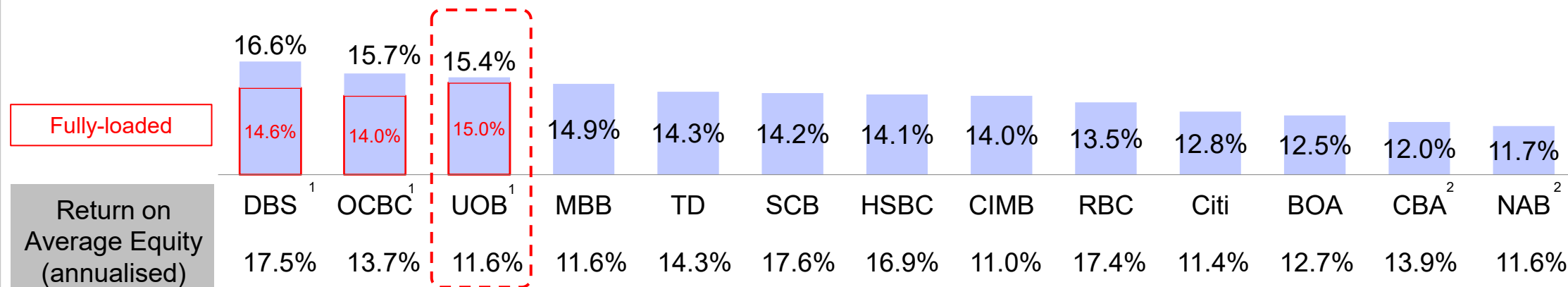
Comparison against peers

				Standalone Strength	Cost Management	Returns	Liquidity
Moody's	S&P	Fitch		Moody's baseline credit assessment	Costs/income ratio	Return on average assets (annualised)	Loan/deposit ratio
Aa1	AA-	AA-	UOB	a1	45%	1.0%	82%
Aa1	AA-	AA-	OCBC	a1	39%	1.4%	78%
Aa1	AA-	AA-	DBS	a1	39%	1.3%	74%
A3	A-	A+	HSBC	a3	46%	0.9%	56%
A3	BBB+	A	SCB	baa1	55%	0.8%	51%
A1	A-	AA-	BOA	a2	59%	1.0%	59%
A3	BBB+	A	Citi	baa1	57%	0.8%	52%
Aa2	AA-	AA-	CBA	a1	45%	0.8%	107%
Aa2	AA-	AA-	NAB	a2	59%	0.5%	119%
Aa1	AA-	AA-	RBC	a2	53%	1.0%	68%
Aa3	A+	AA-	TD	a2	57%	0.8%	79%
A3	A-	n.r.	CIMB	baa1	46%	1.0%	85%
A3	A-	n.r.	MBB	a3	50%	1.0%	95%

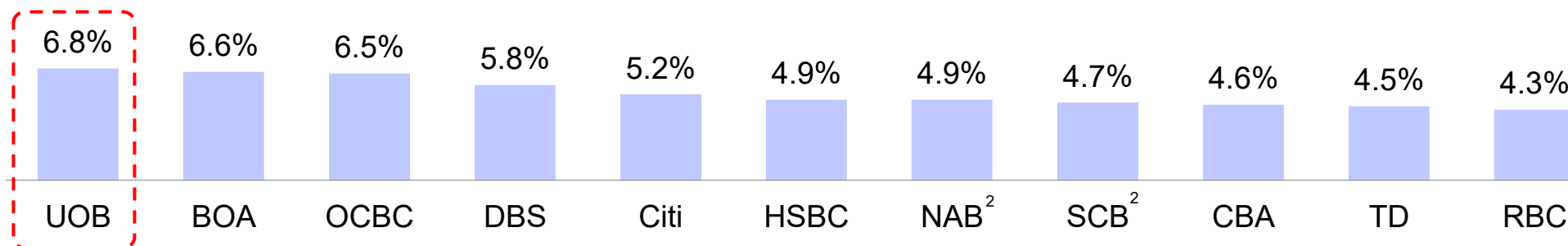
Source: Company reports, Credit rating agencies (updated as of 7 August 2026)
 Financial data based on period ended 30 June 2026, except for RBC and TD (30 April 2026)

Capital and leverage ratios

Reported Common Equity Tier 1 CAR



Reported Leverage Ratio



1. The three major Singapore banks have implemented Final Basel III reforms (both transitional and fully-loaded ratios are shown above)

2. Common equity Tier 1 ratios of CBA and NAB are based on APRA's standards; their respective internationally comparable ratio was 18.3% (30 June 2026) and 17.1% (31 March 2026)

Source: Company reports

Financial data based on period ended 30 June 2026, except for RBC and TD (30 April 2026)

A leading Singapore bank; Established franchise in core market segments



Group Retail

- Best Retail Bank in Singapore
- Strong franchise across wealth, deposits, cards, and mortgages

Group Wholesale Banking

- Leading wholesale bank with regional connectivity
- Sector-led approach to capture cross-border trade and investment flows

Global Markets

- Deep capabilities across treasury, hedging and investment solutions

UOB Group's recognition in the industry



ASEAN's Best Retail Bank, 2026



Best SME Bank in the World, 2026



Best Bank in Asia-Pacific, 2025

Sizeable domestic market share

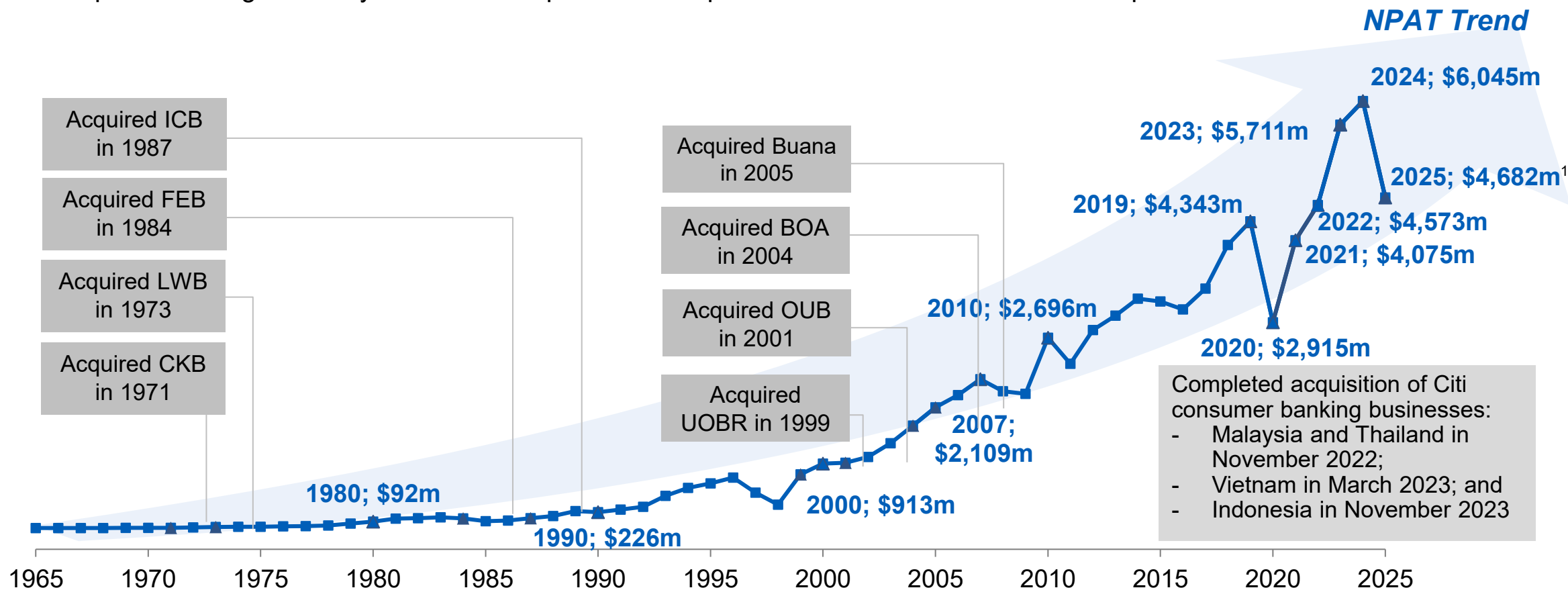


Source: UOB, MAS (data as of 30 June 2026)

Proven track record of execution



- UOB Group's management has a proven track record in steering the Group through various global events and crises
- Stability of management team ensures consistent execution of strategies
- Disciplined management style which underpins the Group's overall resilience and sustained performance



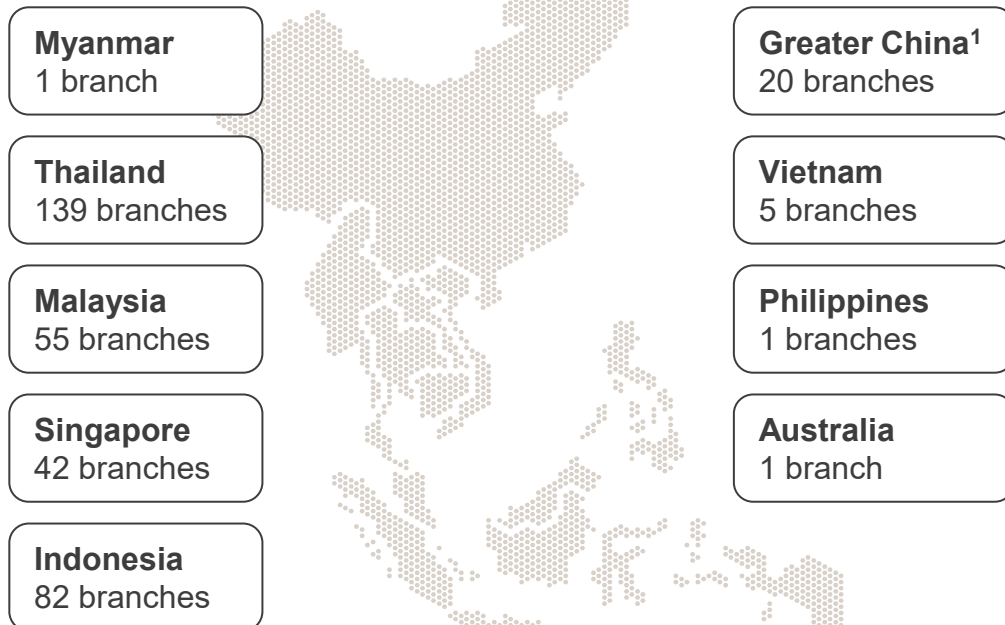
Note: Bank of Asia Public Company Limited ("BOA"), Chung Khiaw Bank Limited ("CKB"), Far Eastern Bank Limited ("FEB"), Industrial & Commercial Bank Limited ("ICB"), Lee Wah Bank Limited ("LWB"), Overseas Union Bank Limited ("OUB"), Radanasin Bank Thailand ("UOBR")

1. Included impact of pre-emptive general allowance set aside in 3Q25

Comprehensive regional banking franchise



Extensive Regional Footprint



- Most diverse regional franchise among Singapore banks; effectively full control of regional subsidiaries
- Integrated regional platform improves operational efficiencies, enhances risk management and provides faster time-to-market and seamless customer service
- Organic growth strategies in emerging / new markets of China and Indo-China

1. Comprise Mainland China, Hong Kong SAR and Taiwan
2. Refers to Privilege Banking and Private Bank

1H26 performance by segment

Group Retail



Income

SGD2.6b

29% of Group's profit before tax

SGD204b²

Assets under management
+7% YoY

58%

AUM from overseas customers

Group Wholesale Banking & Global Markets



Income

SGD3.6b

69% of Group's profit before tax

28%

Cross-border income to Group wholesale banking's income

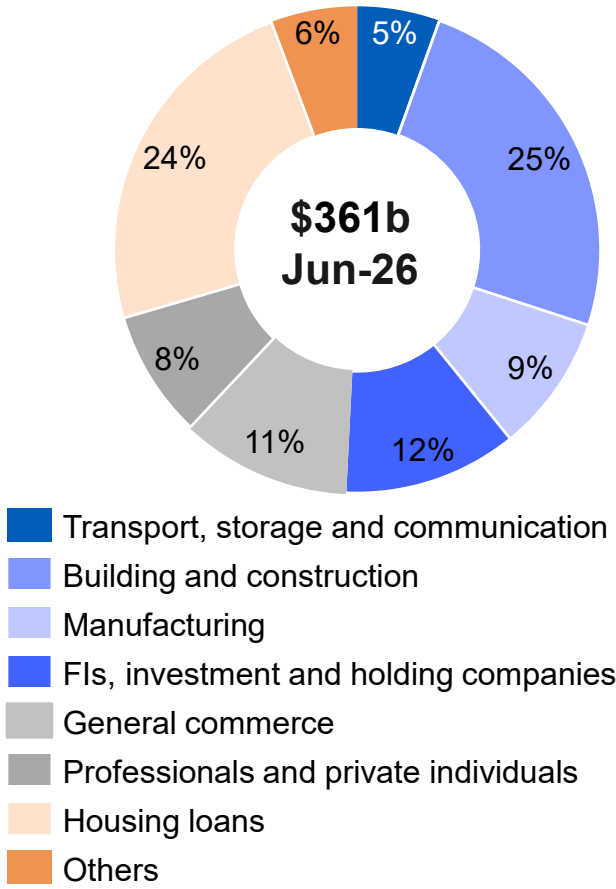
+33% YoY

Trade loans growth

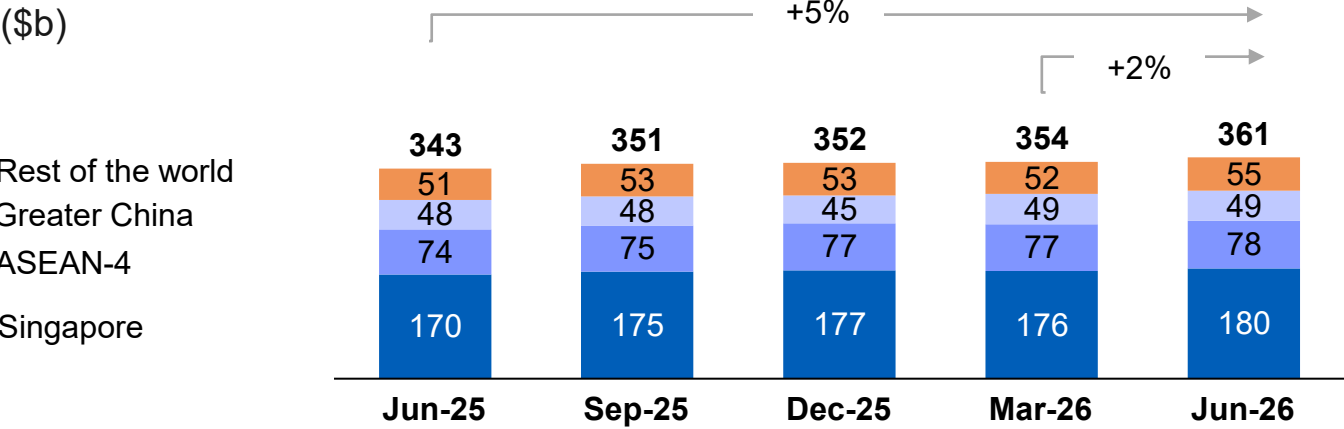
Diversified customer loan book



By Industry

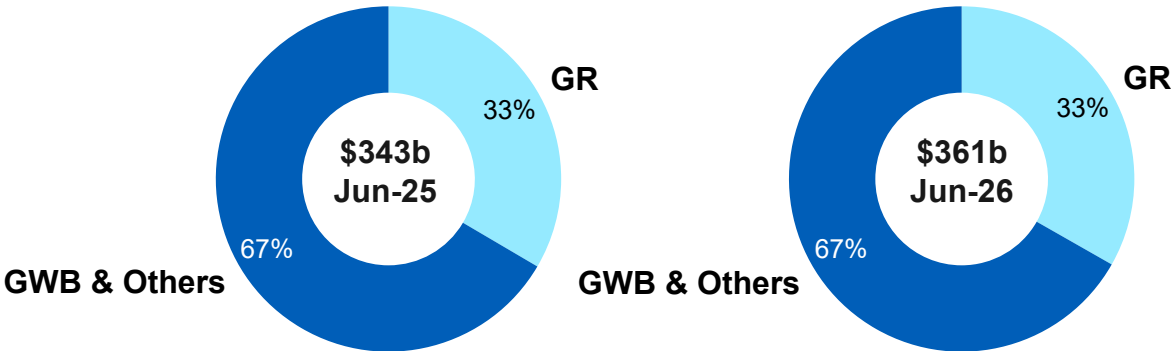


By Geography



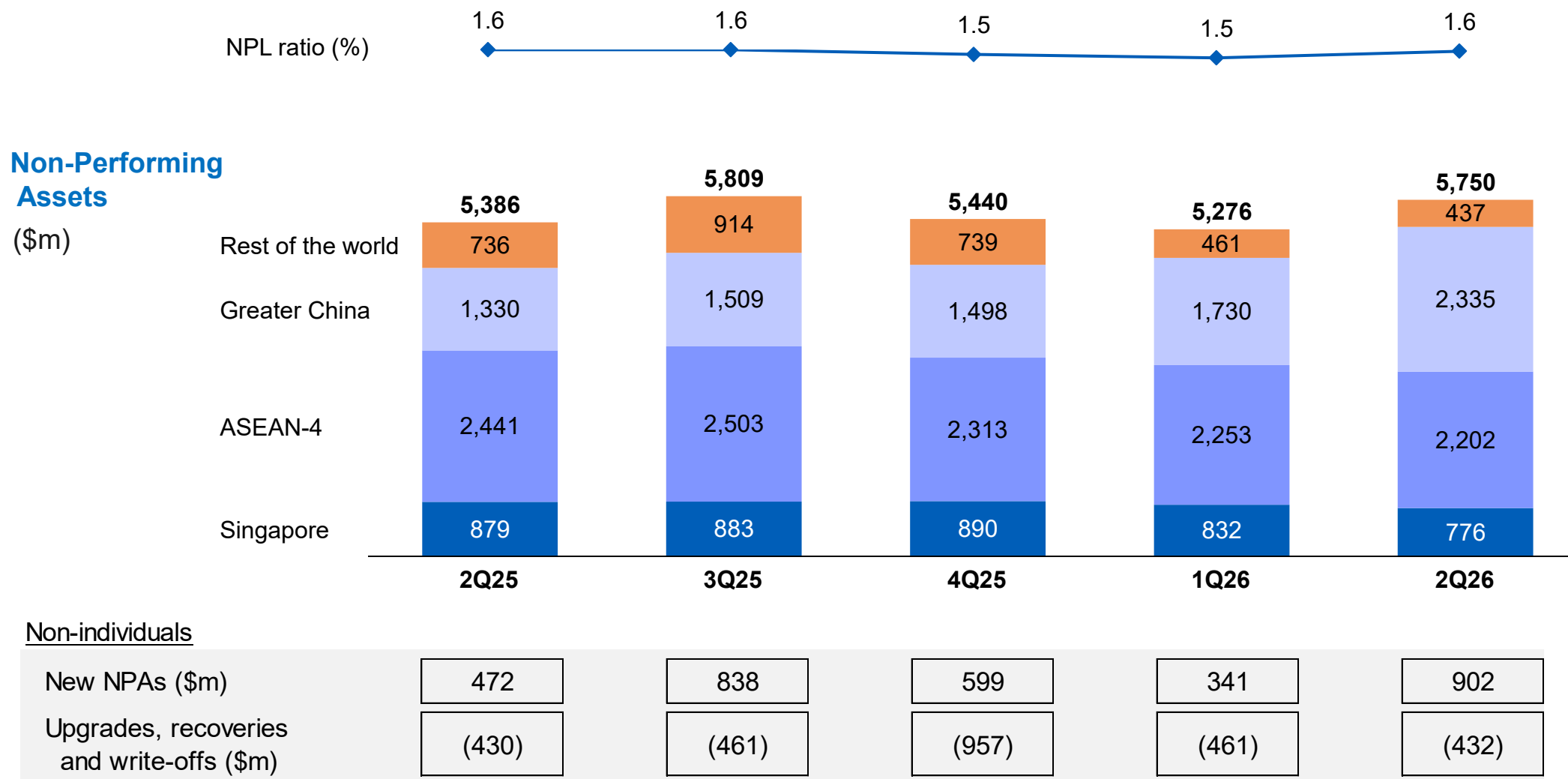
Note: Loans are classified based on where credit risks reside, represented by country of incorporation/operation for non-individuals and residence for individuals.

By Segment



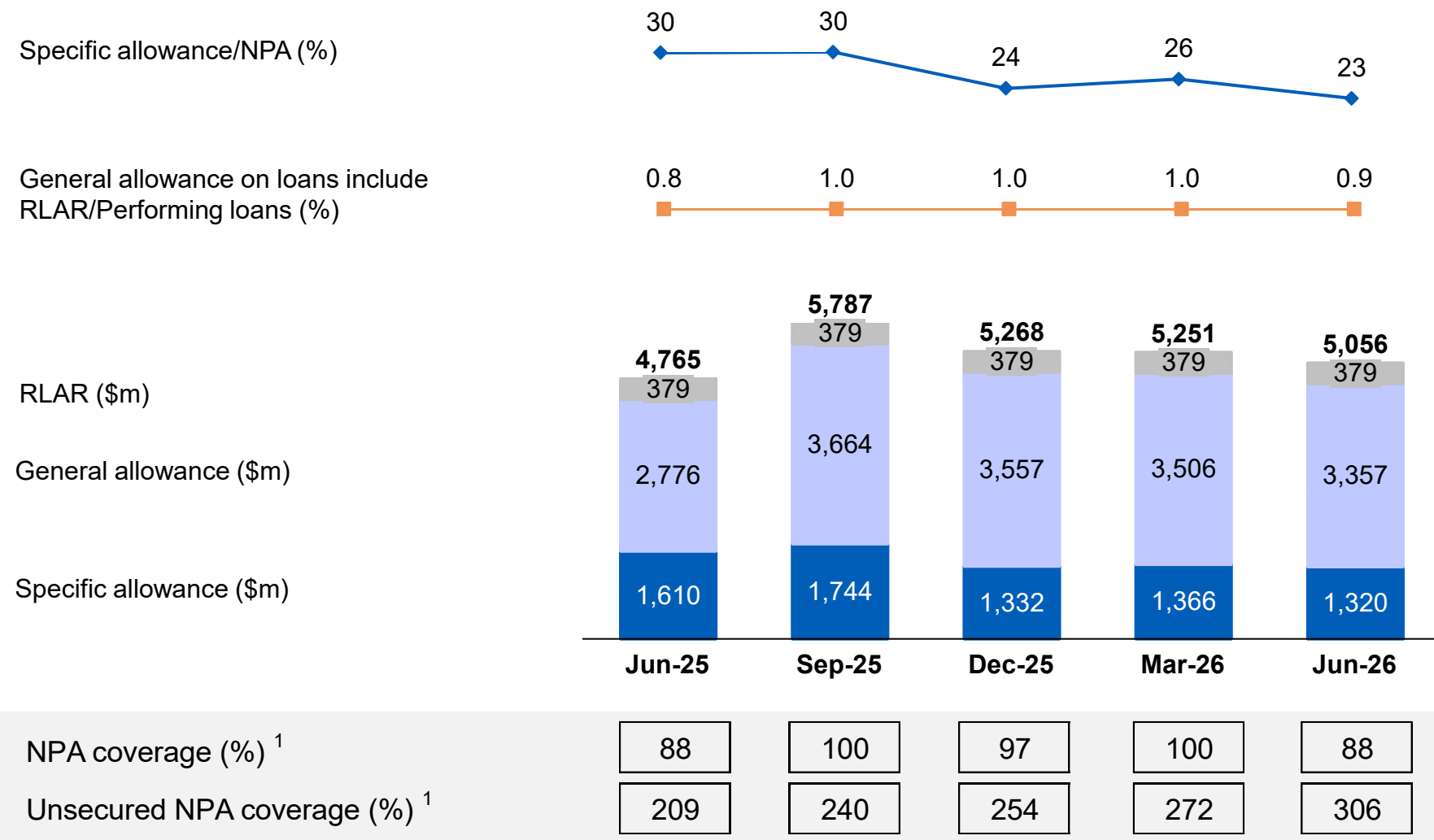
2. Asset Quality Update

NPL ratio at 1.6% with new NPA formation reflecting the downgrade of one closely monitored real estate account



Note: NPAs are classified based on where credit risks reside, represented by country of incorporation/operation for non-individuals and residence for individuals

Provision coverage remained adequate with higher unsecured NPA coverage



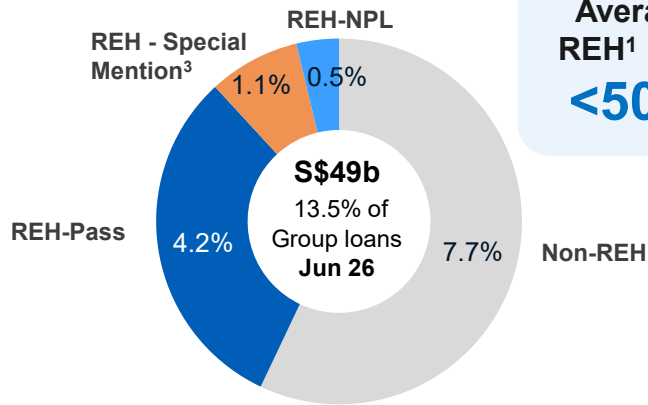
1. Includes RLAR (Regulatory loss allowance reserve) as part of total allowance

Actively derisking exposure to real estate hot spots



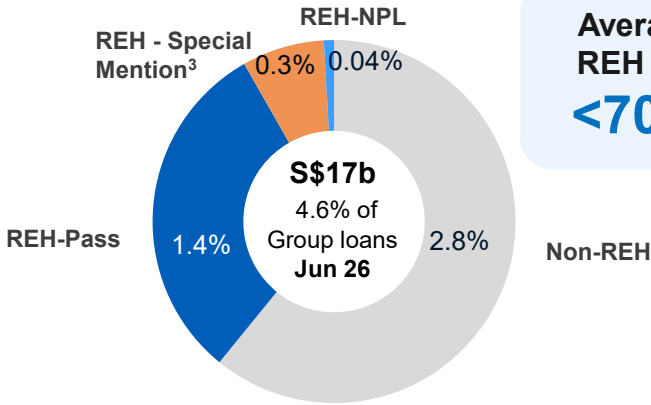
Higher risk exposures remain contained and actively managed

Greater China



Average REH¹ LTV² <50%

United States

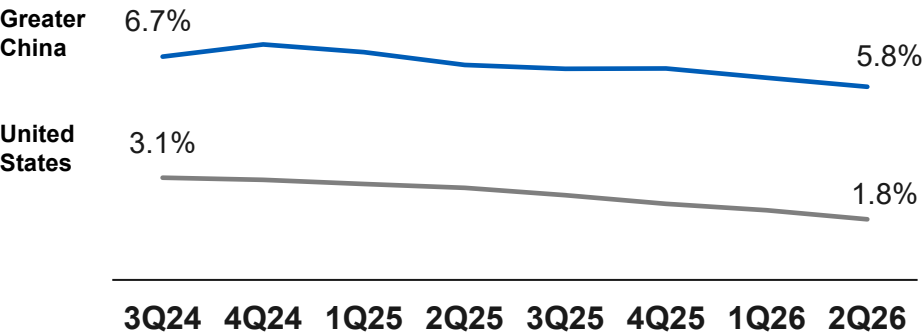


Average REH LTV <70%

Greater China & United States REH loans <8% of group loans

De-risking REH exposure in key hot spots

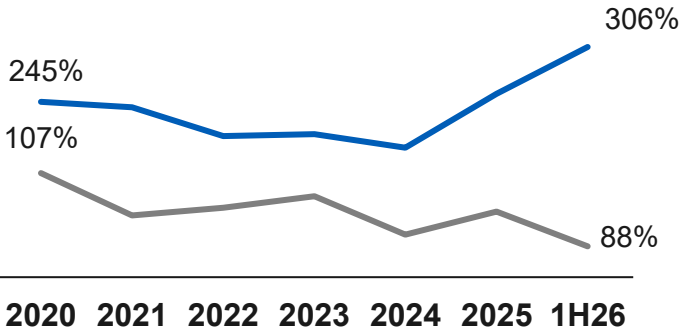
REH loans as % of group loans



Derisked ~20%⁴

Strong buffers, unsecured NPA coverage at a new high

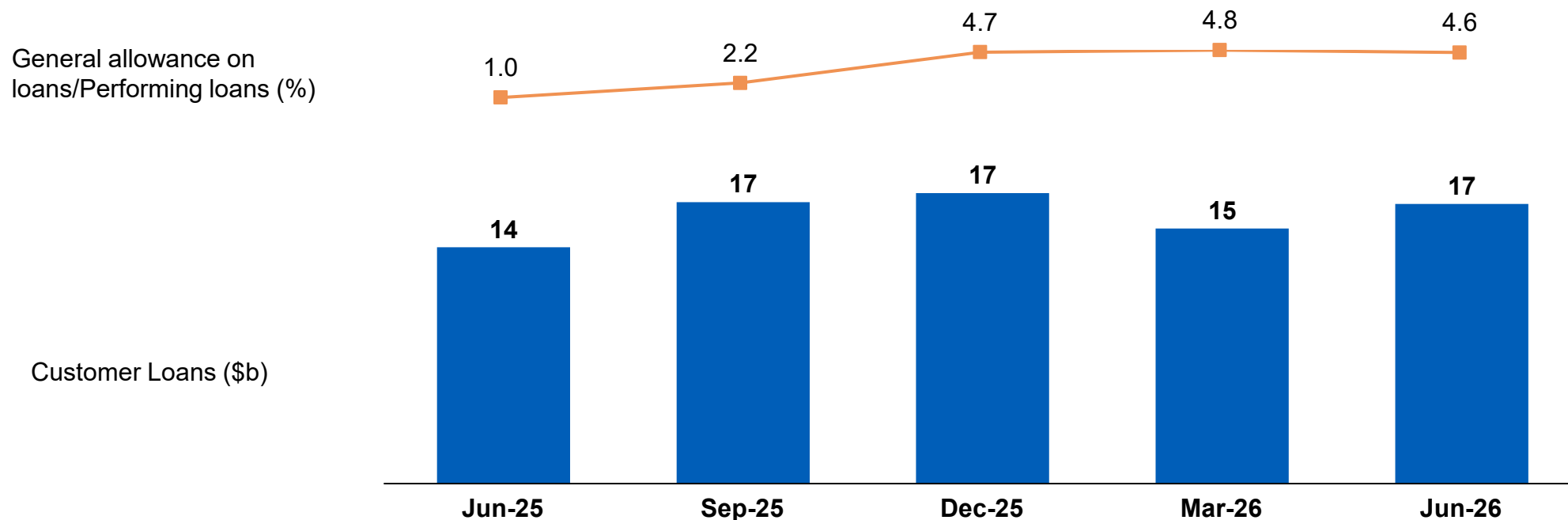
Unsecured NPA coverage



1. REH: Real Estate and Hospitality
2. LTV: Loan-to-Value, as of May 2026
3. Includes substandard accrual accounts
4. Since end-2024

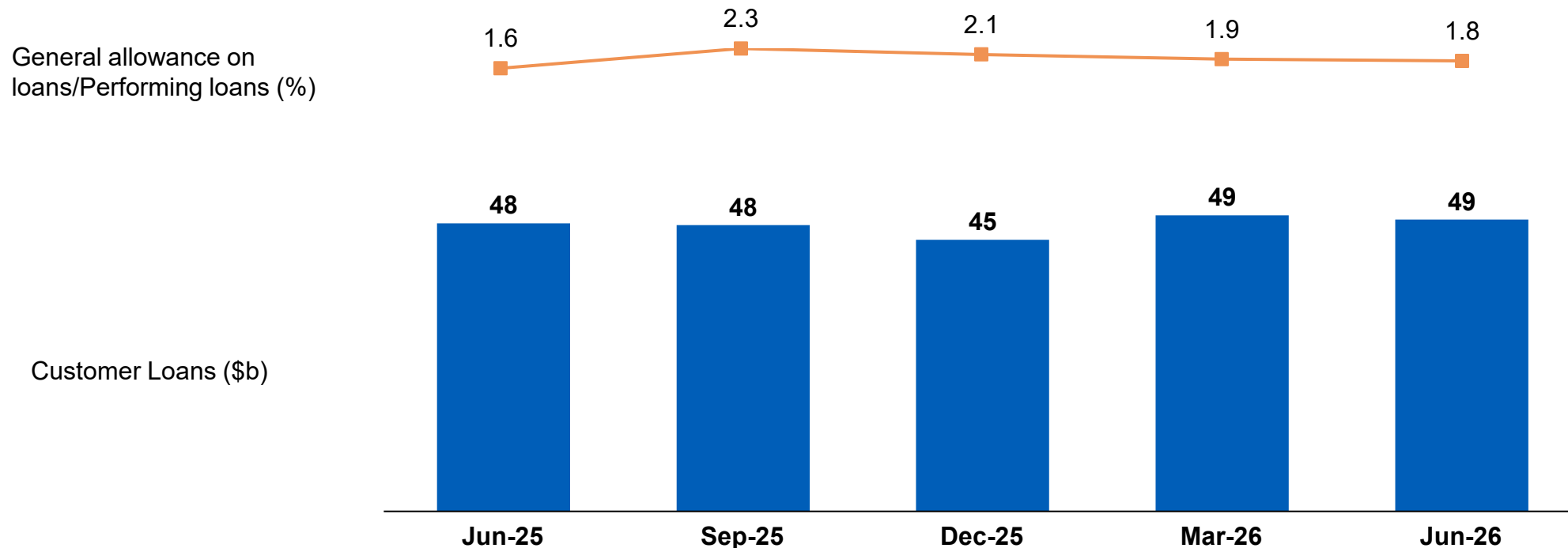
Note: Loan classification is according to where credit risks reside, represented by the borrower's country of incorporation/ operation for non-individuals and residence for individuals, where available

Exposure to United States



NPL ratio (%)	4.2	4.0	3.0	1.5	1.2
NPA coverage (%)	67	69	106	233	269
Unsecured NPA coverage (%)	129	147	235	978	1,243

Exposure to Greater China



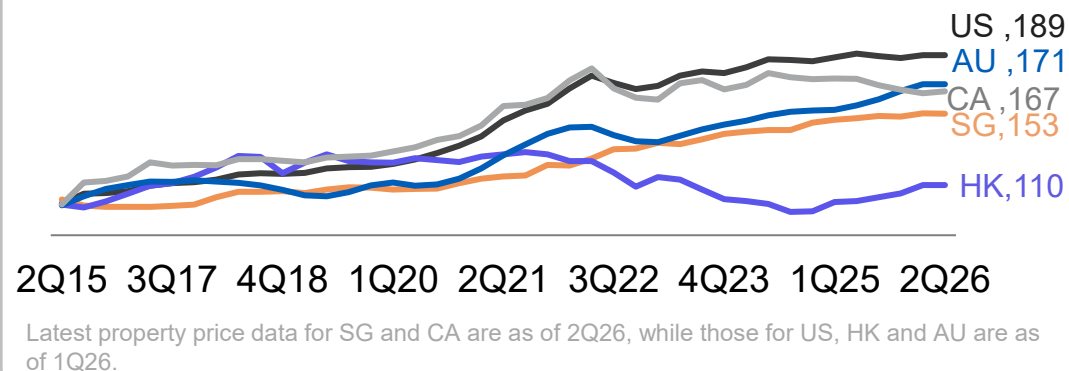
NPL ratio (%)	2.7	3.1	3.3	3.5	4.8
NPA coverage (%)	57	78	60	57	42
Unsecured NPA coverage (%)	228	299	259	272	323

3. Resilience of the Singapore Housing Market & UOB's Cover Pool

Singapore mortgages remain a low-risk asset class

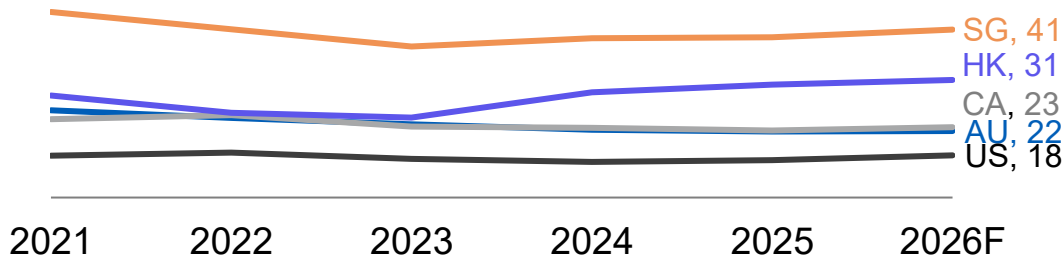


Low risk of housing bubbles due to cooling measures
(3Q15 = 100)



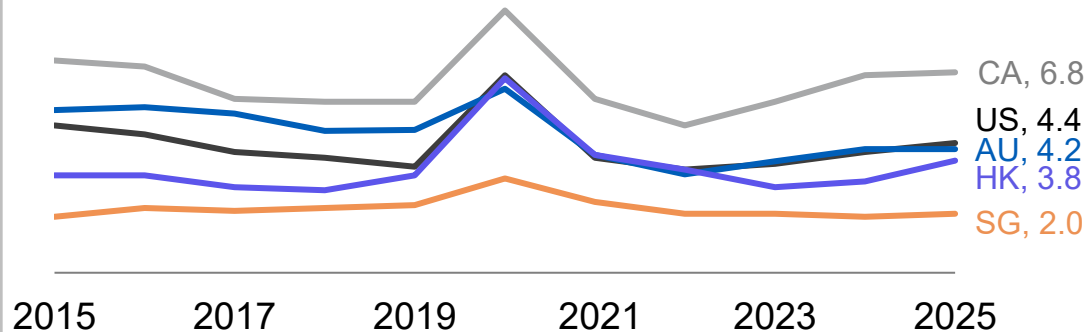
Sources: CEIC, UOB Economic-Treasury Research

High national savings rate (% of GDP)



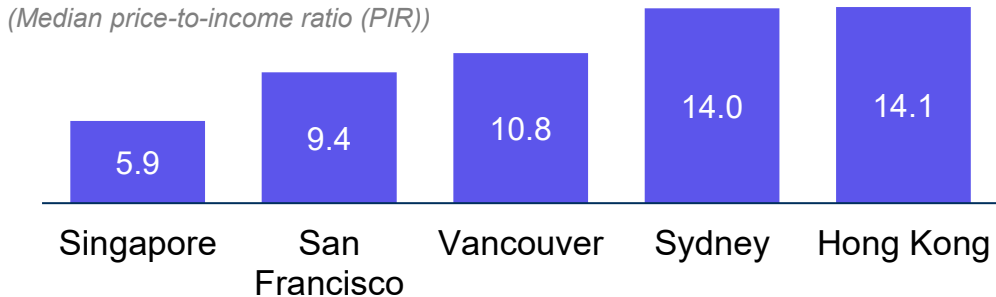
Source: International Monetary Fund, UOB Economic-Treasury Research

Low unemployment underscores housing affordability and support for mortgage servicing (Unemployment, %)



Sources: Macrobond, UOB Economic-Treasury Research

Singapore private residential housing stays affordable as median price-to-income ratio remains low (Median price-to-income ratio (PIR))



As of 3Q25, based on 2026 edition of Urban Reform Institute report
Singapore's PIR calculated based on condominium price of S\$1.69m and medium monthly household income of S\$23.8k.

Sources: Singapore Statistics, Urban Reform Institute, Frontier Centre for Public Policy, UOB Economic-Treasury Research

USD15,000,000,000 Global Covered Bond Programme



Issuer	United Overseas Bank Limited
Issuer Long Term Rating	Aa1 (stable) / AA- (stable) / AA- (stable) (Moody's / S&P / Fitch)
Issuer Short Term Rating	P-1 / A-1+ / F1+ (Moody's / S&P / Fitch)
Programme Limit	USD15,000,000,000
LCR Status / ECB Repo Eligibility	Expected Level 2A Eligible (EU)^ / Not Eligible
Programme Rating	Aaa / AAA (Moody's / S&P)
Issuance Structure (Dual Recourse)	Direct issuance covered bond regulated under MAS Notice 648, Senior unsecured claim against the Issuer and senior secured claim against the Cover Pool
Covered Bond Guarantor (CBG)	Glacier Eighty Pte. Ltd., a newly set up orphan SPV incorporated in Singapore for the sole purpose of facilitating the activities under the Covered Bond Programme
Covered Bond Guarantee	The CBG has provided a guarantee as to payments of interest and principal under the Covered Bonds
Cover Pool	Eligible 1 st ranking SGD denominated residential mortgages loans originated by UOB in Singapore (and other eligible assets)
Mortgage Loan-to-Value Cap	80% of latest Valuation of the Property, to be adjusted at least quarterly
Over-collateralisation (OC)	Legal minimum OC of 3% and committed OC of 15.90%
Hedging	Cover Pool Swap ¹ to hedge against possible variances between the interest received from the residential mortgage loans to the CBG's SGD interest/swap payments; Covered Bond Swap to hedge against the currency risk between the amount received by the CBG against its payment in other currency
Listing	Singapore Stock Exchange (SGX – ST)
Governing Law	English law (bond & swap documents) and Singapore law (asset documents)
Servicer, Cash Manager and Seller	United Overseas Bank Limited
Asset Monitor	Ernst & Young LLP
Trustee	DB International Trust (Singapore) Limited
Issuing and Paying Agent	Deutsche Bank AG, Singapore Branch
Arrangers	United Overseas Bank Limited, BNP Paribas and Hong Kong and Shanghai Banking Corporation

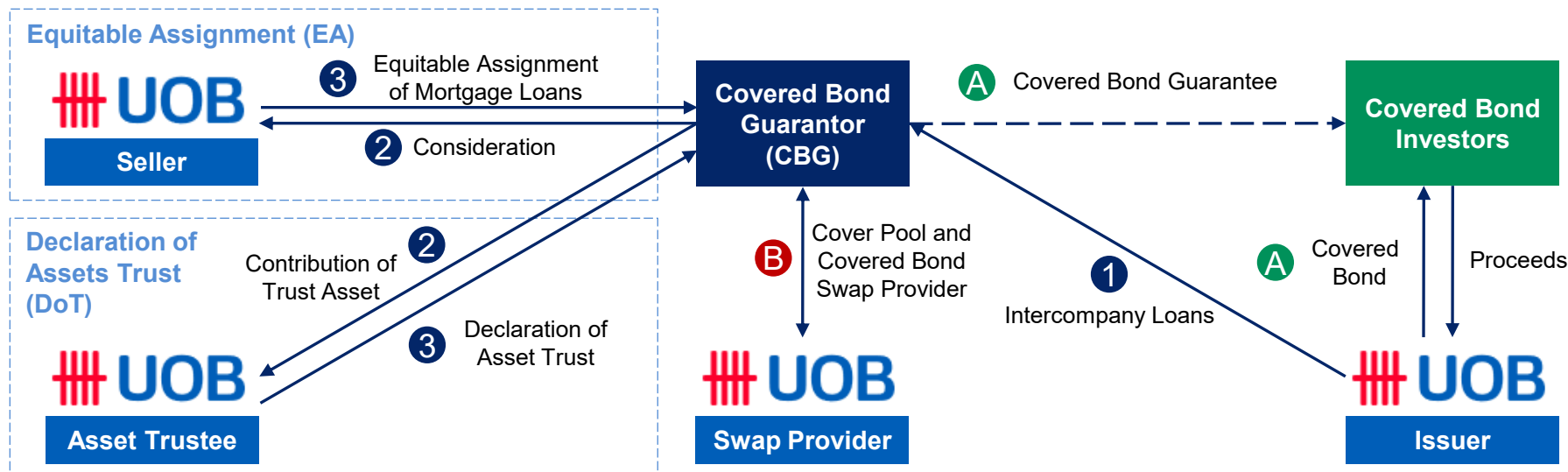
[^]Please refer to http://ec.europa.eu/finance/bank/docs/regcapital/acts/delegated/141010_delegated-act-liquidity-coverage_en.pdf and check for details. At the time of this presentation and subject to any relevant matters which are within the control of a relevant EU investor (including its compliance with the transparency requirement referred to in article 129(7) of Regulation (EU) 575/2013) and to the issuer and the covered bonds being regarded to be subject to supervisory and regulatory arrangements regarded to be at least equivalent to those applied in the EU, this bond should satisfy the eligibility criteria for its classification as a Level 2A asset in accordance with Chapter 2 of Regulation (EU) 2015/61 supplementing Regulation (EU) 575/2013. Notwithstanding the foregoing, it should be noted that whether or not a bond is a liquid asset for the purposes of the Liquidity Coverage Ratio under Regulation (EU) 575/2013 is ultimately to be determined by a relevant investor institution and its relevant supervisory authority and neither the issuer nor the manager accept any responsibility in this regard

¹Only entered into if and when required by either Rating Agency in order to ensure that the then current rating of the Covered Bonds would not be downgraded

Covered Bond Structure



Notwithstanding that CPF's consent is required for the transfer or assignment of mortgages relating to CPF Loans, no such consent is required for a declaration of trust over mortgages relating to CPF Loans. The Seller is acting as the Assets Trustee and the CPF Loans are held on trust for the benefit of the Covered Bond Guarantor (CBG). Both EA and DOT mechanisms are permissible under MAS Notice 648 and such hybrid structure has been used in Covered Bond programmes in other jurisdiction.



¹ Only entered into if and when required by either Rating Agency to ensure that the then current rating of the Covered Bonds would not be downgraded.

² DOT Loans mean:
 (1) the borrowers had used CPF funds in connection with a residential property (CPF Loan) or
 (2) the required documentation for the borrowers' use of CPF funds, in connection with a residential property, is prepared.

³ EA Loans mean a non-CPF Loan and the required documentation for the borrowers' use of CPF funds, in connection with a residential property, is not prepared.

Credit Structure (Dual Recourse)

- A** ▶ Covered Bond issued directly from UOB constitutes direct, unsecured and unsubordinated obligations of the issuer
- ▶ CBG guarantees the payment of interest and principal on the Covered Bonds, secured by the Cover Pool

Hedging

- B** ▶ Cover Pool Swap¹ – to hedge interest rate risk between the mortgage loans and CBG's SGD interest / swap payments¹
- ▶ Covered Bond Swap (if necessary) – to hedge against the currency risk between the amount received by the CBG against its payment in other currency

Segregation of Mortgage Loans

- 1** UOB provides an intercompany loan to the CBG
- 2** CBG pays UOB consideration for the purchase of the mortgage loans
- 3** A dual ring-fencing structure which uses both equitable assignment (EA) and declaration of assets trust (DOT) mechanisms:
 - ▶ DOT – for the sale of DOT loans²
 - ▶ EA – for the sale of EA loans³ via equitable assignment

UOB's Cover Pool Profile

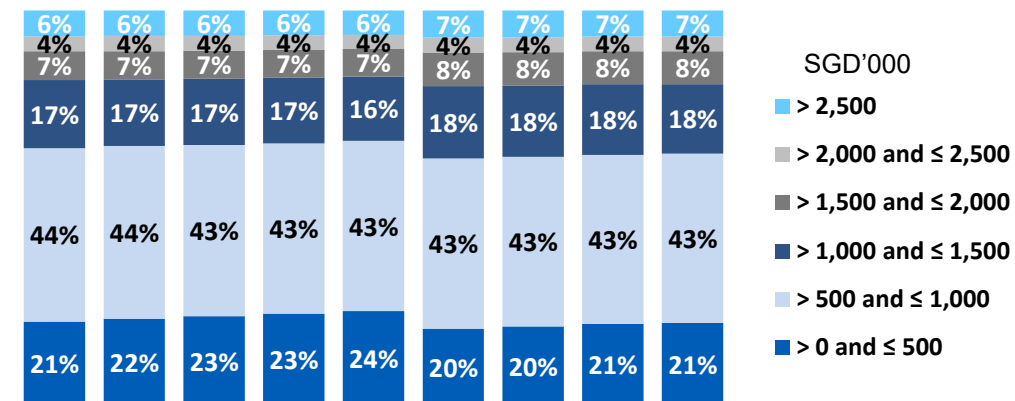


Overview of Cover Pool (as of Jul'26)

Number of Mortgage Accounts	25,971
Total Current Balance (SGD)	17.0 billion
Average Current Loan Balance (SGD)	654,063
Maximum Current Loan Balance (SGD)	9,475,125
Weighted Average Current Interest Rate	2.01 %
Weighted Average Seasoning	67 months
Weighted Average Remaining Tenor	237 months
Weighted Average Indexed Current LTV ¹	40.5 %
Weighted Average Unindexed ² Current LTV ¹	49.0 %

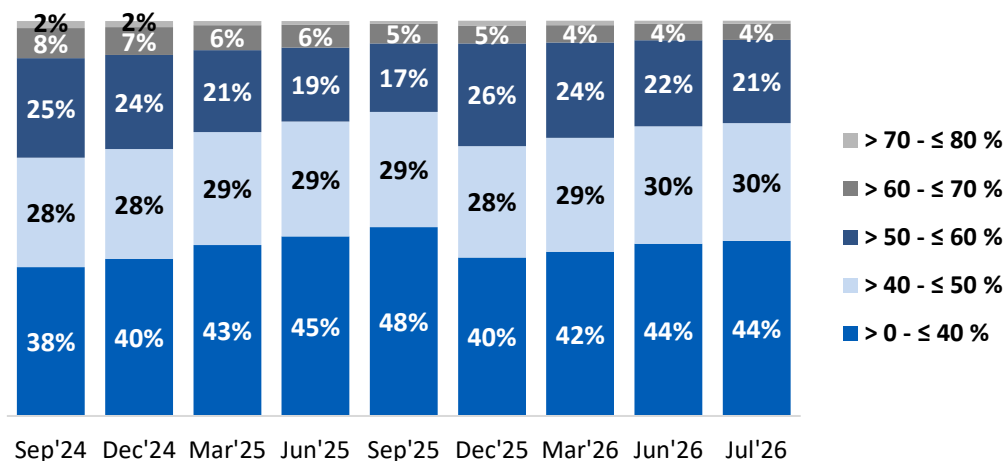
1. Loan to value 2. Current loan balance divided by the original property value

Current Loan Balances Mainly <SGD1m

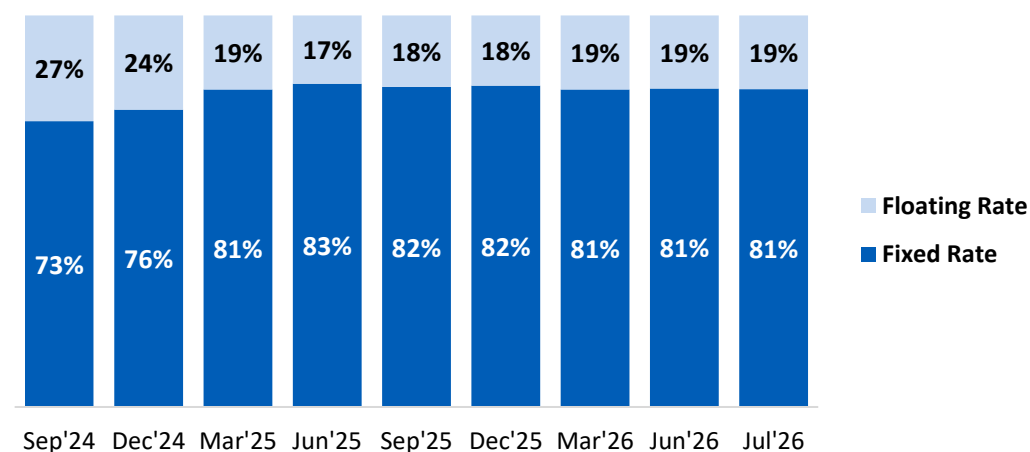


Sep'24 Dec'24 Mar'25 Jun'25 Sep'25 Dec'25 Mar'26 Jun'26 Jul'26

Current LTV Mainly ≤60%



Predominantly fixed rate, with repricing within 2 years

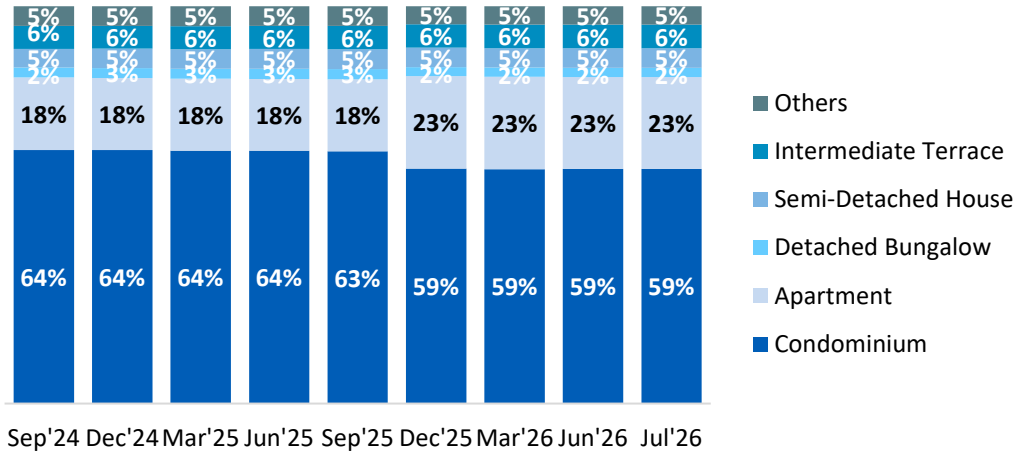


Note: Percentages less than 2% are not shown due to immateriality

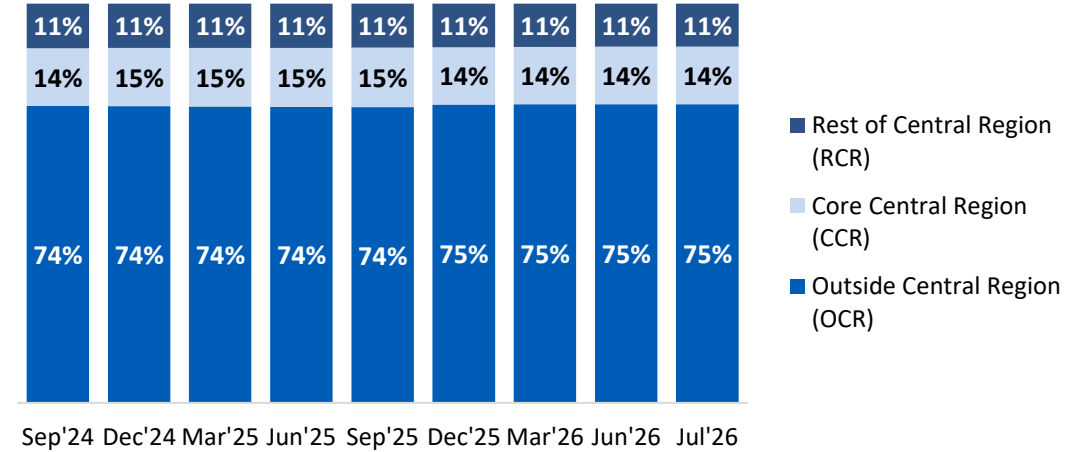
Cover Pool Has Been Stable



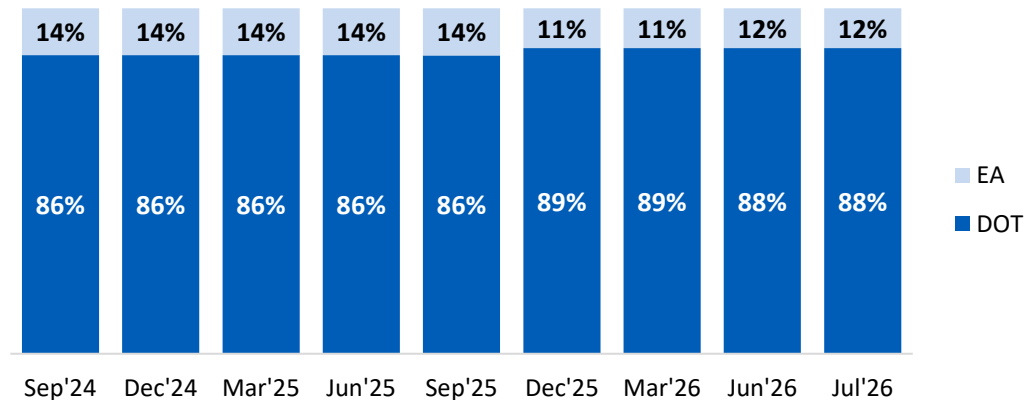
Primarily Condominiums and Apartment



Diversified Geographical Distribution

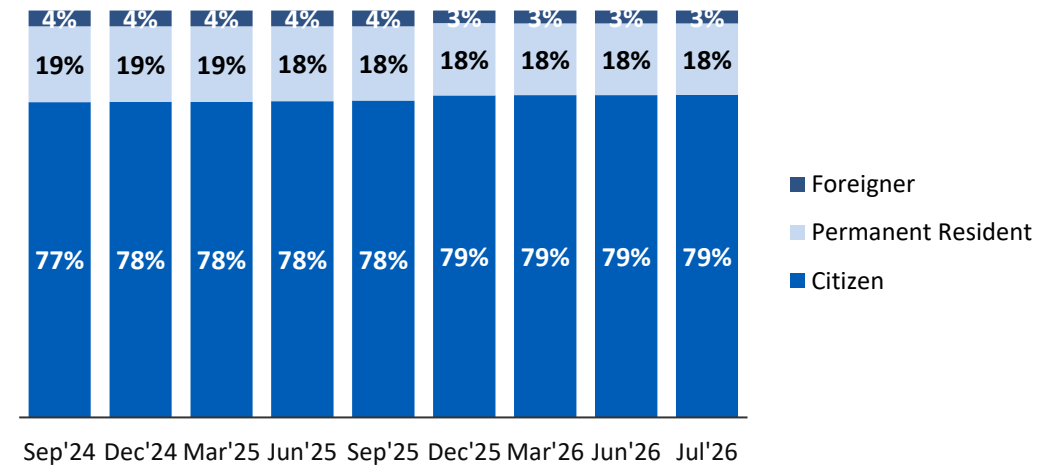


Strong Legal Protection by EA¹ and DOT²



1. Equitable assignment 2. Declaration of asset trust

Borrowers Mainly Citizens and PRs

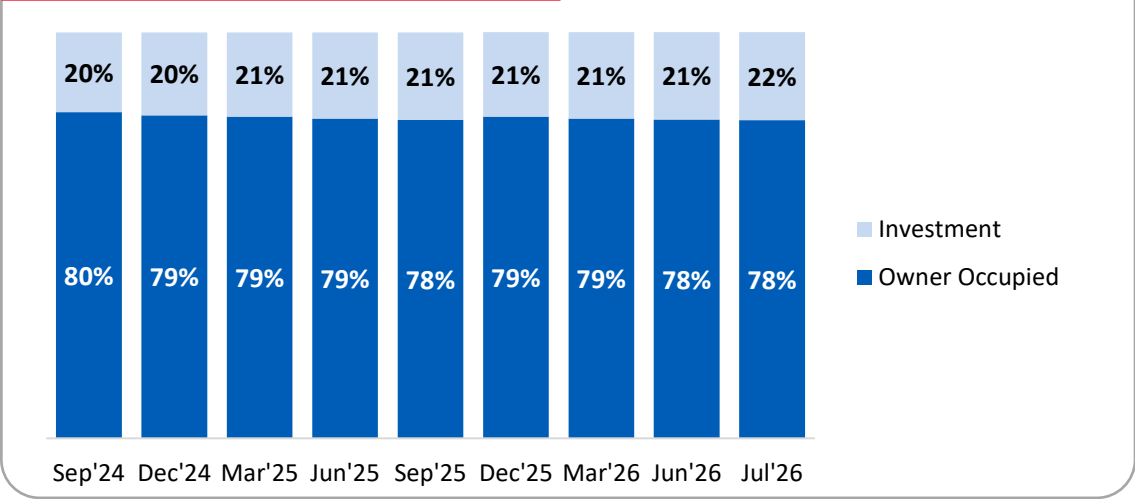


Note: Percentages less than 2% are not shown due to immateriality

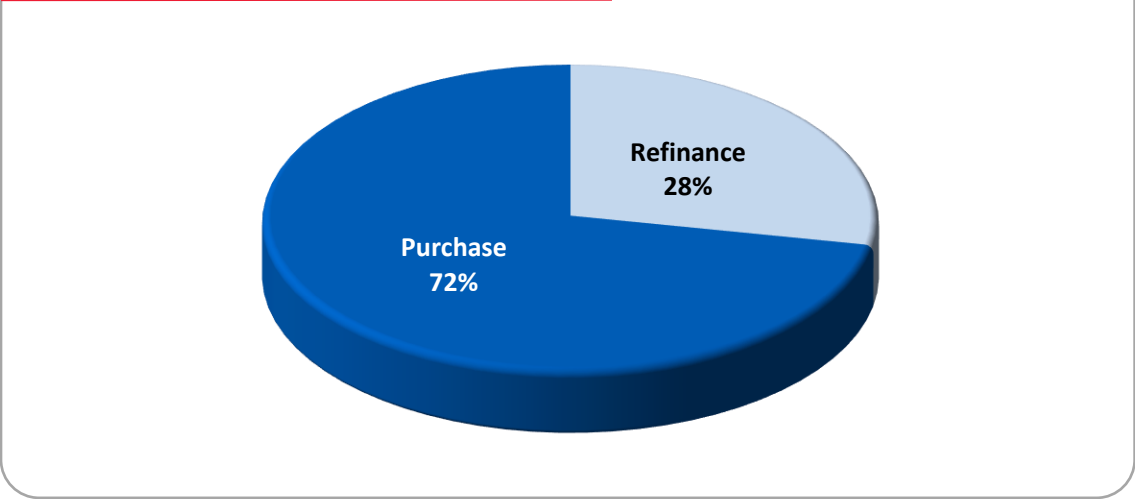
Cover Pool Has Been Stable (Cont'd)



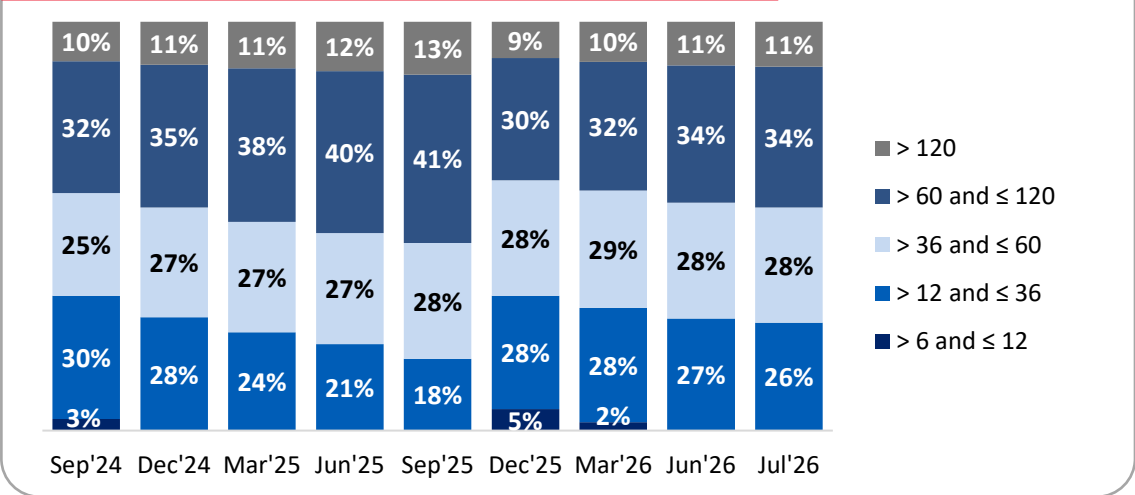
Majority Owner Occupied



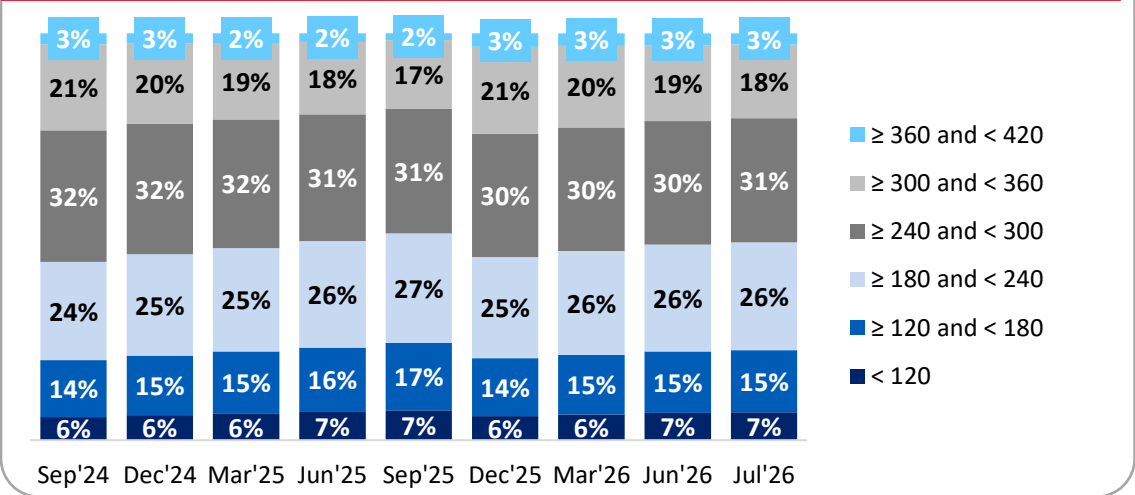
Loans Mainly for Purchases



Well Seasoned Portfolio (in Months)



Stable Profile for Remaining Loan Tenors (in Months)



Note: Percentages less than 2% are not shown due to immateriality

4. UOB's Funding Profile

Strong investment grade credit ratings



A regular issuer in key debt capital markets globally

MOODY'S
INVESTORS SERVICE

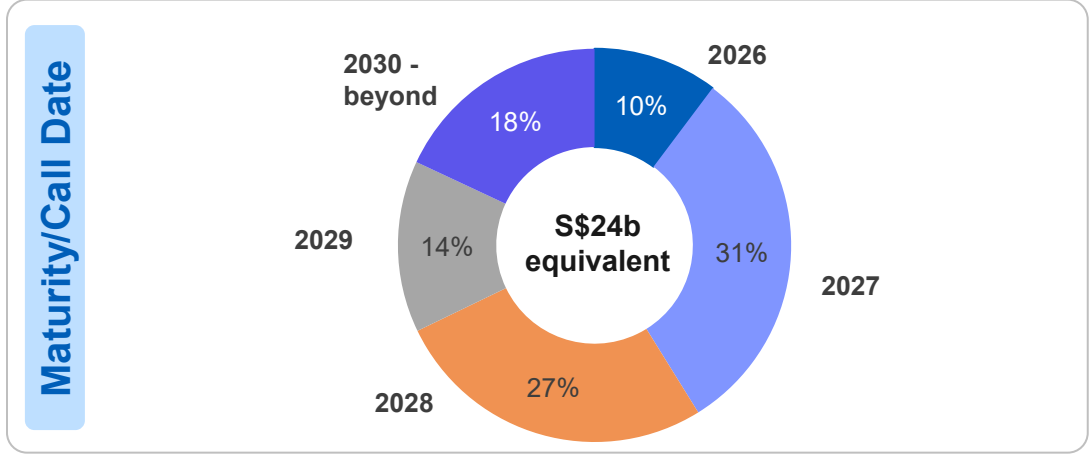
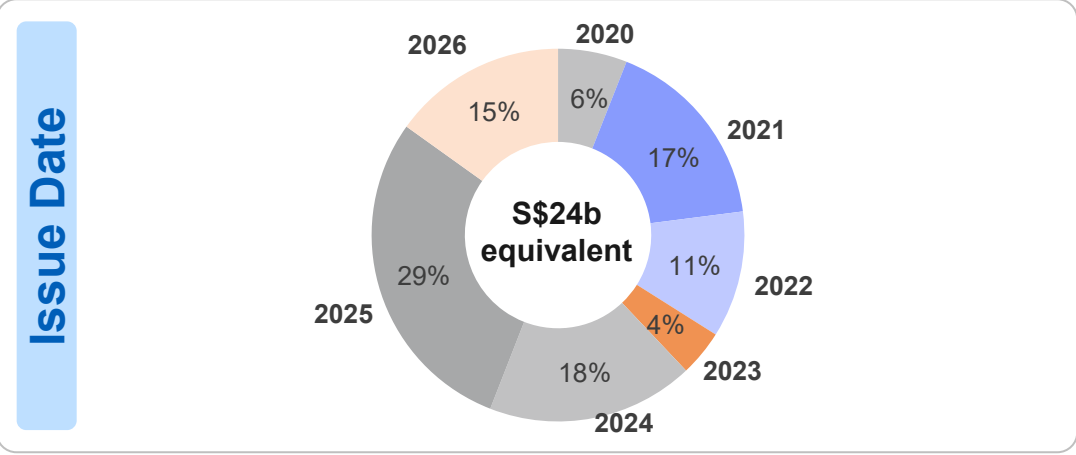
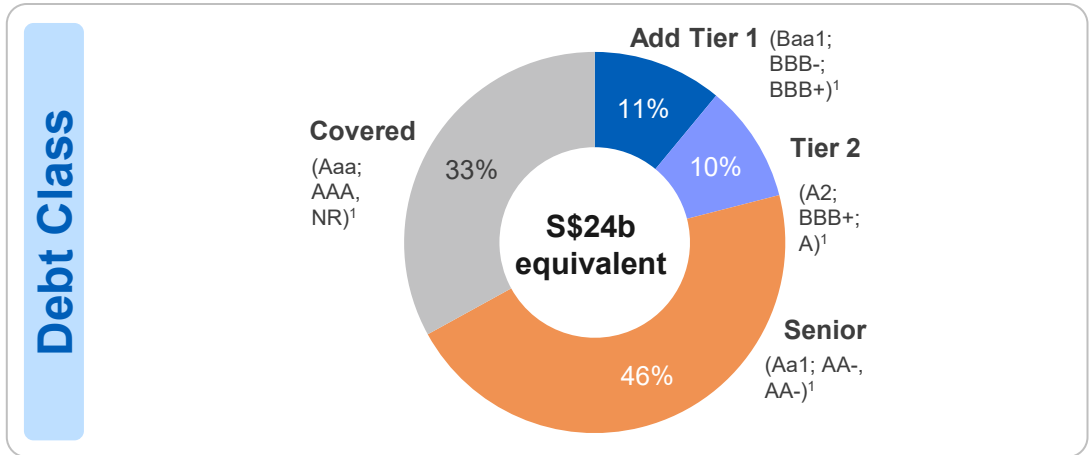
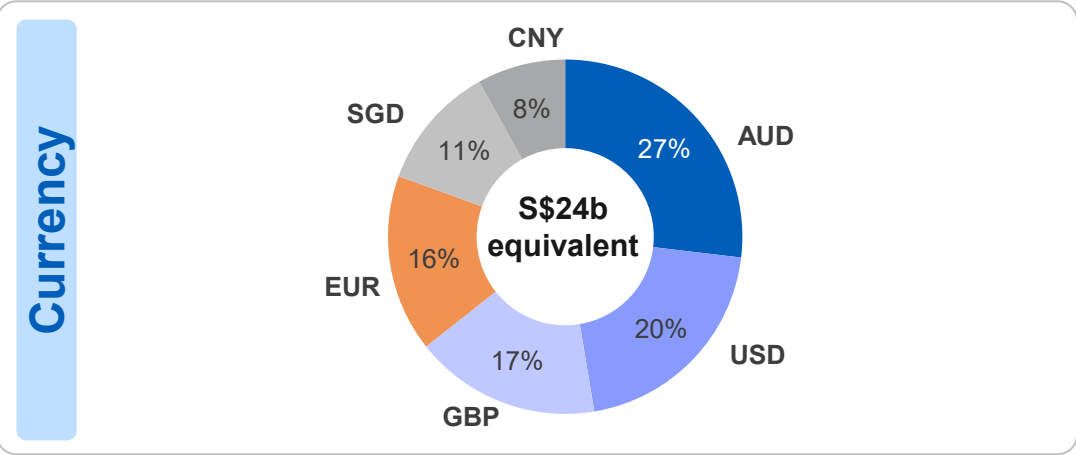
Aa1 / P-1

S&P Global
Ratings

AA- / A-1+

FitchRatings

AA- / F1+

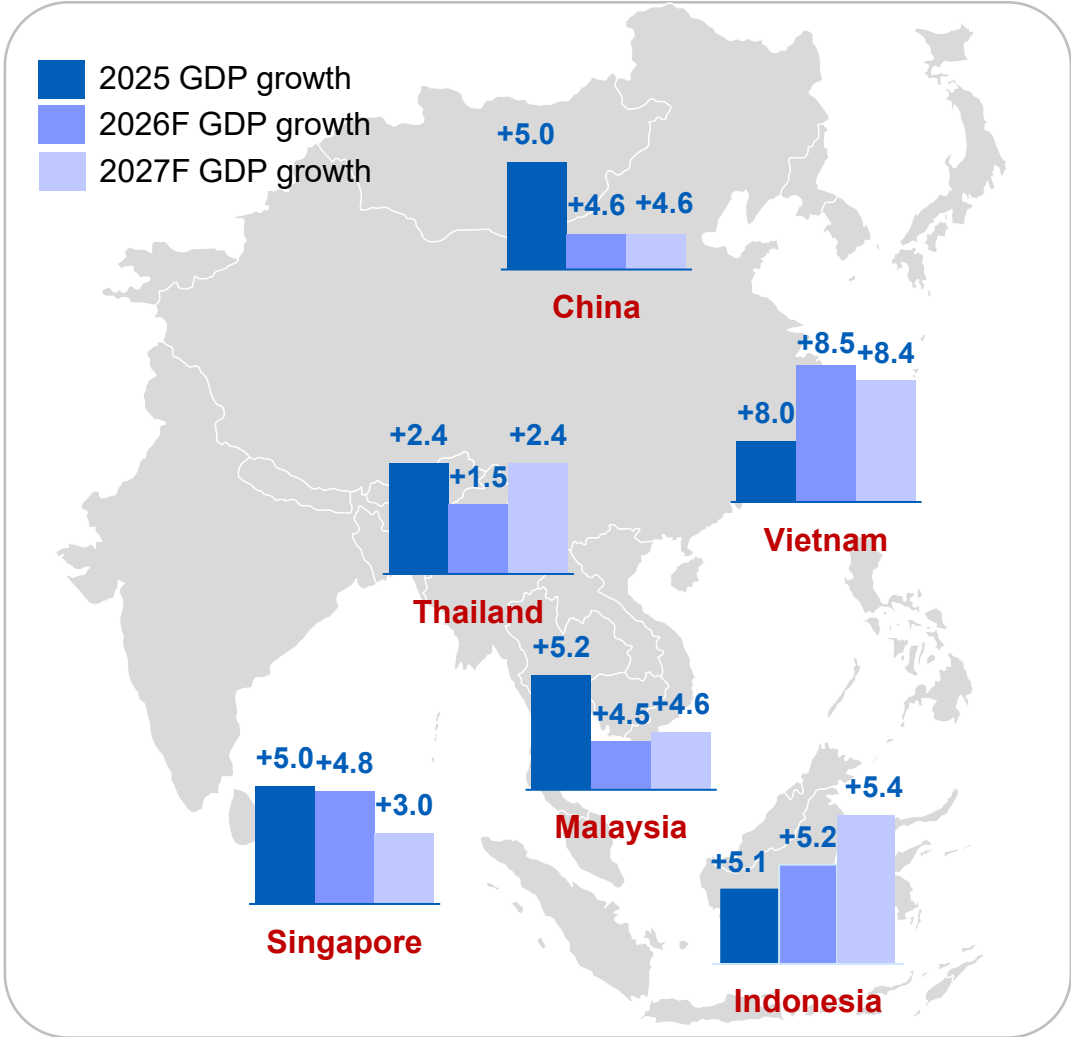


Source: Credit rating agencies
Note: The pie charts represent outstanding UOB's public rated issuances as 7 August 2026; for more details, please refer to <https://www.uobgroup.com/investor-relations/capital-and-funding-information/group-securities.html>
The issuance ratings are by Moody's Investors Service, S&P Global Ratings and Fitch Ratings, respectively

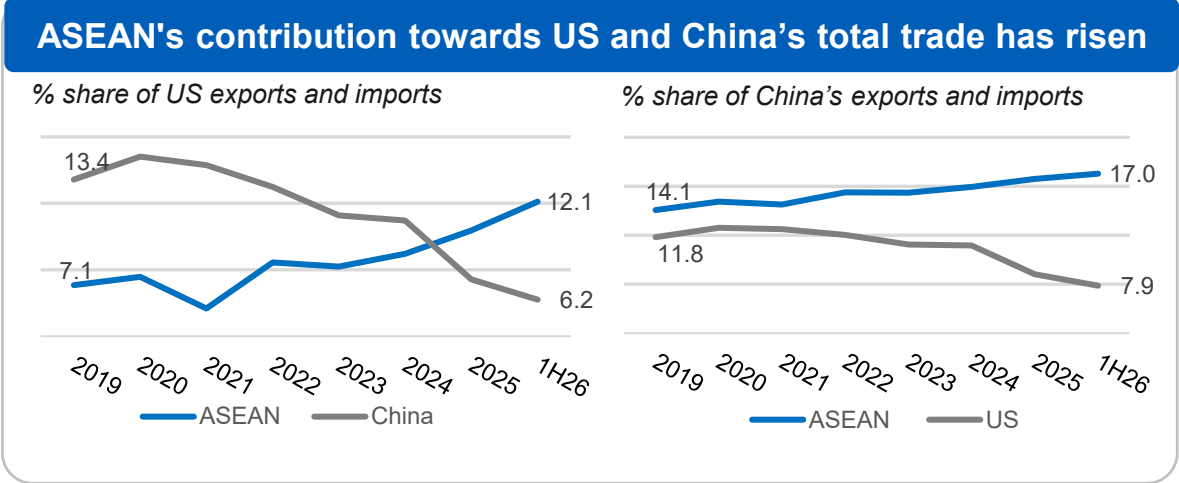
Appendix A. Macroeconomic Outlook

ASEAN: Slower growth in 2026, Middle East conflicts weigh

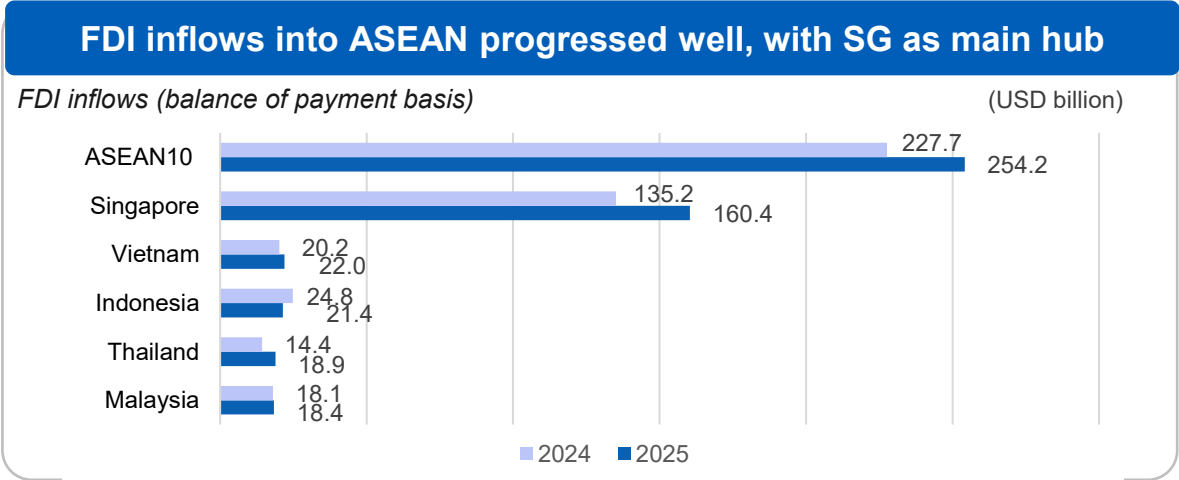
Supply chain shifts, intra-regional trade, infrastructure and policy support to anchor medium-term outlook



Source: UOB Global Economics & Markets Research forecasts



Source: Macrobond, UOB Global Economics & Markets Research



Source: Macrobond, UOB Global Economics & Markets Research

Global central banks navigate inflation risks

	4Q24	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26	3Q26F	4Q26F	1Q27F	2Q27F
US 10-Year Treasury	4.57	4.21	4.23	4.15	4.12	4.32	4.47	4.80	4.85	4.85	4.80
US Fed Funds	4.50	4.50	4.50	4.25	3.75	3.75	3.75	3.75	3.75	3.75	3.50
SG 3M SORA	3.07	2.56	2.06	1.46	1.19	1.07	1.08	1.20	1.35	1.41	1.44
HK 1M HIBOR	4.58	3.73	0.73	3.54	3.21	2.24	2.94	2.78	2.85	2.80	2.60
MY Overnight Policy Rate	3.00	3.00	3.00	2.75	2.75	2.75	2.75	2.75	3.00	3.00	3.00
TH 1-Day Repo	2.25	2.00	1.75	1.50	1.25	1.00	1.00	1.00	1.00	1.00	1.00
ID 7-Day Reverse Repo	6.00	5.75	5.50	4.75	4.75	4.75	5.75	5.75	6.25	6.25	6.25
CH 7-Day Reverse Repo	1.50	1.50	1.40	1.40	1.40	1.40	1.40	1.40	1.40	1.40	1.40

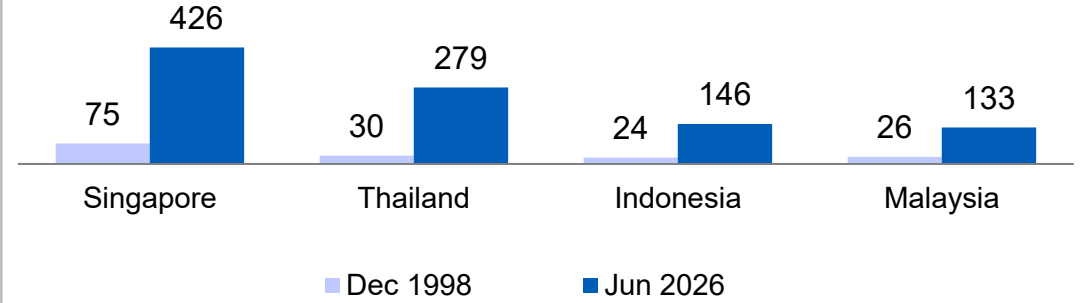
The FOMC left the Fed Funds Target Rate unchanged at 3.50%-3.75% in Jul for a fifth consecutive meeting, but the decision was split 9-3, with three regional Fed presidents voting for a 25bp hike. Fed Chairman Warsh's recent Jackson Hole speech (28 Aug) reinforced the message from the Jul FOMC minutes that inflation remains the dominant policy concern amid generally favourable growth and labour market conditions. We continue to maintain our base case the Fed will remain on hold through 2026 before resuming gradual rate cuts in 2027 as the transitory inflation (due to oil prices) fades. But the emphasis on inflation risks, together with Warsh's explicit commitment to achieving price stability and his reluctance to pre-commit to future policy actions, reinforces the elevated risks of policy tightening this year, with markets increasing the probability of a Sep FOMC rate increase at nearly 67% (as of 2 Sep) versus 36% prior to Warsh's speech.

Globally, inflation risks stemming from the US-Iran conflict, AI-related cost pressures and a Super El Niño have shifted policy biases towards tightening. In Asia, central banks in Indonesia (+100bps), Philippines (+50bps), South Korea (+50bps) and Japan (+25bps) have raised rates, while the MAS tightened twice in 2026, including a very slight 25bps increase in the S\$NEER slope in July to an estimated 1.25% p.a. We expect MAS to remain on hold through 2027 and given the gentler-than-expected core inflation profile, the hurdle for further MAS tightening is much higher though this cannot be entirely ruled out.

Macro resilience across key Southeast Asian markets

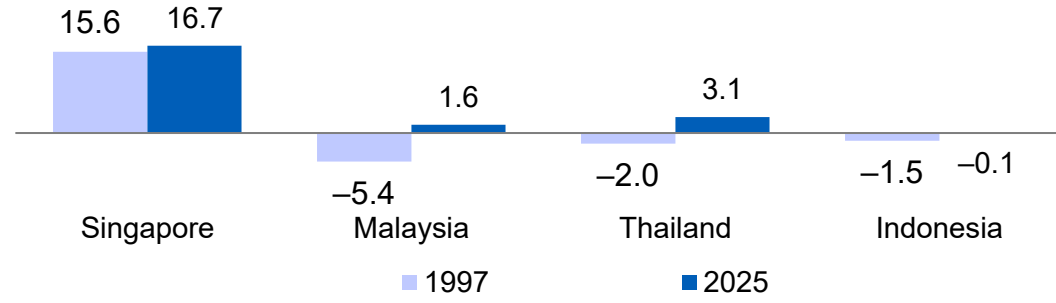


Significantly Higher Foreign Reserves (USD billion)



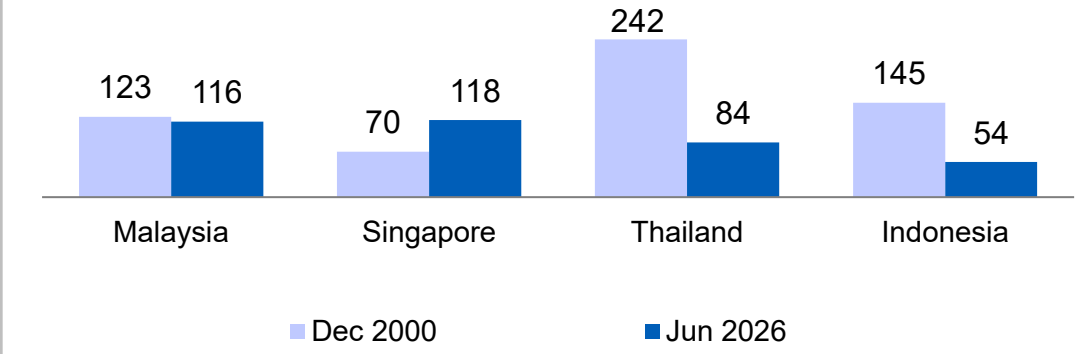
Sources: World Bank, International Monetary Fund

Improved Current Account Balances (% of GDP)



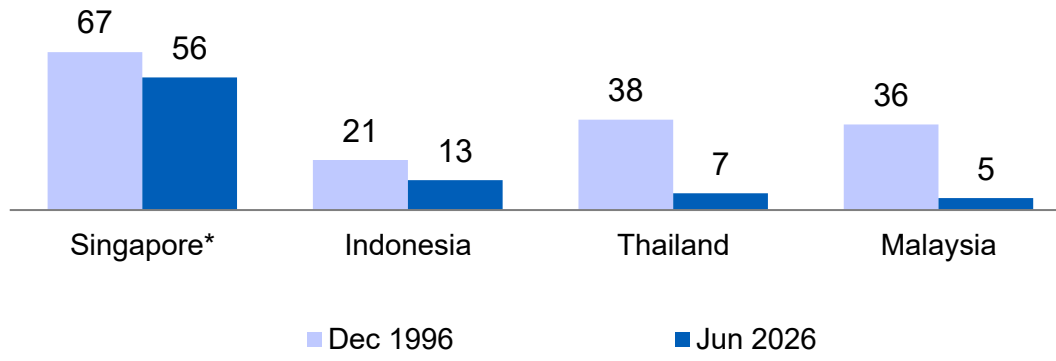
Source: International Monetary Fund

Lower Debt to Equity Ratio (%)



Total debt to equity ratio = total ST and LT borrowings divided by total equity, multiplied by 100
Sources: MSCI data from Bloomberg

Lower Foreign Currency Loan Mix (%)



* Foreign currency loans in 1996 approximated by using total loans of Asia Currency Units
Latest data for Thailand is as of Jun 2025
Sources: Central banks

Capital adequacy rules across the region



	BCBS	Singapore	Malaysia	Thailand	Indonesia
Minimum CET1 CAR	4.5%	6.5% ¹	4.5%	4.5%	4.5%
Minimum Tier 1 CAR	6.0%	8.0% ¹	6.0%	6.0%	6.0%
Minimum Total CAR	8.0%	10.0% ¹	8.0%	8.5%	8.0%
Capital Conservation Buffer	2.5%	2.5%	2.5%	2.5%	2.5%
Countercyclical Buffer ²	n/a	0%	0%	0%	0%
D-SIB Buffer	n/a	2.0%	0.5-1.0%	1.0%	1.0%–2.5% ³
Minimum Leverage Ratio	3.0%	3.0%	3.0%	3.0%	3.0%
Minimum LCR	100%	100%	100%	100%	100%
Minimum NSFR	100%	100%	100%	100%	100%

Source: Regulatory notifications

1. Includes 2% for D-SIB (domestic-systemically important banks) buffer for the three Singapore banks

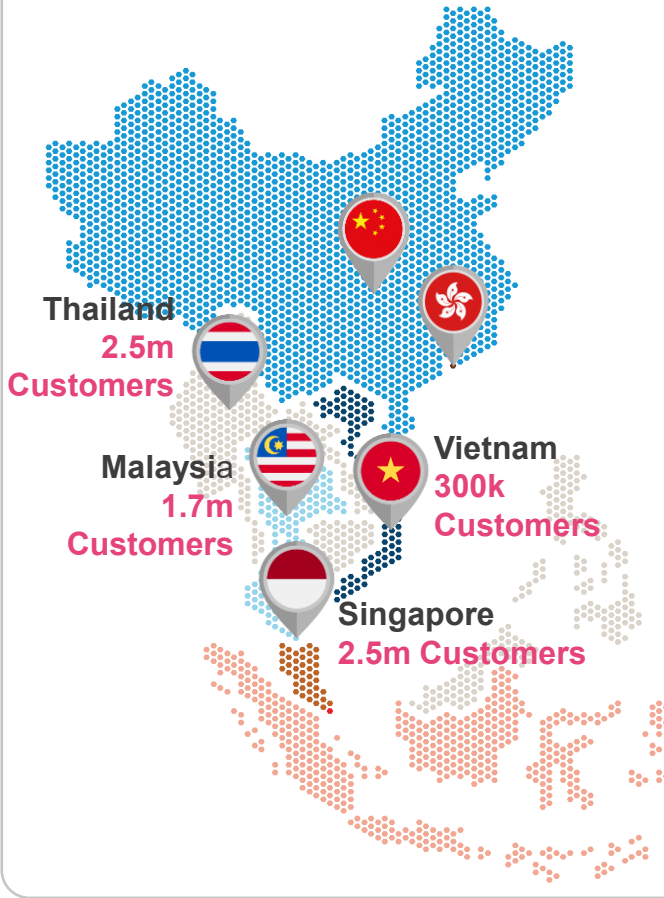
2. Each regulator determines its own level of countercyclical capital buffer

3. According to the regulations, capital surcharge for Indonesia D-SIBs are classified into four buckets based on the tier 1 capital (Bucket 1 – 1%, Bucket 2 – 1.5%, Bucket 3 – 2%, Bucket 4 – 2.5%)

Appendix B. Growth Drivers and Strategic Priorities

Group Retail: Leading ASEAN retail bank with a unique and strong brand positioning

Strong ASEAN Franchise



Thailand
2.5m Customers

Malaysia
1.7m Customers

Vietnam
300k Customers

Singapore
2.5m Customers

Indonesia
>1m Customers

>8m customers
>S\$5b income
~S\$200b AUM
>S\$60b consumer spend

Connecting Greater China with ASEAN

Capturing Regional Wealth Flows

Leading position in Cards & Unsecured



#1
Card issued in ASEAN

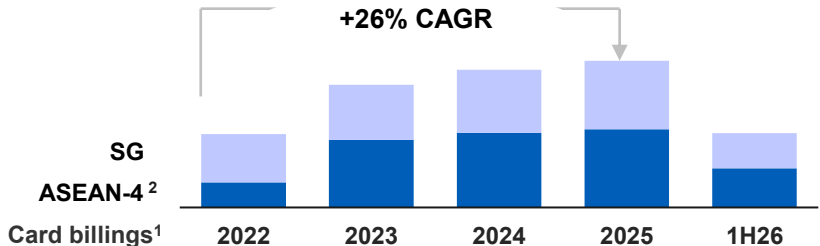


S\$60b
FY25 Card Billings



~20%
Market Share¹

Growing card engagement



SG ASEAN-4² Card billings¹

+26% CAGR

Period	Card Billings (Relative)
2022	Low
2023	Medium
2024	Medium-High
2025	High
1H26	Medium

Unique lifestyle privileges

Dine



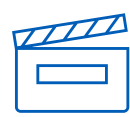
Shop



Travel



Entertainment



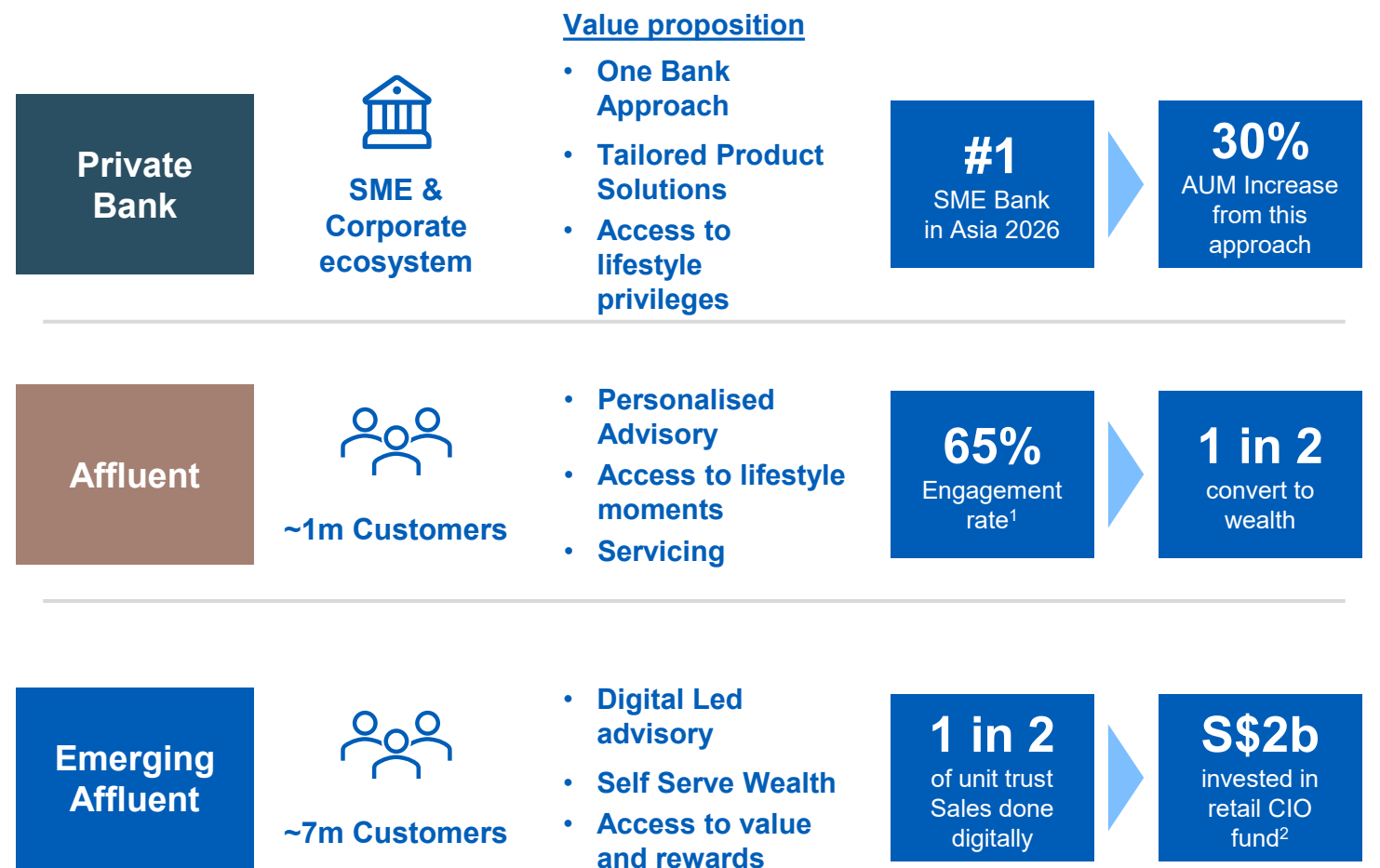
We are uniquely positioned to capture the growth opportunity across ASEAN markets

1. Analysis based on UOB's mature markets (Singapore, Malaysia and Thailand). Data as at 3Q25
2. ASEAN-4: Malaysia, Thailand, Indonesia and Vietnam

Group Retail: Substantial untapped potential and the ingredients to unlock it



Tailored value provisions to unlock franchise opportunities



What we do best: CIO led Advisory

12/14
investments calls right in 2025

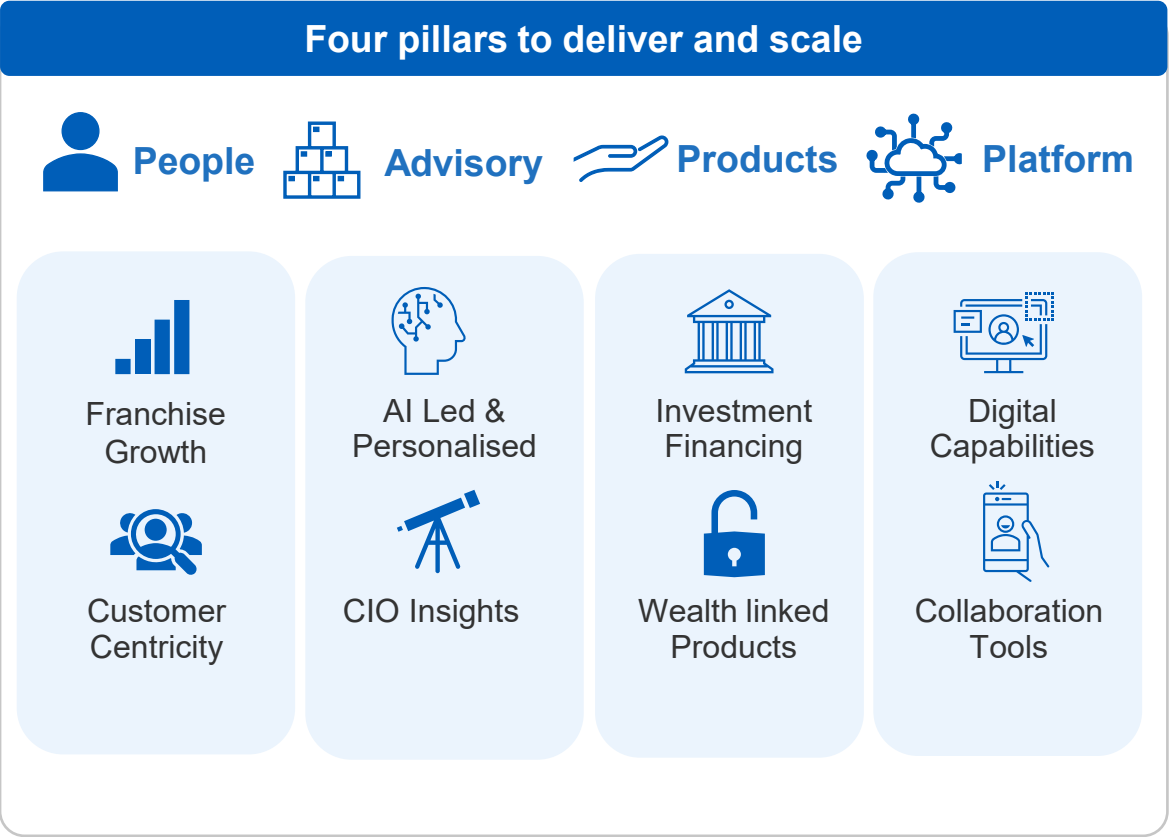
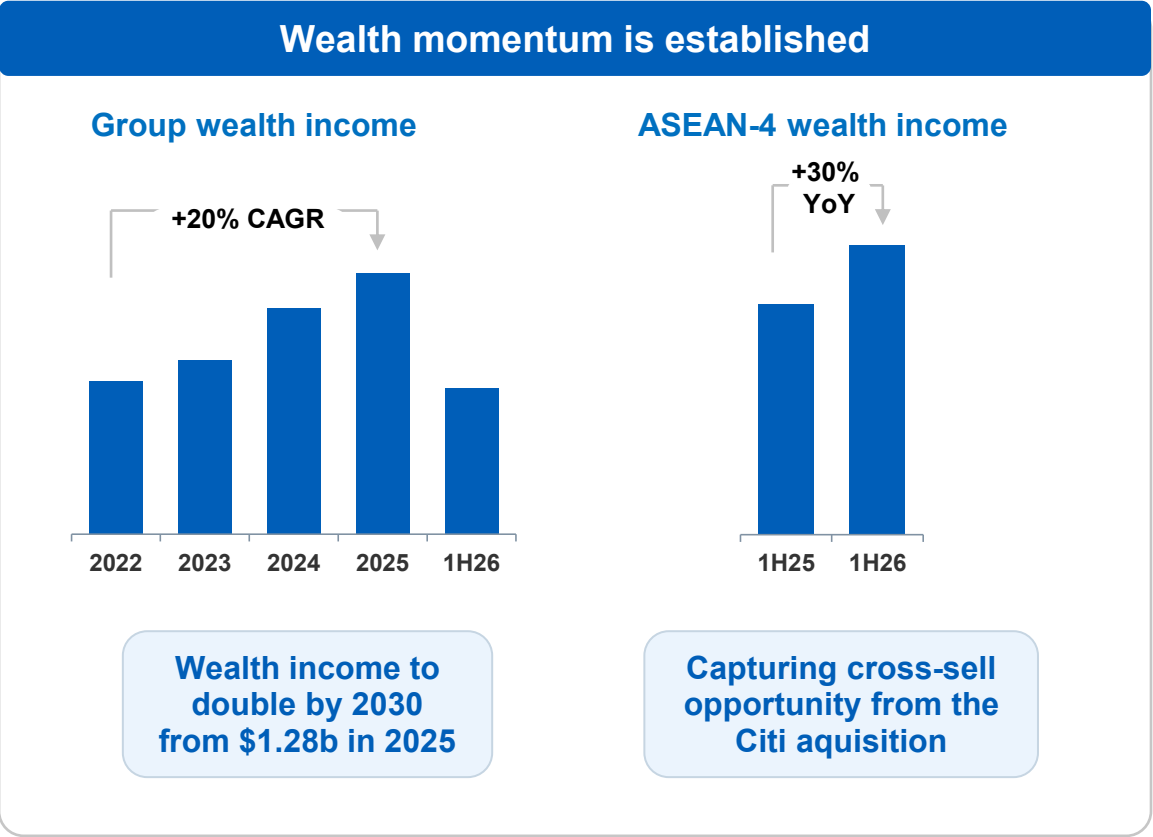
19% One-year return³ on UOB
Balanced Discretionary Portfolio
vs. 13% peer average⁴

Best DPM
Recognised 2 years
in a row



1. % of customers who respond to relationship manager-initiated communications
 2. United CIO Income fund and United CIO Growth fund
 3. For the period from 1H25 to 1H26
 4. Source: Bloomberg

Group Retail: Results are encouraging and we are pushing ahead to build scale



Strong customer franchise and enhanced capabilities provide a clear runway for further growth

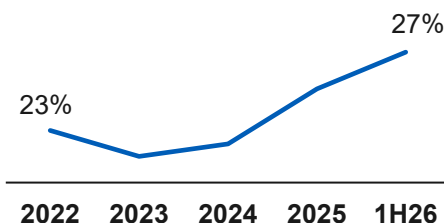
Wholesale Bank: Driving returns through a more capital-efficient business mix



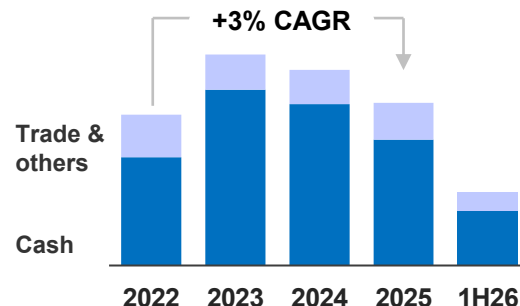
Delivering on our strategic priorities

ASEAN-4 income contribution

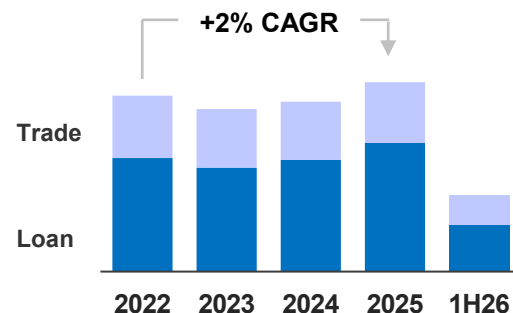
(% of GWB income)



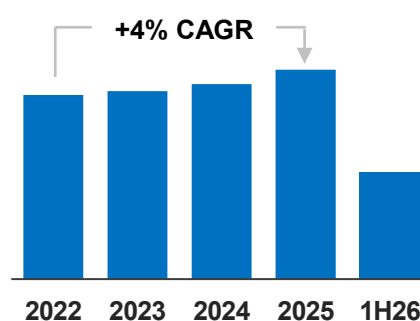
Transaction banking income



Loan & trade related fees

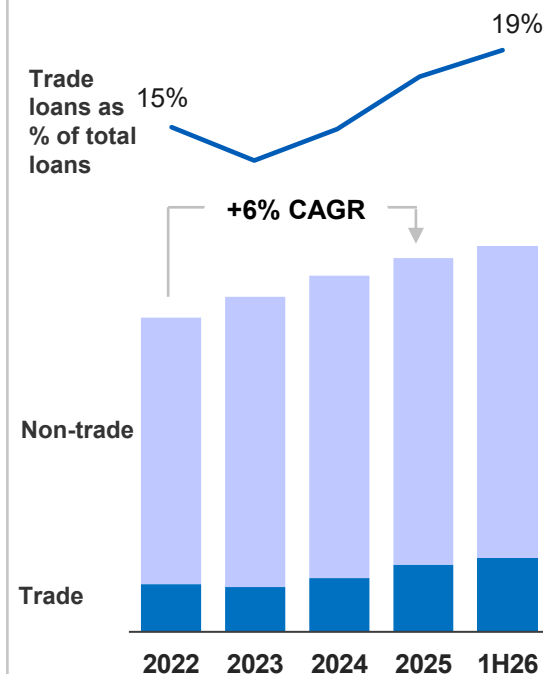


Customer treasury

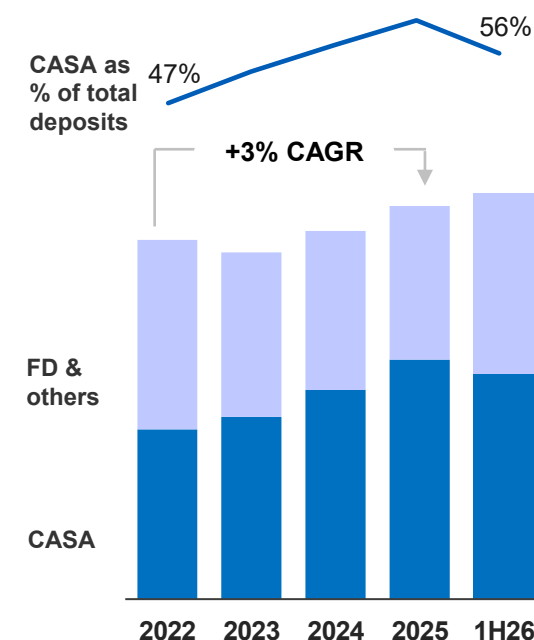


Improving asset velocity and deepening client relationships

Total gross loans¹



Total deposits¹



A diversified regional wholesale banking franchise with deep connectivity across ASEAN and Greater China
Driving sustainable returns through deeper client relationships and disciplined capital deployment

1. Includes banks and non-banks

Wholesale Bank: Differentiated ASEAN franchise driving deeper client connectivity

Leveraging our strong ASEAN footprint



Combined GDP exceeding
US\$4.3 trillion
in 2025



Asean is the third largest
trade powerhouse
US\$4.4 trillion
in total trade (2025)



Intra-ASEAN trade
20.5%

Source: ASEANstats

Connecting clients across ASEAN to capture trade, cash and payment flows

Anchor & Spoke ecosystem

Anchor & spokes



of FSCM¹
Anchors
June 26

+53%
since 2022

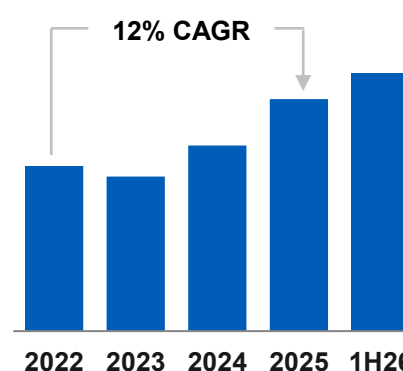


of FSCM
Spokes
June 26

+88%
since 2022

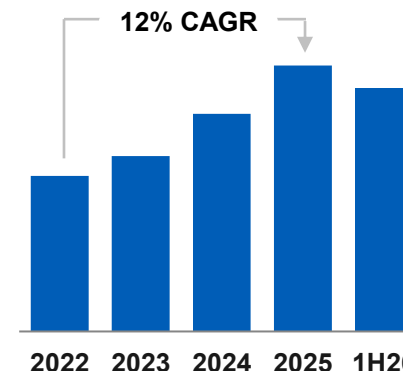
Capture trade flows

Trade loans



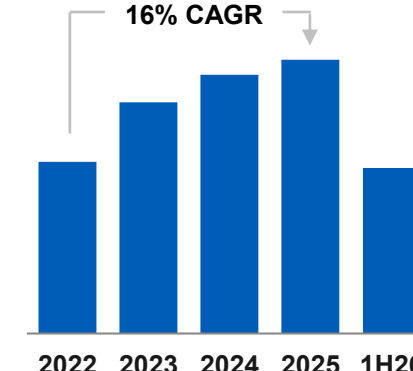
Grow operating deposits

CASA deposits



Drive digital transactions

Digital volume



Sector expertise to capture structural growth opportunities



Consumer
Goods &
Healthcare



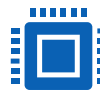
Construction &
Infrastructure



Energy &
Chemicals



Industrials



Telecom,
Media &
Technology
(TMT)



Real Estate



Financial
Institutions
Group

Case Study: TMT / Data Centers (DC) and Renewable Energy / Battery Energy Storage System (BESS) Capturing structural growth through sector expertise while staying disciplined on risk



Capture structural growth

Participate selectively in high-growth opportunities across the DC / AI ecosystem and renewable energy infrastructure



Monetise beyond lending

Cross-sell trade, cash management and markets solutions



Maintain underwriting discipline

Disciplined client / project selection, exposure limits, stress testing and proactive portfolio reviews

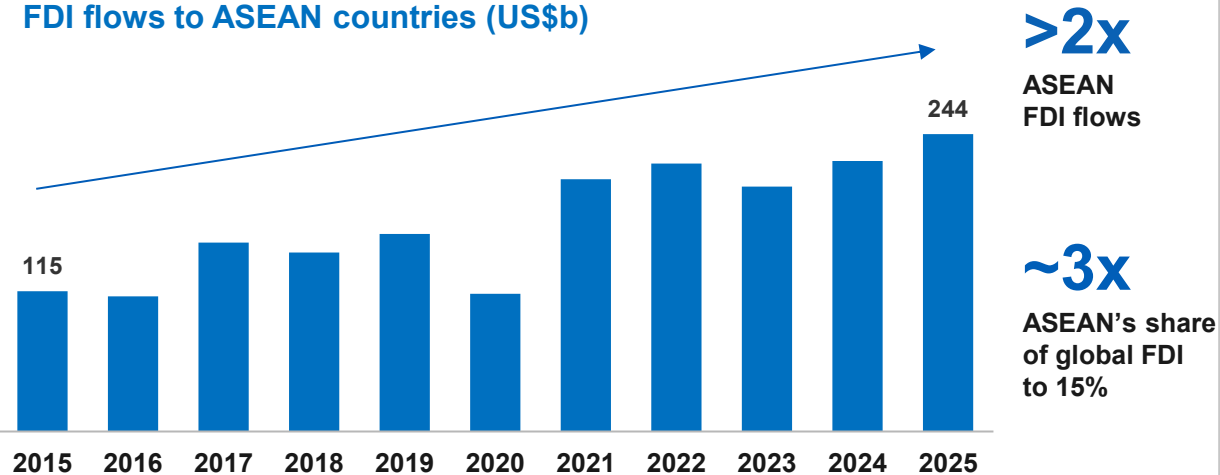
1. FSCM: Financial Supply Chain Management; Infinity FSCM, a module within our Infinity platform, enables digital connections of suppliers, buyers and distributors to facilitate interaction & acceptance of PO/ Invoices and request for financing

Wholesale Bank: ASEAN FDI advisory



ASEAN FDI¹ inflows more than doubled over the decade

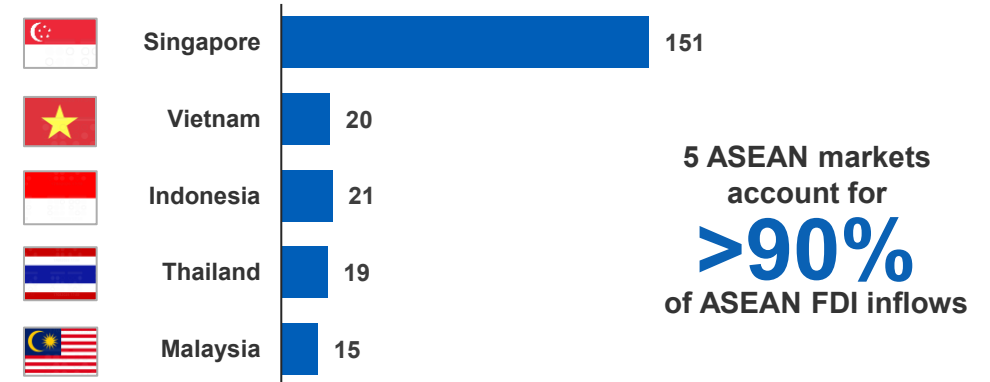
FDI flows to ASEAN countries (US\$b)



Source: UNCTAD, UOB Global Economics & Market Research

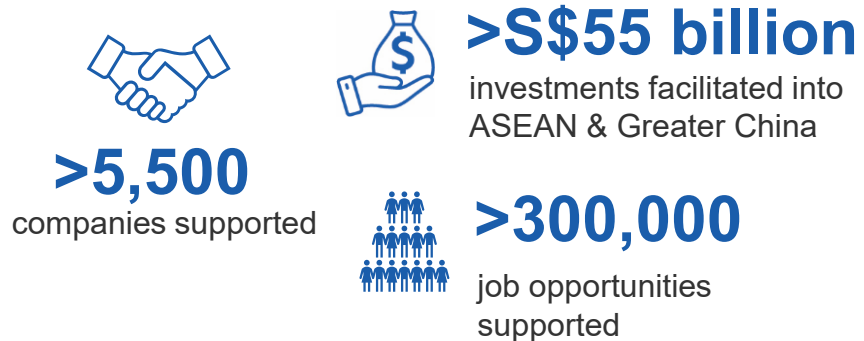
UOB's regional footprint is well-aligned with FDI flows

Top FDI recipient markets in ASEAN (2025) (US\$b)



Source: UNCTAD, UOB Global Economics & Market Research

Turning regional flows into client opportunities



Case studies

Gold Peak Technology Group: Semiconductor Ecosystem Expansion

- ✓ Supported Gold Peak Technology Group's RM670m (~S\$203m) JS-SEZ investment, making it the first client under UOB's Green Lane with Invest Johor
- ✓ Facilitated the investment journey through pre-qualification, fast-lane account opening, advisory and cross-border banking solutions

FIC Global: Semiconductor Ecosystem Expansion

- ✓ Supported FIC Global's SEA expansion through the JS-SEZ Twinning Strategy (manufacturing in Johor and R&D, procurement and regional HQ in Singapore).
- ✓ Facilitated market entry through advisory, government agency linkages and ecosystem connectivity.

Reinforces UOB's role as ASEAN's cross-border connector, accelerating JS-SEZ investments and Singapore-Johor opportunities

Wholesale Bank and Global Markets strategic priorities



Lead ASEAN trade, deepen global connectivity and deliver sustainable, accretive returns

Three Strategic Pillars



Revenue uplift

Grow and deepen relations

- ✓ Accelerate “Strategic Client 2.0” for new-to-bank client acquisition and diversification
- ✓ Broaden client base across MNCs, institutions and private wealth
- ✓ Leverage FSCM platform to acquire anchors and SME at scale
- ✓ Deepen ASEAN connectivity, sector specialisation
- ✓ Grow Global markets customer flows through cross-border, FI and wealth solutions



Cost optimisation

Lower funding, operating & credit cost

- ✓ Drive low-cost funds: Grow cash management, leverage AA ratings, bundling cash/FSCM
- ✓ Drive productivity through AI and automation, plus enhanced credit management
- ✓ Improve portfolio quality through disciplined origination, managed obligor concentration
- ✓ De-risk legacy real estate “hot spots” in Greater China and US



Capital efficiency

Improve returns on capital

- ✓ RWA efficiency: Shift towards capital-light trade and fee-generating activities
- ✓ Actively manage portfolio concentration, exit poor credit, low-return exposures
- ✓ Optimise balance sheet deployment to improve risk-adjusted returns
- ✓ Adopt best practice on RWA optimisation

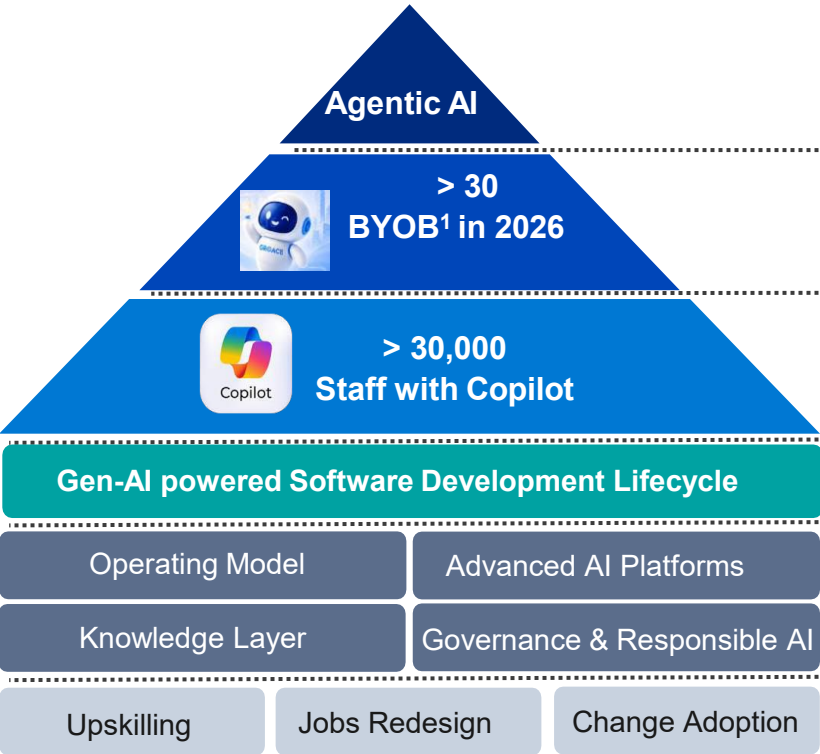
Aspirations: No. 1 ASEAN trade bank, No.2 Wholesale lender at home market, Global markets double digit customer income growth

Appendix C. AI Initiatives and Sustainability

AI at UOB: Accelerating innovation



Overview



Agentic AI Transformation

Transforming workflows through agentic AI use cases: AML/KYC, Credit, Servicing, RM Enablement and Collections and more

Scaling Domain Intelligence

Domain-specific self-help knowledge retrieval chatbots and productivity tools

Broad Enterprise Access

Democratising Copilot at speed and scale to embed AI into daily work across the Bank

Accelerating Technology Delivery

Building Foundational Advanced AI Capabilities

Empowering our Workforce

Real usage stats

Copilot



>27k

active users
with strongest
adoption in risk,
operations, and tech



~1.5 m

prompts
per month
embedded into
daily workflows

BYOB



30+

bots
deployed
in 2026



UOBuddy²

Reducing tasks
turnaround from
~30 minutes to
seconds

Our new operating model is an AI flywheel where process digitalisation creates knowledge, knowledge creates intelligence, and intelligence creates business value. As this feedback loop compounds, it strengthens our productivity and operating leverage, creating an enduring competitive moat.

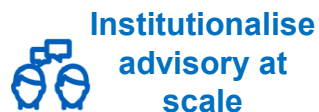
1. BYOB: Build Your Own Bot
2. UOBuddy: AI-powered assistant helping bankers serve customers

AI at UOB: Building business and application cases



#1: Private Bank Wealth Advisory

4 pillars to scale CIO¹-quality advisory to every client



**Institutionalise
advisory at
scale**

- Personalised portfolio and engagement insights
- Timely opportunity signals

**From individual
RM capability to
institutional
intelligence**



**Hyper-
personalise
engagement**

- 1-to-1 hyper-personalised outreach at scale
- Data-driven engagement

**From episodic &
reactive contact to
always-on client
engagement**



**Seamless
execution**

- RM-led and digital interactions
- AI guardrails and surveillance

**From manual
execution to AI-
guided decisions**



**Predictive
client care**

- Conversational AI for clients
- Proactive alerts

**From reactive
service to
predictive care**

#3: New-to-Bank Leads for FDI Advisory

1. Problem

FDIA could not continuously monitor every company that may be planning to expand into ASEAN

2. What we built

AI scan using Google Gemini now finds, qualifies and sends potential expansion leads to FDIA officers

3. How it works

- ✓ Find potential leads
- ✓ Verify and qualify
- ✓ Review and pursue

4. Business impact

Surfaced actionable new-to-bank opportunities: >1,500 leads in 1H26

#2: Program AURA

UOB's **first large-scale program** to build agentic AI use cases with the right operating model, adoption, knowledge and governance.

5 priority domains:

- AML/KYC
- Credit
- Servicing
- Collections
- RM enablement



**Delivering measureable
outcomes in 3 years**

1. CIO: Chief Investment Officer

AI at UOB: Building an AI-ready workforce

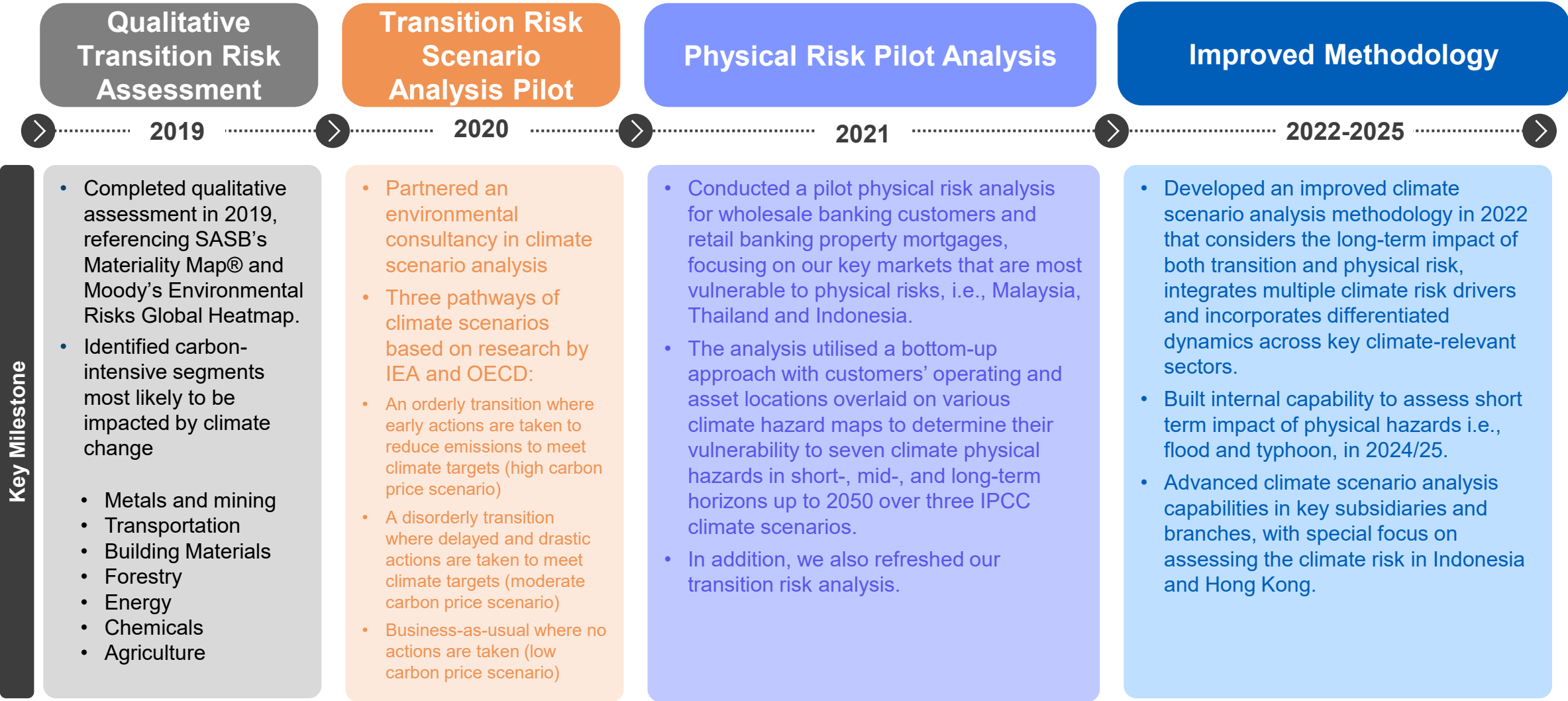


1. iTap: Innovate Talent Associate Programme
 2. Better U: Internal training programme to upskill employees

UOB's responsible financing journey: pragmatic and progressive



UOB's climate scenario analysis journey



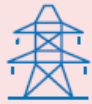
In October 2022, we announced our commitment to achieving net zero by 2050, with a focus on 6 priority sectors



● Energy ● Built environment

Net zero targets and commitments for six sectors

Energy



Power

Reduce emissions intensity by **64%** by 2030 and **98%** by 2050



Automotive

Reduce emissions intensity by **58%** by 2030 and **net zero** by 2050



Oil and gas

No new project financing for upstream oil and gas projects approved for development after 2022

Built environment



Real estate

Reduce emissions intensity by **36%** by 2030 and **97%** by 2050



Construction

Reduce emissions intensity by **31%** by 2030 and **85%** by 2050



Steel

Reduce emissions intensity by **20%** by 2030 and **92%** by 2050

Covers **~60%** of our corporate lending portfolio

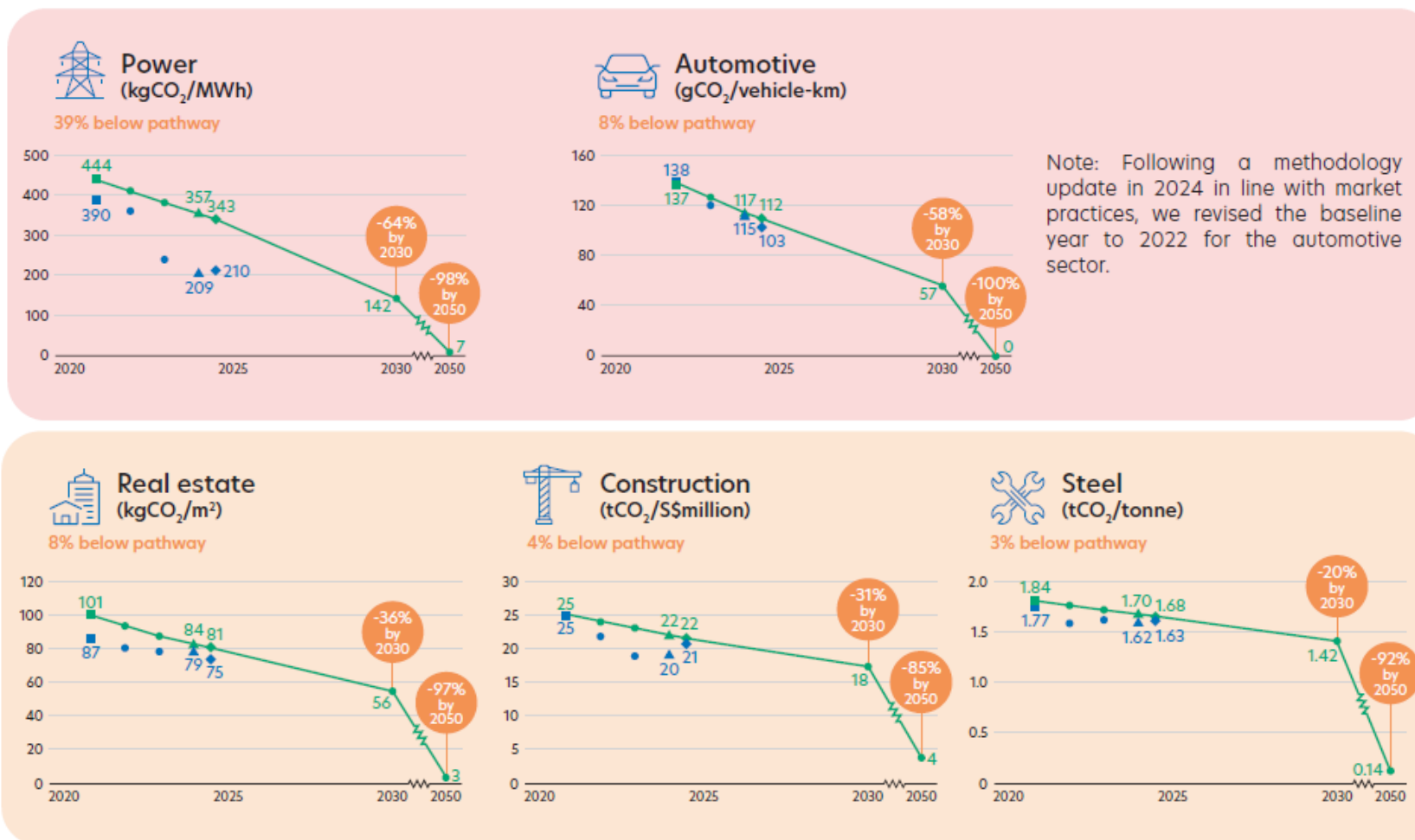
We focused on two significant, high-emitting ecosystems, **energy** and **built environment**, spanning 6 sectors based on:

- Significant contributors to GHG emissions regionally: **~73%** of global emissions¹

- Material to UOB's corporate lending portfolio: **~60%** of total corporate lending portfolio

Our commitments were defined in line with guidance by the Net Zero Banking Alliance (NZBA) and the Glasgow Financial Alliance for Net Zero (GFANZ)

We are progressing well on our net zero targets, and are trending below the reference pathways



Energy Built environment

UOB data

2021 (baseline) 2024 2025

Reference pathways

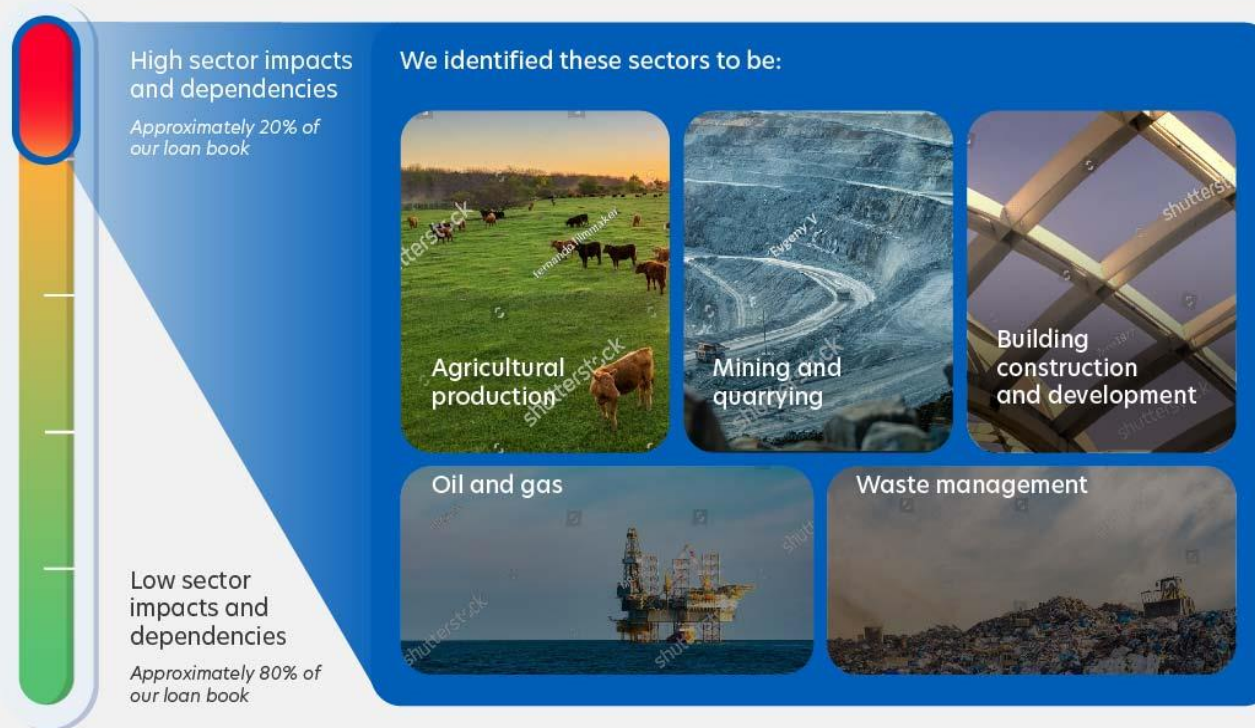
- Power: NGFS REMIND (regional)
- Automotive: IEA NZE (global)

- Real estate: CRREM (regional)
- Construction: NGFS GCAM (regional)
- Steel: MPP Tech Moratorium (global)

Nature risks: Our portfolio has low to medium risk, with ~20% estimated to have material impacts and/or dependencies on nature

Double materiality sector assessment

Spread of high to low impacts and dependencies for sectors present in our portfolio



- Overall portfolio risk is low to medium based on direct sector scores
- 5 sub-sectors with material impacts and/or dependencies on nature (~20% of exposure)
- **Agriculture, Metals & Mining and Built Environment** present most material nature-related risks and opportunities and are the focus of our analysis
- **Oil & Gas** has material impacts on nature and is minimally considered for nature dependencies. It is not prioritised because opportunities in O&G are primarily in net zero related activities
- **Waste management** is not prioritized due to limited portfolio exposure (0.1%)

Nature opportunities: ~60% of our sustainable finance portfolio is focused on the nature-climate nexus

 Agriculture	Regenerative agriculture and tech-enabled yield enhancement e.g. remote sensing / drones, crop rotation, soil fertility management ✓ R	Circular economy and waste management e.g. biomass, byproduct use, waste for fuel ✓ A T	Optimisation of freshwater use e.g. micro / drip irrigation, wastewater recycling ✓ A	Cultivation of organic and sustainable foods e.g. pest management, sustainable food certifications, alternative proteins ✓ A T
 Construction	Sustainable material selection e.g. use of primary materials with lower embodied emissions ✓ A T	Circular economy and waste management e.g. modular construction methods, waste recovery for reuse ✓ A T	Sustainable water management e.g. rainwater harvesting, greywater recycling, water-efficient fittings ✓ A	Biodiversity-enhancing designs e.g. nature-based solutions such as ecobridges, urban forests, constructed wetlands A T
 Mining	Less-invasive, more efficient extraction e.g. precision robotics or processes such as hydrometallurgy ✓ A	Resource recovery and circular economy e.g. downstream use of residual / recycled metals from waste ✓ A	Water stewardship e.g. wastewater recycling to reduce pollution and groundwater use ✓ A	Mining site rehabilitation e.g. bioremediation for contaminated sites, ecosystem recovery R

✓ Included in UOB's sustainable finance frameworks

A Avoid and reduce harm to nature

R Regenerate and restore ecosystems

T Transform business systems to tackle root cause of nature loss

Appendix D. Financial Performance

Key Highlights This Quarter



2Q26 net profit at \$1.5 billion, supported by strong wealth and trade momentum

- **Group Retail (GR)** delivered steady performance, with **16% YoY growth in 1H26 wealth income** (ASEAN-4: +30% YoY) alongside growth in **CASA (+4% YoY)** and **credit card income (+13% YoY)**
- **Group Wholesale Banking (GWB)** sustained momentum, led by transaction banking with robust growth in **trade loans up +33% YoY** (ASEAN-4: +14% YoY) and **CASA balances up 9% YoY**
- **Global Markets income rose 15% YoY in 1H26**, benefitting from lower cost of funds and continued strength in customer flows and trading activities



Asset growth offsets NIM pressure

- **NII was broadly stable** QoQ as asset growth partly offset lower NIM from asset repricing and softer asset yields
- 2026 NIM guidance remains at **1.75%-1.80%**, with continued focus on optimising NII.



Asset quality remains manageable despite higher NPA formation

- **2Q26 NPL ratio rose to 1.6%**, driven by a closely monitored Greater China real estate account
- **Credit costs remained within expectations** at 28bps, supported by previously established general allowances
- **Coverage is adequate**, with performing loans coverage at 0.9%, NPA coverage of 88% or 306% after collateral
- 2026 total credit costs guidance maintained at **25-30bps**.



Capital return programme on track

- Dividend payout ratio **maintained at ~50%**
- Remain committed to share buyback, with **~40% of the \$2 billion programme completed** as of July 2026.

1H26 net profit at \$2.9 billion

Resilient performance amid macroeconomic headwinds

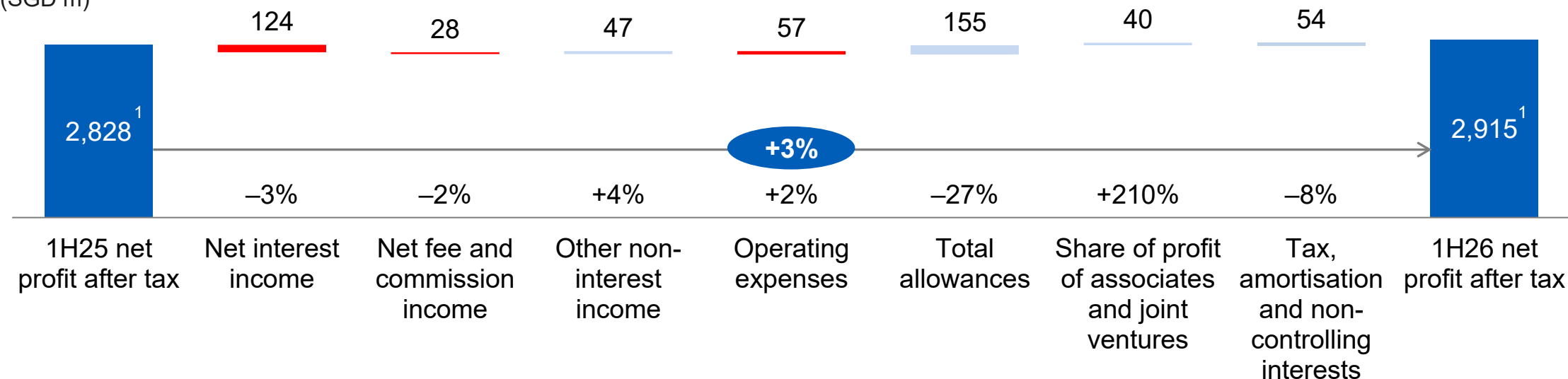


	1H26 \$m	1H25 \$m	YoY +/(-)%	2Q26 \$m	1Q26 \$m	QoQ +/(-)%	2Q25 \$m	YoY +/(-)%
Net interest income	4,621	4,745	(3)	2,297	2,324	(1)	2,336	(2)
Net fee income	1,302	1,330	(2)	665	637	4	636	5
Other non-interest income	1,094	1,047	4	632	462	37	493	28
Total income	7,017	7,121	(1)	3,595	3,422	5	3,465	4
Less: Total expenses	3,152	3,095	2	1,629	1,523	7	1,535	6
Operating profit	3,865	4,027	(4)	1,965	1,899	3	1,929	2
Less: Amortisation of intangible assets	14	16	(13)	7	7	(2)	9	(23)
Less: Allowance for credit and other losses	414	569	(27)	211	203	4	279	(24)
Add: Associates & joint ventures	59	19	>100	36	23	59	(3)	>100
Net profit before tax	3,495	3,460	1	1,784	1,712	4	1,638	9
Less: Tax & non-controlling interests	580	632	(8)	306	274	12	301	2
Net profit	2,915	2,828	3	1,478	1,437	3	1,338	10

1H26 financial overview

Net Profit After Tax Movement, 1H26 vs 1H25

(SGD m)



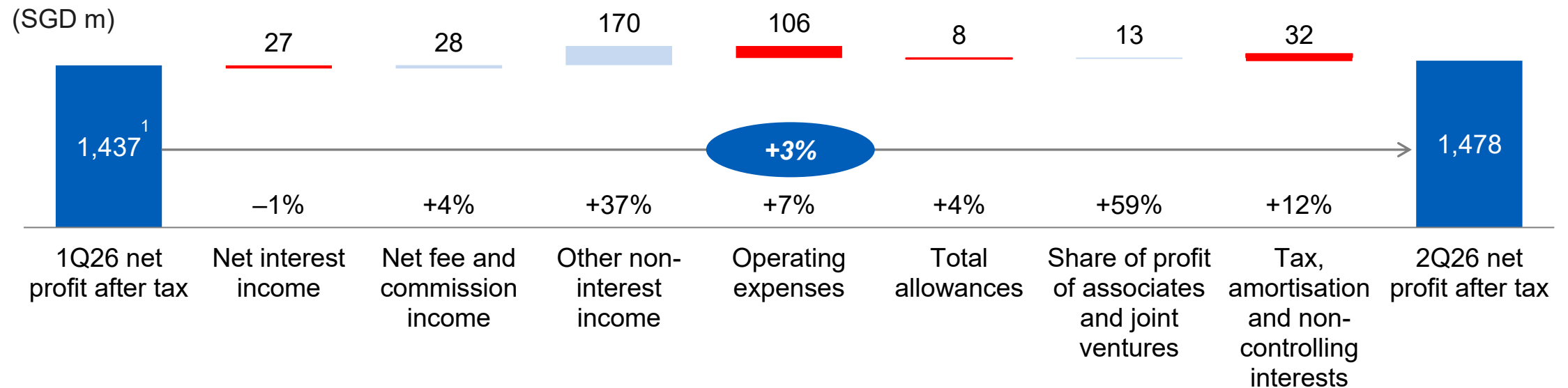
Key Indicators	1H26	1H25	YoY Change
Net interest margin (%) ¹	1.78	1.96	-0.18% pt
Non-interest income / Income (%)	34.1	33.4	+0.8% pt
Cost / Income ratio (%)	44.9	43.5	+1.4% pt
Return on equity (%) ^{1,2}	11.6	11.7	-0.1% pt

1. Computed on an annualised basis

2. Calculated based on profit attributable to equity holders of the Bank, net of perpetual capital securities distributions

2Q26 financial overview

Net Profit After Tax Movement, 2Q26 vs 1Q26



Key Indicators	2Q26	1Q26	QoQ Change	2Q25	YoY Change
Net interest margin (%) ¹	1.74	1.82	-0.08% pt	1.91	-0.17% pt
Non-interest income / Income (%)	36.1	32.1	+4.0% pt	32.6	+3.5% pt
Cost / Income ratio (%) ²	45.3	44.5	+0.8% pt	44.3	+1.0% pt
Return on equity (%) ^{1,2}	11.8	11.5	+0.3% pt	11.0	+0.8% pt

1. Computed on an annualised basis

2. Calculated based on profit attributable to equity holders of the Bank, net of perpetual capital securities distributions

Group Retail



Selected income statement data

	1H26	1H25	YoY
	\$m	\$m	%
Income	2,574	2,583	(0)
Lending, Deposits ¹	1,388	1,551	(10)
Wealth	717	616	16
Credit Cards	469	416	13
Expenses	1,388	1,353	3
Operating Profit	1,186	1,230	(4)
Allowance for credit and other losses	168	126	33
Profit before Tax	1,003	1,089	(8)

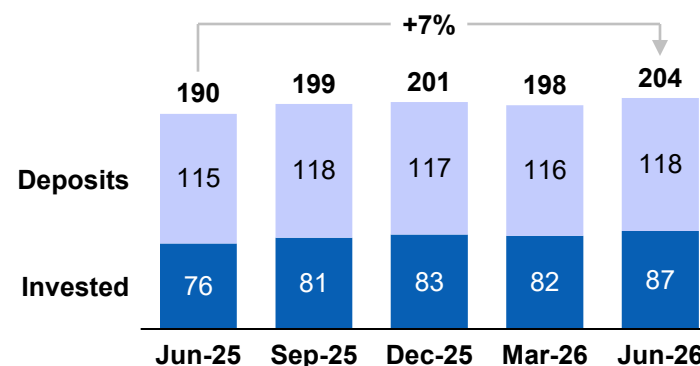
Highlights

- PBT edged lower on modest pickup in expenses and credit costs, while RoRWA held up compared with the prior year
- Stable income reflects diversified retail franchise, with growth in wealth, billings and deposits partly offsetting margin pressures
- Double-digit increase in wealth income backed by AUM expansion across the region, with net new money totalling \$4b for 1H26. In addition, conversion to investments has risen, with invested AUM mix up to 42% from 40% a year ago
- CASA growth was broad-based across key markets, resulting in an improvement in CASA mix to 58% from 57%

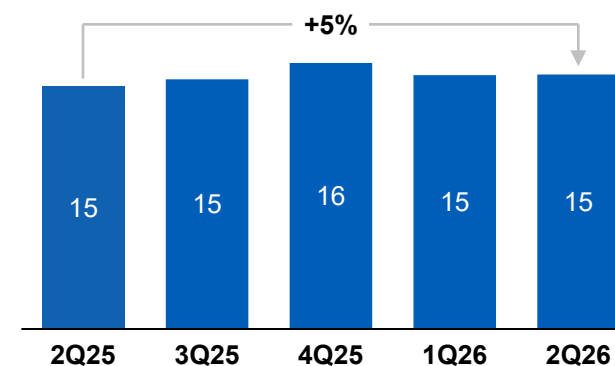
Key metrics

	1H26	1H25	YoY
			%
Cost / Income ratio	53.9%	52.4%	1.5 pt
Total credit costs	28 bps	24 bps	4 bps
RoRWA	5.0%	5.0%	-
Gross Customer Loans (\$b)	120	115	4
Customer Deposits (\$b)	207	203	2
of which CASA (\$b)	120	116	4

AUM² (\$b)



Card billings (\$b)



1. Includes Others
2. Refers to Privilege Banking and Private Bank
3. Comparative segment information for prior periods has been adjusted for changes in organisational structure and accounting disclosure, if any

Group Wholesale Banking



Selected income statement data

	1H26	1H25	YoY
	\$m	\$m	%
Income	2,913	3,254	(10)
Transaction Banking	1,358	1,596	(15)
Loans ¹	1,037	1,092	(5)
Investment Banking	202	254	(21)
Customer Treasury	317	311	2
Expenses	822	874	(6)
Operating Profit	2,090	2,379	(12)
Allowance for credit and other losses	207	167	24
Profit before Tax	1,878	2,192	(14)

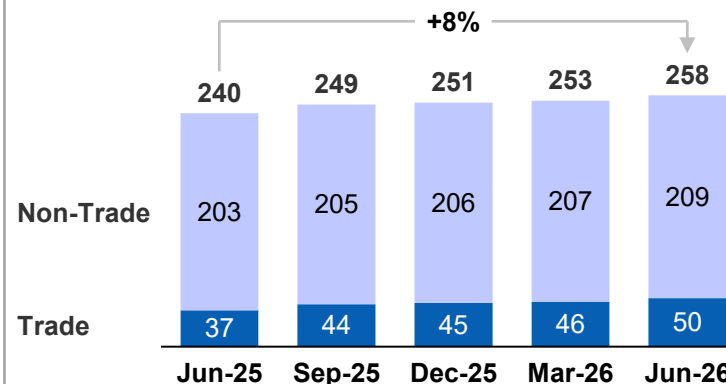
Highlights

- PBT was lower, stemming from the impact of lower interest rates and keen competition for quality assets, while credit costs rose from a lower base
- Transaction Banking remained a key earnings contributor, contributing close to half of GWB income, powered by strong balance growth in CASA and trade
- Investment Banking supported by healthy deal flows, as the year-on-year decline in fees reflected an exceptional showing last year
- Steadfast income mix from non-real estate sectors at 72%, while cross-border income contribution remained stable at 28%

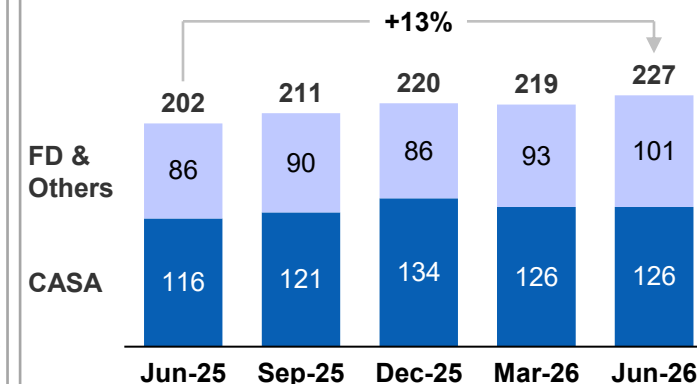
Key metrics

	1H26	1H25	YoY
			%
Cost / Income ratio	28.2%	26.9%	1.3 pt
Total credit costs	24 bps	16 bps	7 bps
RoRWA	1.6%	1.8%	(0.2) pt
Total Gross Loans ² (\$b)	258	240	8
Total Deposits ² (\$b)	227	202	13

Total Gross Loans² (\$b)



Total Deposits² (\$b)



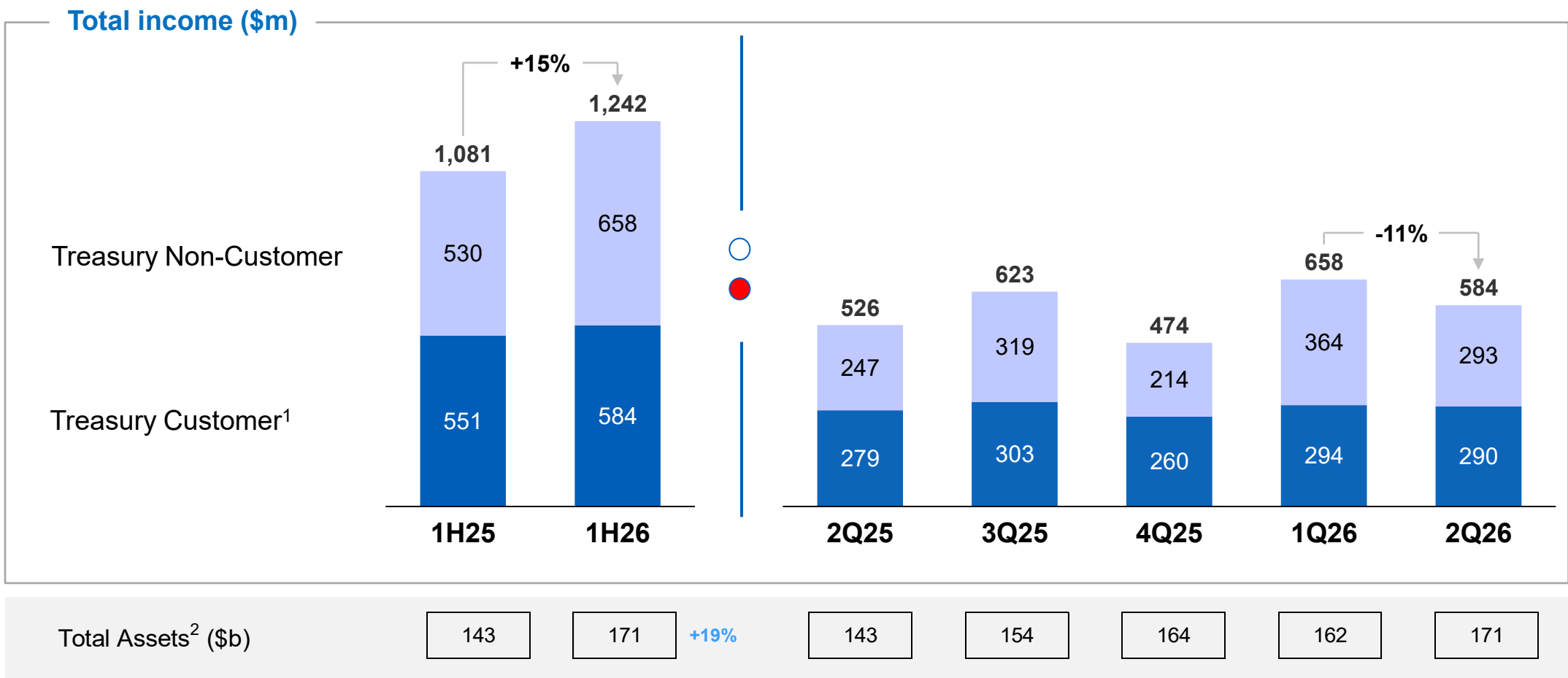
1. Includes Others

2. Includes Banks and Non-Banks

3. Comparative segment information for prior periods has been adjusted for changes in organisational structure and accounting disclosure, if any

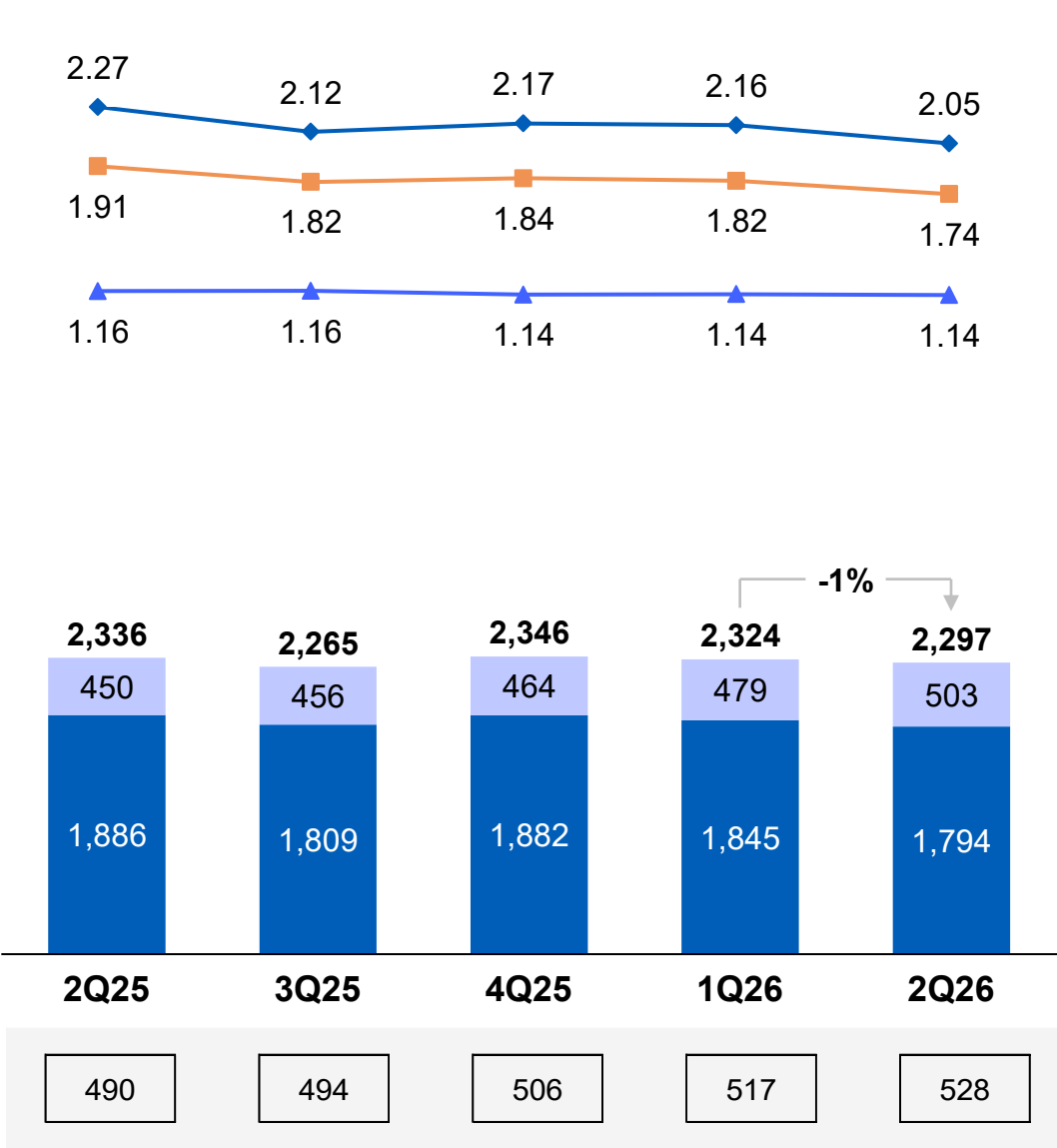
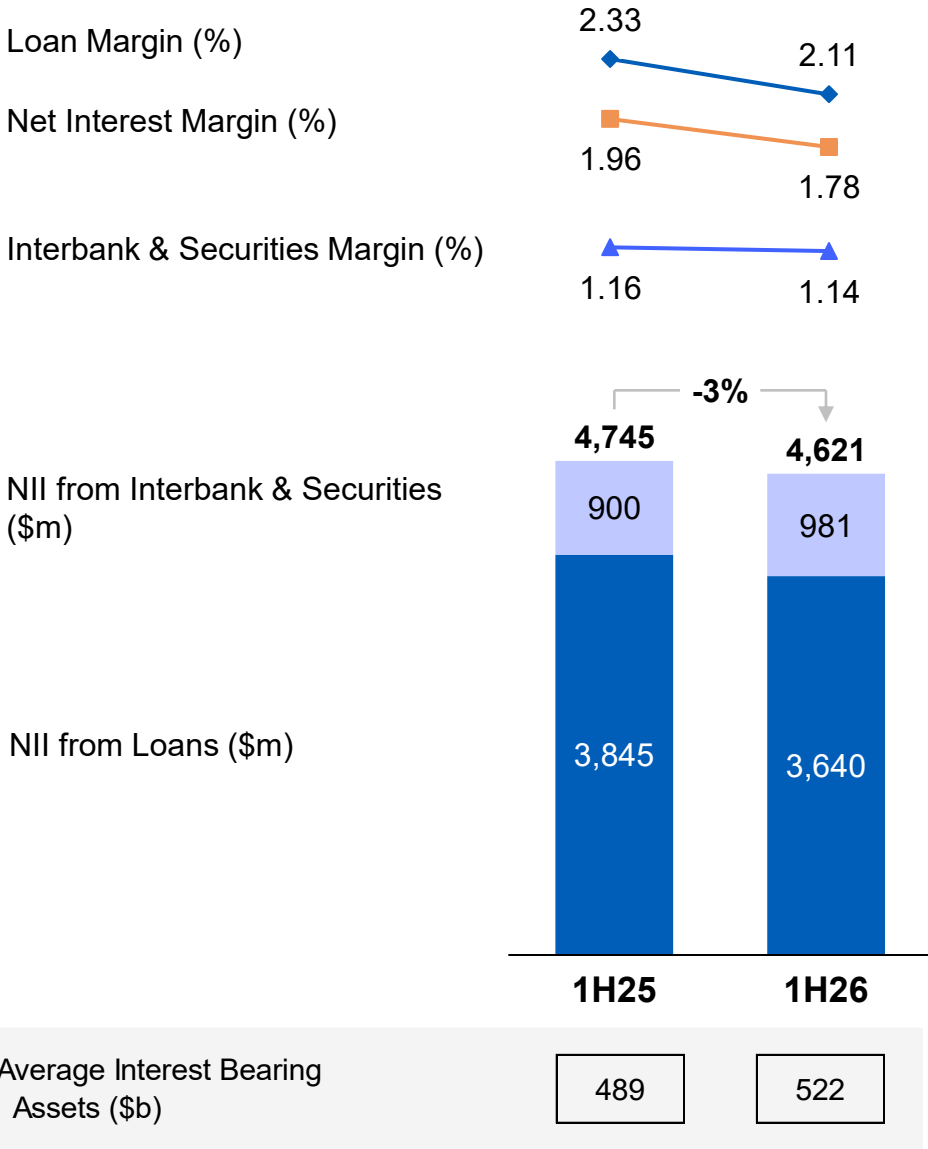
Global Markets

Year-on-year growth supported by lower cost of funds and sustained momentum in customer flows and trading activities

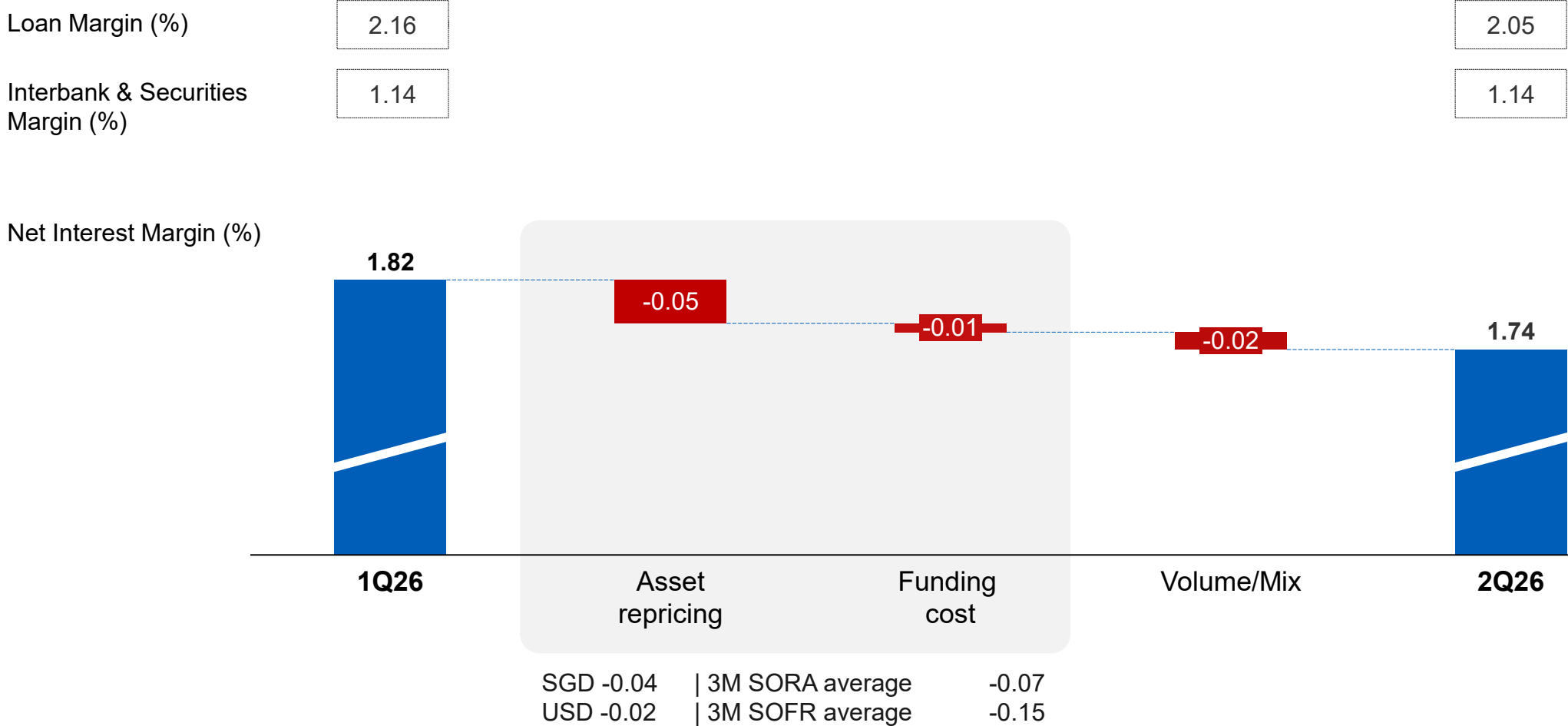


1. Reflects income from treasury products offered to Group Retail and Group Wholesale Banking segments
2. Total Assets excluding derivative-related assets
3. Comparative segment information for prior periods has been adjusted for changes in organisational structure and accounting disclosure, if any

Net interest income declined on loan margin compression, cushioned by asset growth

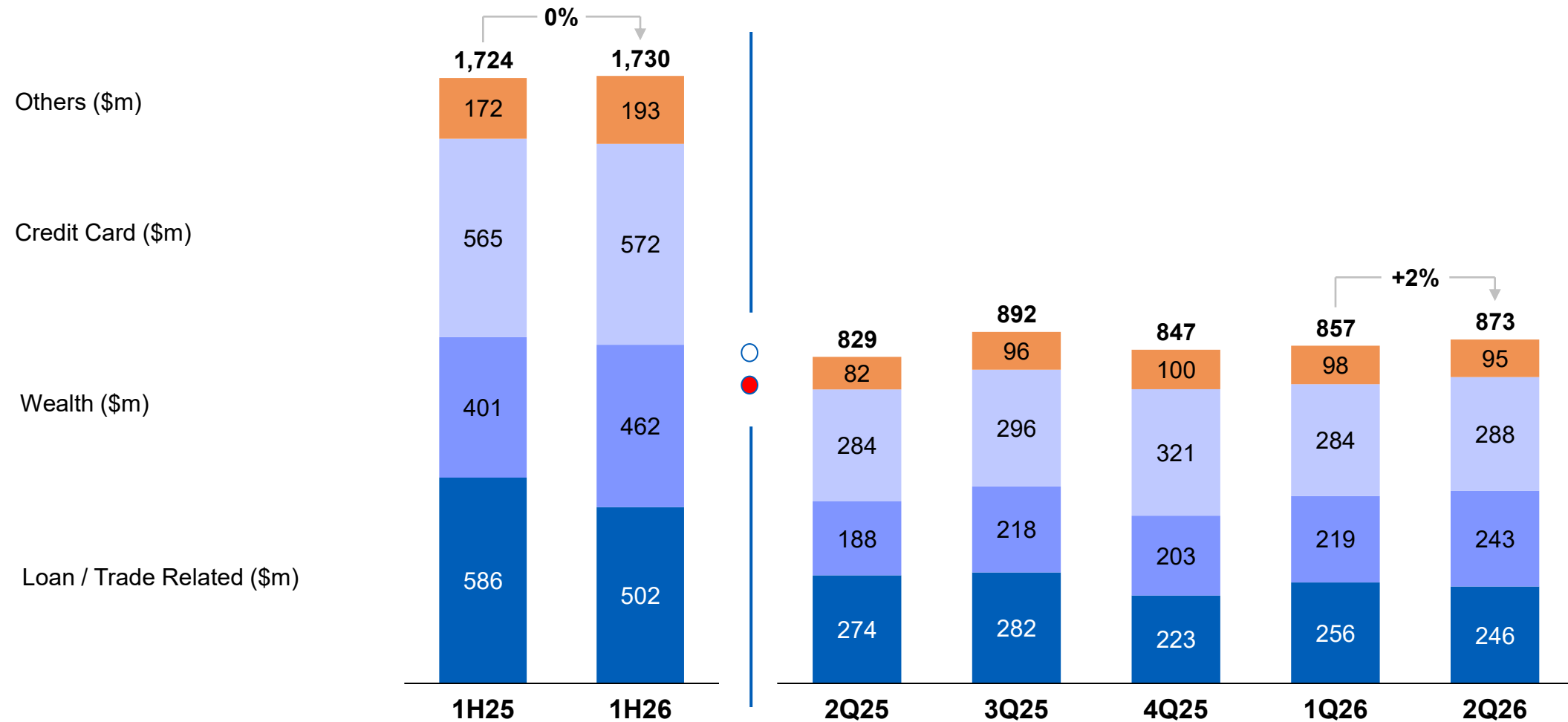


Net interest margin declined on lower asset repricing and surplus funds deployment



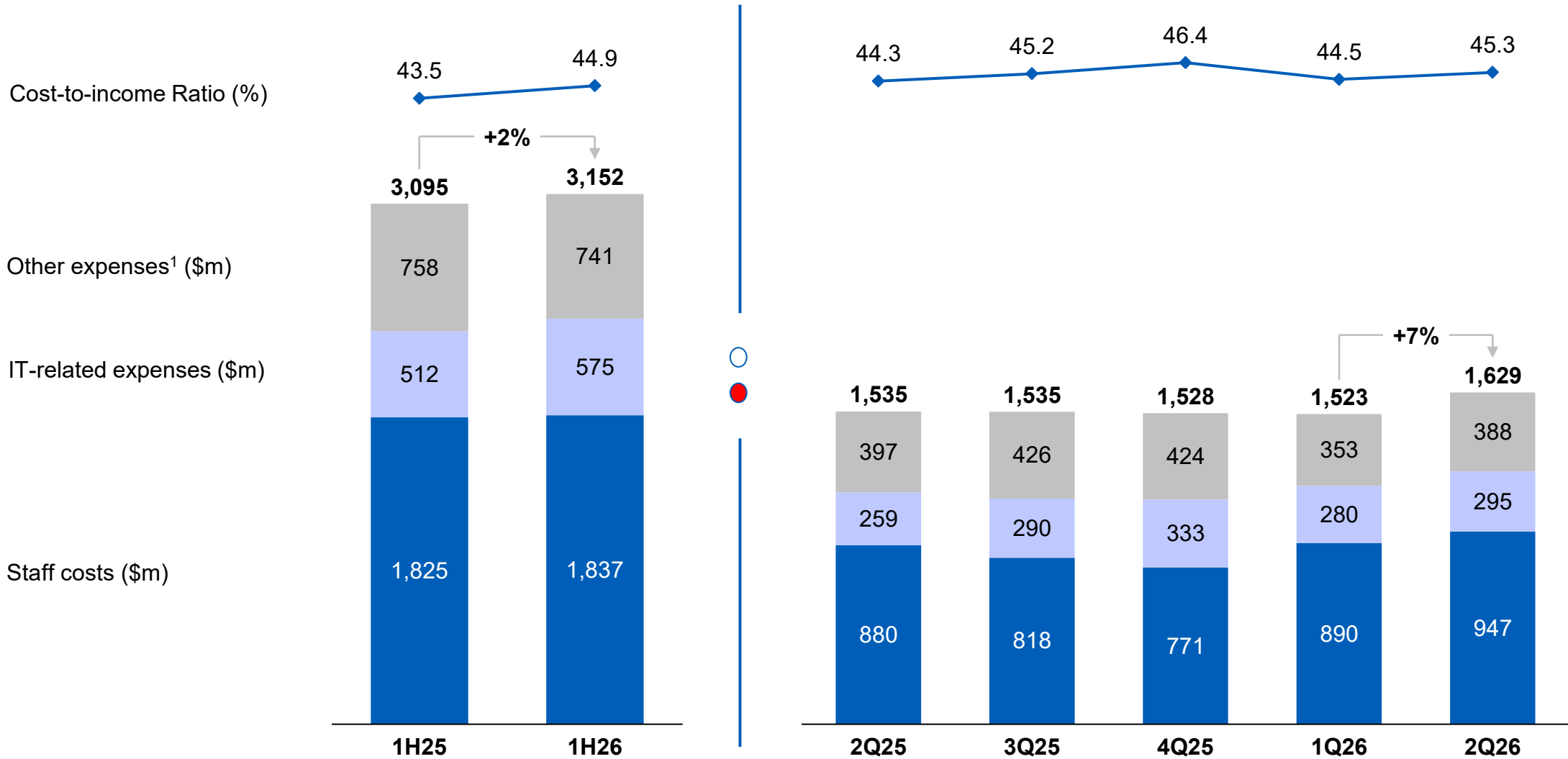
Note: Included in Volume/Mix is the impact of balance sheet mix changes, including the deployment of surplus funds into HQLA and interbank assets.
Figures may not sum to stated totals because of rounding.

Record wealth fees underpinned 2Q26 performance, while loan related fees softened



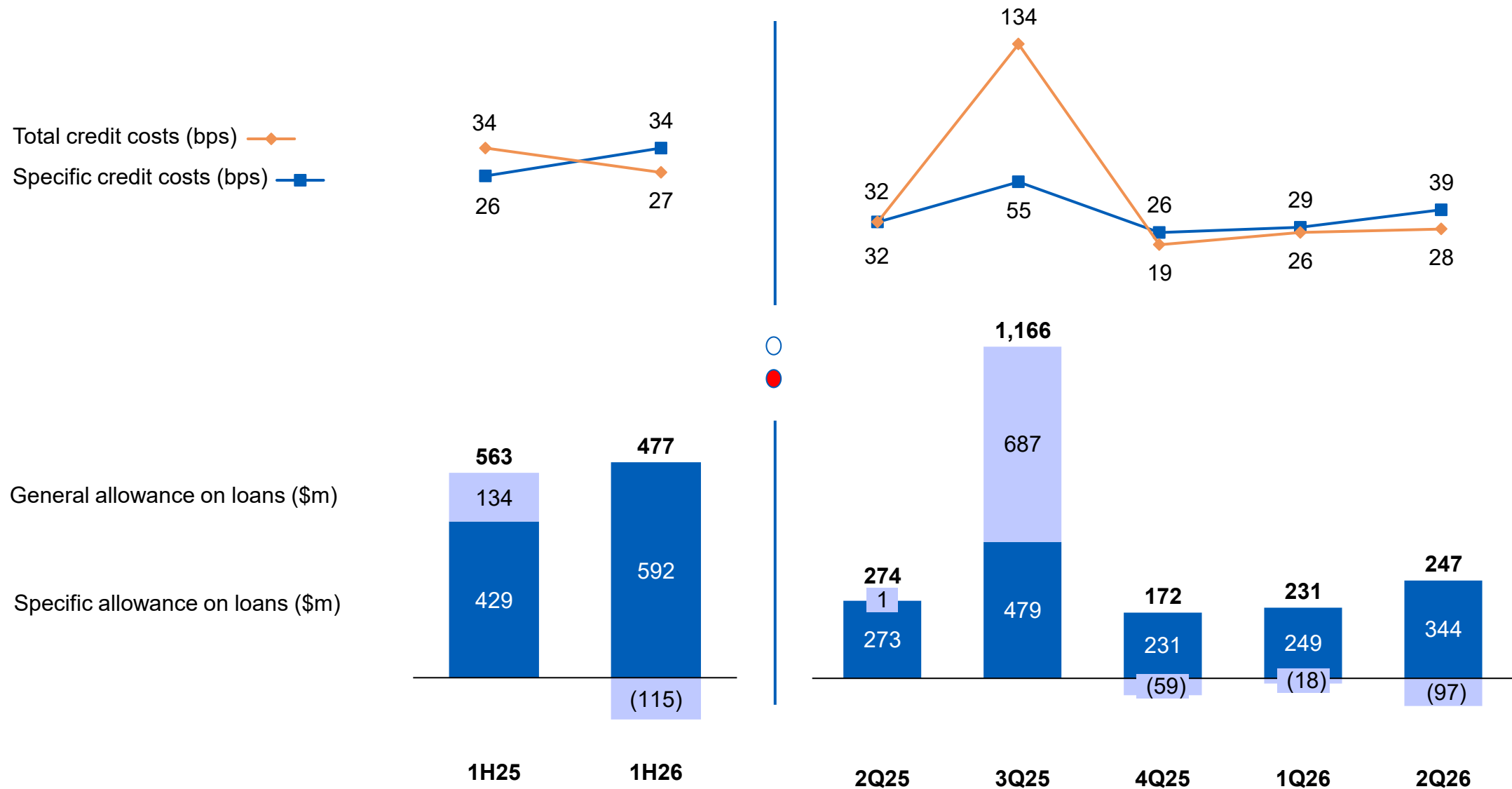
Note: Above fees are gross of expenses, unless stated otherwise

Disciplined cost growth alongside investments in talent, technology and strategic priorities

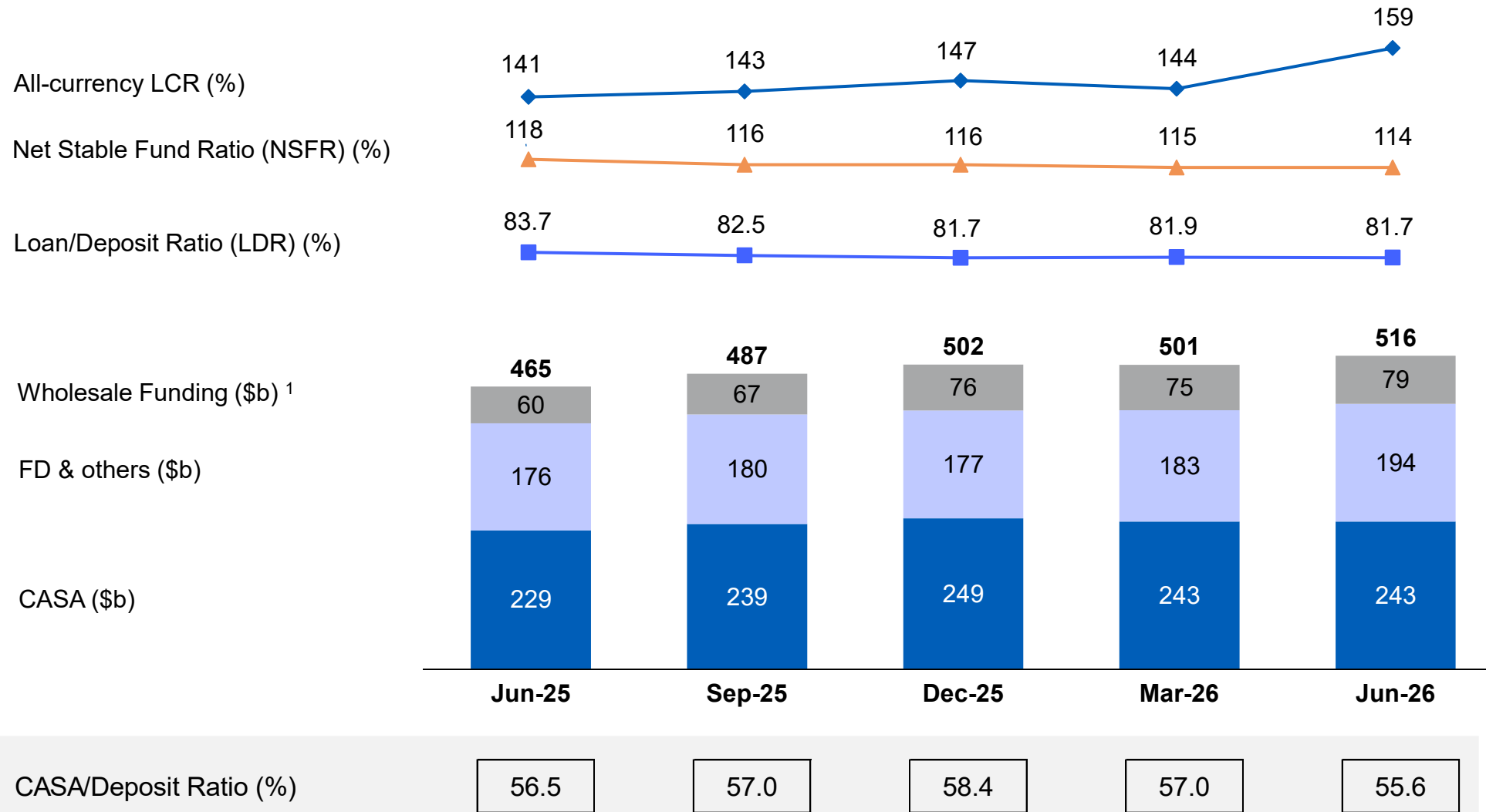


1. Includes revenue-related, occupancy-related and other expenses

2Q26 total credit costs within expectation

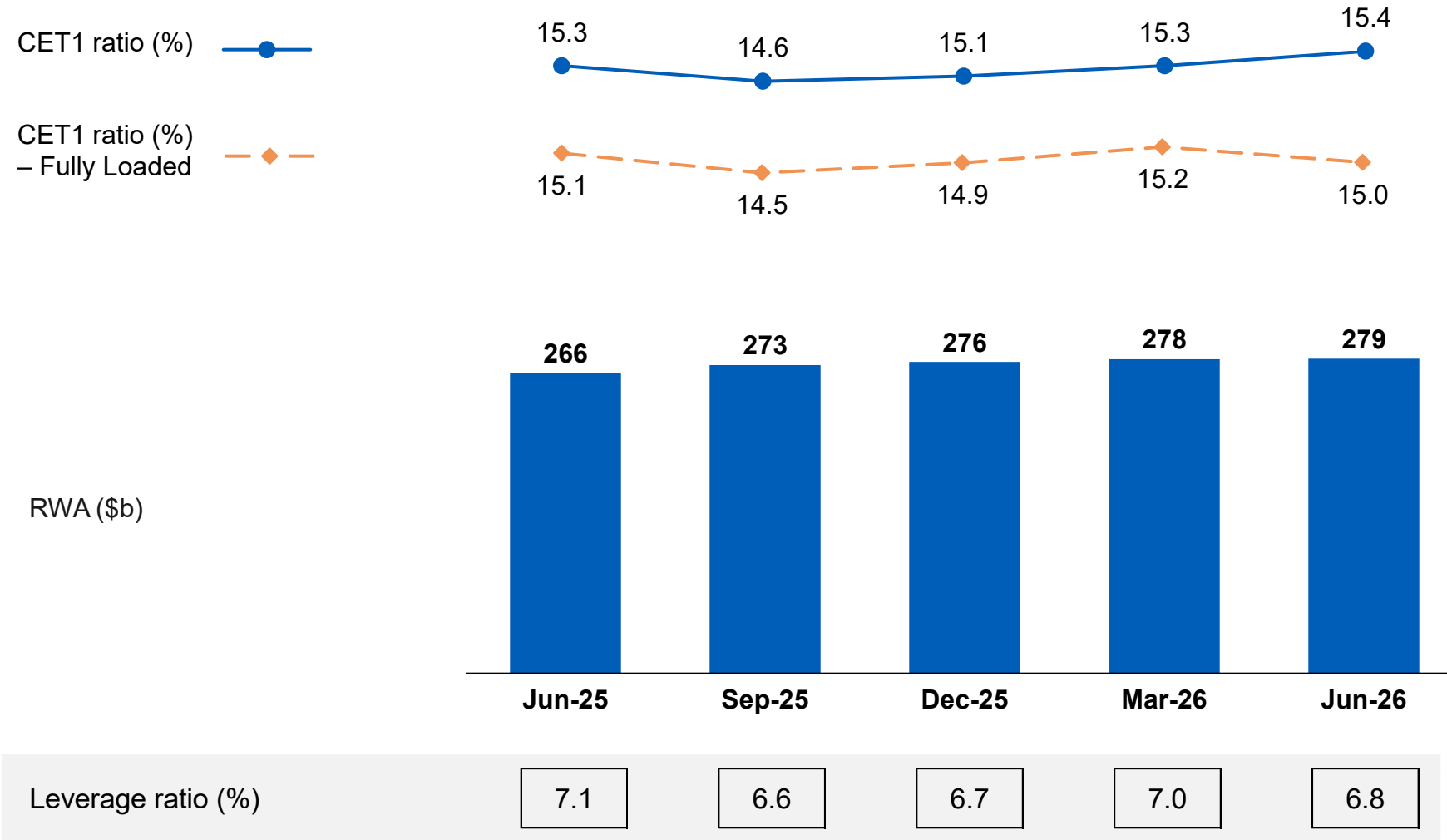


Healthy liquidity and funding positions supported by deposit growth



1. Comprising debt issuances, perpetual capital securities and interbank liabilities

Robust capital position with CET1 ratio at 15.4% post dividend payout



Delivering sustainable shareholder value through capital returns



Payout ratio¹ (%)

50

50

50

50

Payout ratio including special dividend¹ (%)

57

58

Dividend per ordinary share (¢)

Special

170

205

25

181

25

Final

85

92

71

Interim

85

88

85

2023

2024

2025

1H26



Share Buyback²

Returning \$2 billion surplus capital to shareholders

Shares repurchased

\$794m

Number of shares

22.3m

Programme Utilisation

40%

1. Payout ratio for 2025 excludes impact of pre-emptive general allowance

2. Shares repurchased are cancelled and executed over 3 years till 2027 subject to market conditions. Data as at 31 July 2026.

Accelerating and advancing our wealth ambitions



Strategic divestment

- Purchase consideration of **\$555 million**
- Pre-tax gain of **~\$330 million**
- **~14 basis points** increase to Group CET1 ratio



Strategic partnership with Allianz Global Investors



Strengthens wealth management franchise

- Expands UOB's investment solutions and open-architecture offerings
- Reinforces UOB's advisory-led approach



Drives sustainable earnings growth and enhances long-term shareholder value

Why UOB?



Stable management

- Proven track record in steering the bank through various global events and crises
- Stability of management team ensures consistent execution of strategies



Integrated regional platform

- Truly regional bank with full ownership and control of regional subsidiaries
- Entrenched domestic presence and deep local knowledge to address the needs of our targeted segments
- Continued investment in talent and technology to build capabilities in a disciplined manner



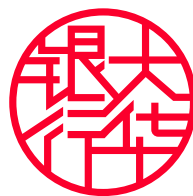
Strong fundamentals

- Strong Common Equity Tier 1 capital adequacy ratio of 15.4% as at 30 June 2026
- Diversified funding and sound liquidity, with 81.7% loan/deposit ratio
- Strong coverage, with general allowance on loans (including RLAR) covering 0.9% of performing loans



Balance growth with stability

- More than half of Group's earnings from home market of Singapore (AAA sovereign rating)
- Continue to diversify portfolio, strengthen balance sheet, manage risks and build core franchise for the future
- Maintain long-term perspective to growth for sustainable shareholder returns



Right By You