



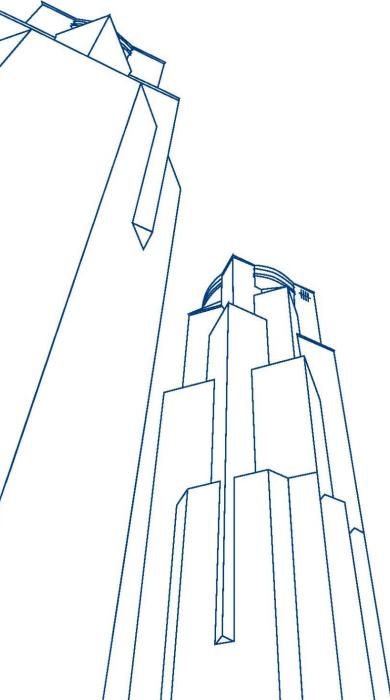
Delivering on Our Core Banking Franchise

Wee Ee Cheong
Deputy Chairman and Chief Executive Officer

31 July 2015

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Continued Growth for Core Franchise



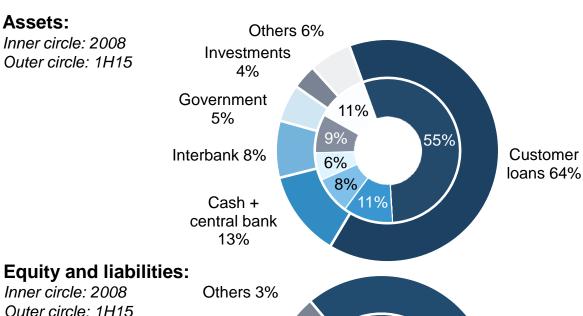
- Profit: S\$1.6bn, -2.1%YoY in 1H 2015 mainly due to lower trading & investment income, higher expenses and normalised tax in 1H 2015
- Core franchise continued to deliver, with higher net interest income and fee income
- Net interest income higher, with healthy loans growth and higher NIM
 - Loans: +4.8% YoY growth across industries and countries
 - NIM: 1.76%; maintained uptrend
- Non-interest income: Fee income +11.5% YoY; offset by lower trading and investment income
- Stable credit costs with total loan charge-off remaining at 32bps
- Cost-to-income: Higher at 44.5% as we continued to invest in long-term capabilities
- Dividend: Interim dividend of 35 cents per share

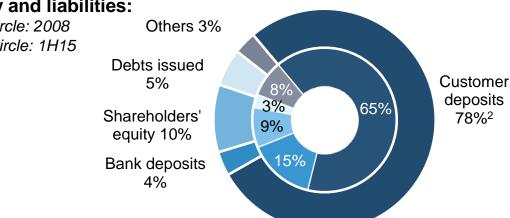
Robust Balance Sheet



- Portfolio resilient with stable asset quality and adequate provisions
 - NPL ratio stable at 1.2%
 - Strong NPL coverage of 144.1%
 - High general provisions-to-loans ratio of 1.4%
- Strong liquidity and capital positions
 - Liquidity Coverage Ratios: S\$ and all-currency at 166% and 142% respectively; well above regulatory minimum
 - Fully-loaded CET1 ratio¹ of 12.5%
- Continue to focus on garnering high quality deposits

Strengthening our Balance Sheet



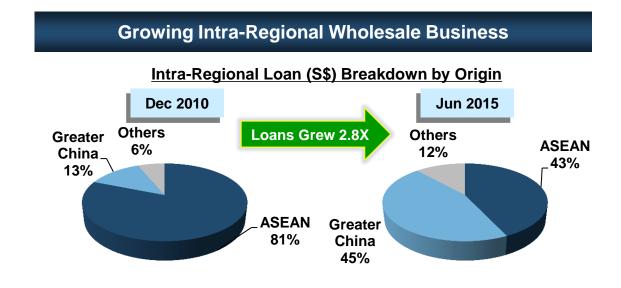


- 1. Proforma CET1 (based on final rules effective 1 January 2018)
- 2. The definition of 'Customer Deposits' was expanded to include deposits from financial institutions relating to fund management and operating accounts from 1Q 2014 onwards.

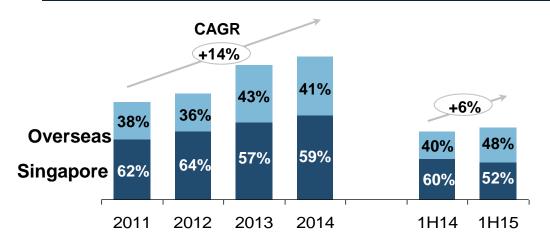
Capitalising on Rising Intra-Regional Flows



- Capture regional opportunities arising from increased regional connectivity
- Continuing to invest in regional capabilities
 - Helped >500 companies expand their footprint in Southeast Asia within 4 years
 - Recently opened 1st branch in Myanmar
 - Set up a pan-regional RMB solutions team to actively help clients manage their cross-border needs in RMB
- Targeting for overseas wholesale profit contribution of 50% by end-2015



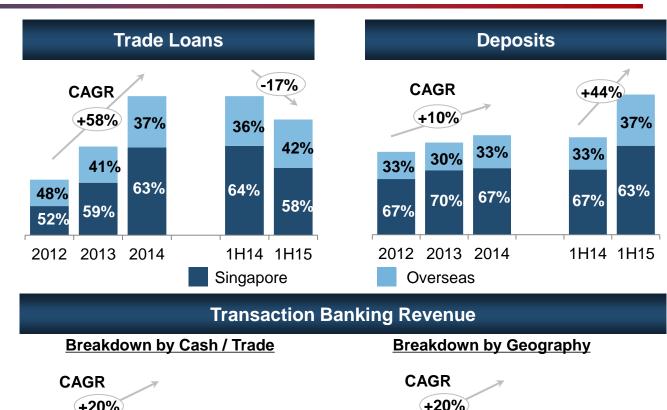
Growing Overseas Wholesale Profit Contribution

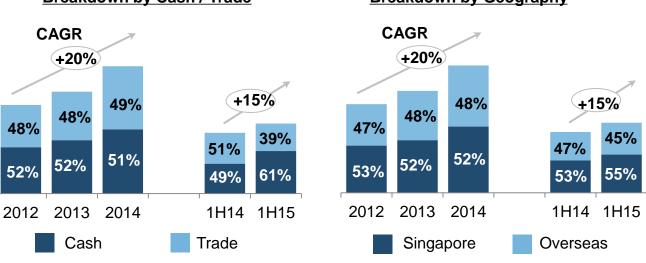


Strong Performance in Cash Management



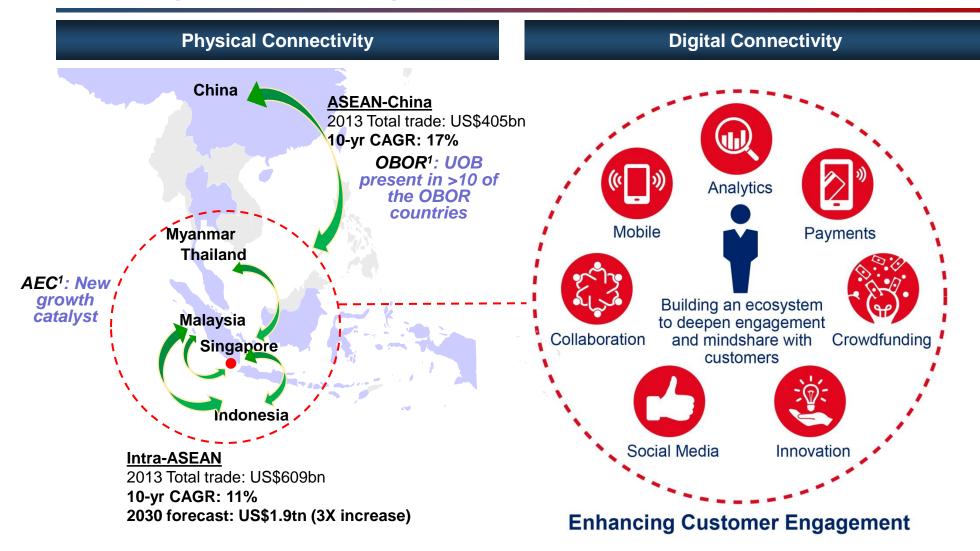
- Trade loans declined in line with China's slowing economy
- Emphasis on liability management demonstrated by strong cash management performance
- Remain focused on delivering solutions that meet clients' regional business needs
- Strong recognition from industry; received 32 industry awards in 1H 2015





Tapping on Increasing Connectivity





Source: UOB Global Economics & Markets Research

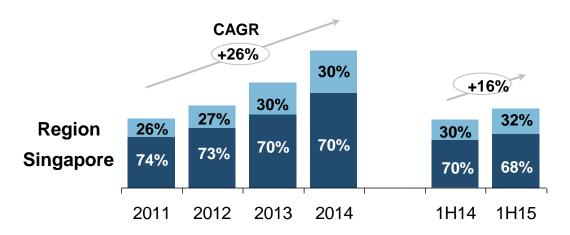
^{1.} AEC: ASEAN Economic Community, OBOR: China's 'One Belt, One Road' initiative

Capturing Rising Asian Consumer Affluence

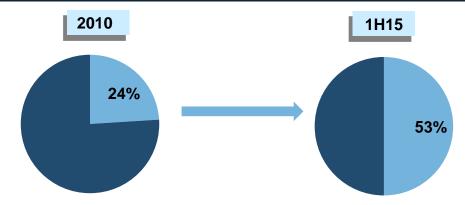


- Wealth management's¹ FY2010 – June 2015 performance:
 - AUM up from \$48bn to \$83bn
 - Customer base grew from 100,000 to 198,000
 - Widened regional wealth management footprint from 29 to 52 wealth management centres
- Encouraging growth in UOB's private banking segment
 - Investing in distribution and service capabilities and leveraging shared resources across UOB Group

Growing Regional Wealth Management Profit Contribution







Looking Ahead



- Near-term uncertainties in external environment
- Nonetheless, long-term structural drivers for Asia remain intact
- Connectivity is the key to seizing growth opportunities
 - Increased physical connectivity via initiatives such as the upcoming AEC and China's 'One Belt, One Road'
 - Positioning UOB as the go-to bank for ASEAN, as businesses expand across the region
 - Integrated customer connectivity in the new digital age
 - Investing in new capabilities, technologies and systems to enhance customer engagement
- Leverage traditional strengths and new digital capabilities to drive long-term value creation