Agenda

1. 1H07 Financial Performance Highlights
2. Key Markets In Review
3. Capital Management
## Strong Growth Momentum

<table>
<thead>
<tr>
<th>Key Indicators</th>
<th>1H07</th>
<th>1H06</th>
<th>YoY Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Profit After Tax ^ ($m)</td>
<td>1,103</td>
<td>882</td>
<td>↑ 25.0%</td>
</tr>
<tr>
<td>Operating Profit ^* ($m)</td>
<td>1,515</td>
<td>1,169</td>
<td>↑ 29.5%</td>
</tr>
<tr>
<td>ROE ^ (%)</td>
<td>13.2</td>
<td>11.9</td>
<td>↑ 1.3%pt</td>
</tr>
<tr>
<td>Non-NII / Total Income ^ (%)</td>
<td>38.9</td>
<td>33.3</td>
<td>↑ 5.6%pt</td>
</tr>
<tr>
<td>Offshore Profit Contribution ^# (%)</td>
<td>26.5</td>
<td>29.1</td>
<td>↓ 2.6%pt</td>
</tr>
</tbody>
</table>

^ Excludes one-time gain in 1H06  
* Before amortization and impairment charges  
^# Before tax and intangible assets
Singapore – Well-Placed for Expansion

- Robust economic expansion
- Buoyant property market
- Growing affluence and demand for wealth solutions
- All segments grew
- Increase market share in home loans – Lending up 15%. Wealth management income up 70%
- Commercial banking income and profit up strongly
- Overall momentum expected to continue
Progress in Regionalisation

- Diversified global portfolio. Overseas operating profit up 32%
- Operating profit for ASEAN up 21%
- Southeast Asia platform well-positioned for growth
- New strategic initiatives in Vietnam and China
- OECD operating profit up 46%
- Global diversification key as we build long-term capabilities
Malaysia – Poised For Accelerated Growth

- Operating profit up 27%; Net loans up 20%
- Infrastructure and extended distribution network in place for accelerated growth
- Double-digit loan growth for SME and consumer segments
- Stepped up activities in consumer banking – Housing loans up 23%; Wealth management sales doubled; Credit cards up almost 30%
- Tap on increasing opportunities in treasury and investment banking for higher non-interest income
- Another strong year
Thailand – Cautious Approach Ahead

- Operating profit down 18%; Net loans down 7%
- Feeling impact of challenging environment
- Focused on growing targeted consumer and retail SME segments
- Active management of balance sheet – Sold bulk of NPL portfolio; Conservative lending policy
- Laid robust credit management systems for future growth
- Raise UOB brand awareness to enhance competitiveness
- Remain positive, committed to Thailand
Indonesia – Entrenching Market Position

- Operating profit up 8%; Net loans up 26%
- Enhanced consumer activities – Mortgage loans up 32%; Re-launched card business; Developing wealth management platform
- SME and corporate banking businesses performed well
- Strengthen foothold in lending and fee-based activities
- Enhancing operating infrastructure with strong risk and IT systems for long-term growth
- Expansion on track
Capital Management

Seek Capital Efficiency
- Recent MAS changes give flexibility
- Review mix of capital structure
- Option of share buyback and/or special dividend for any excess capital

Strong Capital for Strategic Flexibility
- Keep buffer above regulatory CAR to maintain high credit ratings
- Reserve capital as we see opportunities in Singapore and region to strengthen franchise

High Dividend Policy
- Special dividend of 15 cents per share. Total dividend of 35 cents per share for this interim
- Target for consistent high payout to reward shareholders
In Summary

- Strategy remains intact
- Core businesses strong. Broad-based growth in loans and fee income
- Further entrenched market leadership in Singapore while strengthening regional platform. Balanced global portfolio diversification
- Manage rising costs and talent development while investing in operating infrastructure, hubbing and processes for regional growth
- New economic paradigm
- Recognise potential global risks and challenges in near-term. But global resilience, liquidity, more robust regional financials will override challenges
- We have experience, track record and are in for the long haul
- UOB on track to become an established premier bank