

WHO WE ARE

Nov 25

United Overseas Bank Limited (UOB) is a leading bank in Asia. Operating through our head office in Singapore and banking subsidiaries in China, Indonesia, Malaysia, Thailand and Vietnam, we have a global network of around 500 offices in 19 countries and territories in Asia Pacific, Europe and North America.

UOB provides a wide range of financial services globally through our three core business segments – Group Retail, Group Wholesale Banking and Group Global Markets. Our offering includes consumer banking, private banking, commercial banking, transaction banking, investment banking and treasury services. Through our subsidiaries, we also provide asset management, private equity fund management and insurance services, among others.

STRATEGIC PRIORITIES

Guided by our values and supported by our fundamental strengths, we focus on supporting our customers as we drive performance across our franchise. Our approach to supporting our customers is based on a long-term mindset to stay prudent and disciplined in balancing growth with responsibility.

Our Strategic Priorities:

- Connect our customers across ASEAN, and with Greater China and the rest of the world, through our sector specialisation, ecosystem partnerships and integrated digital platform, using a One Bank approach;
- Create financial solutions that are personalised to every individual to help our customers achieve their personal and business financial goals through our omni-channel approach;
- Help customers grow sustainably and integrate sustainability into our business and operations to drive responsible growth for positive and meaningful impact to the economy, society and environment; and
- Build employee pride through fostering a culture of care, growth and trust, as we attract and grow our own timber.

MANAGEMENT EXECUTIVE COMMITTEE

- Mr Wee Ee Cheong, Deputy Chairman and Chief Executive Officer
- Mr Leong Yung Chee, Group Chief Financial Officer
- Mr Chan Kok Seong, Group Chief Risk Officer
- Ms Susan Hwee Wai Cheng, Group Retail
- Mr Federico Burgoni, Group Strategy and Transformation
- Mr Frederick Chin Voon Fat, Group Wholesale Banking & Markets
- Mr Lawrence Goh Chear Wah, Group Technology and Operations

CREDIT RATINGS

	Moody's Investors Service	S&P Global Ratings	Fitch Ratings
Issuer Rating (Senior Unsecured)	Aa1	AA–	AA–
Outlook	Stable	Stable	Stable
Short Term Debt	P-1	A-1+	F1+

FINANCIAL OVERVIEW

	2021	2022	2023	2024	Sep 2025 YTD
Balance Sheet					
Customer Loans (gross of allowances; S\$ billion)	311	320	321	338	351
Customer Deposits (S\$ billion)	353	369	385	404	420
Key Indicators					
Total Income (S\$ million)	9,789	11,575	13,932	14,294	10,519
Operating profit (S\$ million)	5,476	6,294	7,715	7,984	5,890
Net Profit After Tax (S\$ million) ¹	4,075	4,573	5,711	6,045	3,271
Cost / Income Ratio (%)	44.1	45.6	44.6	44.1	44.0
Return On Average Equity (%) ^{2,3}	10.2	11.2	13.4	13.3	9.0
Return On Average Total Assets (%) ³	0.92	0.94	1.12	1.16	0.81
Net Dividend Per Ordinary Share (¢) ⁴	120	135	170	180	85
Capital Adequacy Ratios					
Common Equity Tier 1 (%)	13.5	13.3	13.4	15.5	14.6

Notes:

1. Relates to amount attributable to equity holders of the Bank.
2. Calculated based on profit attributable to equity holders of the Bank net of perpetual capital securities distributions.
3. Computed on an annualised basis.
4. Excluding special dividends.



10-YEAR CORPORATE MILESTONES

2014	UOB was awarded a Foreign Bank Licence by the Central Bank of Myanmar to open a banking branch in Myanmar.
2015	- UOB opened its first branch in Yangon, Myanmar. - Far Eastern Bank Limited became a wholly-owned subsidiary of UOB. - UOB entered into a joint venture with Temasek Holdings (Private) Limited, to provide venture debt financing to start-ups in China, India and Southeast Asia. - UOB partnered Infocomm Investments Pte Ltd to set up The FinLab, to promote and accelerate the growth of the financial technology start-ups and innovators in the region.
2016	- UOB's Manila branch commenced operations under its new commercial banking licence, taking over the banking business from United Overseas Bank Philippines. - UOB partnered with OurCrowd, a leading global equity crowdfunding platform, to provide equity crowdfunding in Asia.
2017	- UOB received licence from the State Bank of Vietnam in October 2017 to establish a foreign-owned subsidiary bank in Vietnam. - In the same month, Far Eastern Bank Limited, a wholly-owned subsidiary of UOB, has been merged into UOB.
2018	- Mr Wong Kan Seng succeeded Mr Hsieh Fu Hua, as independent non-executive Chairman of the UOB Group. - UOB and Pintec Technology Holdings Limited announced in April the launch of their joint venture, Avatec.ai (S) Pte Ltd. - UOB incorporated United Overseas Bank (Vietnam) Limited as a fully-owned subsidiary.
2019	- In January 2019, UOB renewed its strategic regional bancassurance arrangement with Prudential for 15 years. - TMRW, a digital bank by UOB, was launched in Thailand to engage millennial customers.
2020	After Thailand, TMRW was launched in Indonesia to serve its generation of enterprising and digitally-savvy customers.
2021	UOB appointed its first Chief Sustainability Officer, reinforcing its commitment to forging a sustainable future.
2022	UOB entered into agreement to acquire Citigroup's consumer banking businesses in Indonesia, Malaysia, Thailand and Vietnam to scale its ASEAN ambition. On 1 November 2022, the Group completed the acquisition of the Consumer Business for Malaysia and Thailand.
2023	The Group completed the acquisition of Citigroup's consumer banking business in Vietnam and Indonesia on 1 March 2023 and 20 November 2023 respectively.

UOB STOCK

UOB's ordinary shares are listed on the Main Board of the Singapore Exchange (SGX). The ordinary shares are also available in the form of American Depositary Receipts (ADRs), traded on the over-the-counter (OTC) market. Each ADR represents two underlying ordinary shares of par value S\$1.00 each.

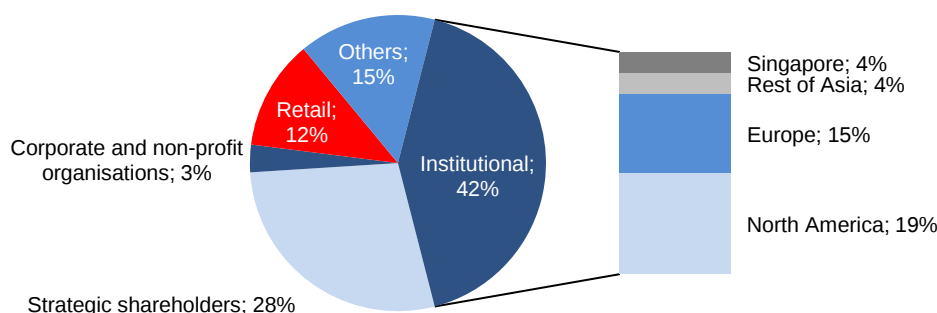
Security Identification Codes

CUSIP	911271302	Stock Code on SGX	U11
ISIN	SG1M31001969	Bloomberg Ticker	UOB SP
ADR Symbol	UOVEY		

STOCK OWNERSHIP DISTRIBUTION

Our shareholder base is well-diversified, spanning institutions, strategic shareholders, retail investors and corporates. Institutional investors form the largest shareholder group, followed by strategic shareholders, among whom are members of the Wee family.

Our Shareholders as at 30 Sep 2025



Sources: UOB, NASDAQ OMX

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