## To: All Shareholders

The Board of Directors of United Overseas Bank Limited wishes to make the following announcement:

## Financial Results

The financial results of the Group for the financial year / fourth quarter of 2011 are enclosed.

## Dividends

## Ordinary share dividend

The Directors recommend the payment of a final one-tier tax-exempt dividend of 40 cents (2010: final dividend of 40 cents and special dividend of 10 cents) per ordinary share for the financial year ended 31 December 2011. The final dividend is subject to shareholders' approval at the forthcoming Annual General Meeting scheduled for 26 April 2012 and if approved, the dividend will be paid in cash on 22 May 2012. The UOB scrip dividend scheme will not be applied to the final dividend.

Together with the interim one-tier tax-exempt dividend of 20 cents per ordinary share (2010: 20 cents) paid in September 2011, the total net dividend for the financial year ended 31 December 2011 will be 60 cents (2010: 70 cents) per ordinary share amounting to $\$ 944$ million (2010: $\$ 1,077$ million).

## Preference share dividends

During the financial year, a semi-annual dividend at an annual rate of $5.796 \%$ totalling USD29 million (2010: USD29 million) was paid on the 5,000 non-cumulative non-convertible guaranteed SPV-A preference shares issued by the Bank's wholly-owned subsidiary, UOB Cayman I Limited.

A semi-annual one-tier tax-exempt dividend of $5.05 \%$ per annum will be paid on the Bank's $\mathrm{S} \$ 1.32$ billion Class E non-cumulative non-convertible preference shares on 15 March 2012 for the dividend period from 15 September 2011 up to, but excluding, 15 March 2012.

## Closure of Books

Notice is hereby given that, subject to shareholders' approval of the aforementioned final dividend at the Annual General Meeting, the Share Transfer Books and Register of Members of the Bank will be closed from 10 May 2012 to 11 May 2012, both dates inclusive, for the preparation of dividend warrants. Registrable transfers received by the Bank's Registrar, Boardroom Corporate \& Advisory Services Pte Ltd, at 50 Raffles Place, Singapore Land Tower \#32-01, Singapore 048623 up to 5.00 pm on 9 May 2012 will be registered for the final dividend. In respect of ordinary shares in securities accounts with The Central Depository (Pte) Ltd ("CDP"), the final dividend will be paid by the Bank to CDP which will, in turn, distribute the dividend to holders of the securities accounts.

## Interested Person Transactions

The Bank has not obtained a general mandate from shareholders for Interested Person Transactions.

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13)

| Name | Age | Family relationship with <br> any director and/or <br> substantial shareholder | Current position and <br> duties, and the year the <br> position was held | Details of changes in duties <br> and position held, if any, <br> during the year |
| :--- | :--- | :--- | :--- | :--- |
| Wee Ee Cheong | 59 | Son of Dr Wee Cho Yaw, <br> UOB Chairman | Deputy Chairman \& CEO | Nil |
| Tan Deng Lang | 61 | Son-in-law of Dr Wee Cho <br> Yaw, UOB Chairman | Senior Director <br> Global Markets \& Investment <br> Management/Investments <br> Assurance \& Control <br> (wef 1 May 2011) | Monitor, review and oversee <br> the Group's investments. |

## BY ORDER OF THE BOARD <br> UNITED OVERSEAS BANK LIMITED

Mrs Vivien Chan
Secretary
Dated this $23^{\text {rd }}$ day of February 2012
The results are also available at uobgroup.com

# Group Financial Report 

## For the Financial Year 2011

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## Notes：

1 The financial statements are presented in Singapore dollars．
2 Certain comparative figures have been restated to conform with the current period＇s presentation．
3 Certain figures in this report may not add up to the respective totals due to rounding．
4 Amounts less than \＄500，000 in absolute term are shown as＂0＂．
＂NM＂denotes not meaningful．

Financial Highlights

| 2011 | 2010 | $+/(-)$ | 4Q11 | $3 Q 11$ | $+/(-)$ | $4 Q 10$ | $+/(-)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\%$ |  |  | $\%$ |  | $\%$ |  |

## Summarised income statement (\$m)

| Net interest income | 3,678 | 3,532 | 4.1 | 978 | 915 | 6.9 | 865 | 13.1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fee and commission income | 1,318 | 1,163 | 13.3 | 327 | 323 | 1.0 | 310 | 5.4 |
| Other non-interest income | 703 | 811 | (13.4) | 173 | 122 | 41.6 | 214 | (19.2) |
| Total income | 5,699 | 5,507 | 3.5 | 1,478 | 1,361 | 8.6 | 1,389 | 6.4 |
| Less: Total expenses | 2,450 | 2,258 | 8.5 | 625 | 631 | (1.0) | 620 | 0.8 |
| Operating profit | 3,248 | 3,249 | - | 853 | 730 | 16.8 | 769 | 10.9 |
| Less: Amortisation/impairment charges | 534 | 485 | 10.1 | 228 | 102 | >100.0 | 183 | 25.0 |
| Add: Share of profit of associates | 93 | 139 | (33.0) | 0 | 19 | (98.7) | 38 | (99.3) |
| Less: Tax and non-controlling interests | 481 | 478 | 0.7 | 67 | 126 | (46.5) | 71 | (5.2) |
| Core net profit after tax | 2,327 | 2,426 | (4.1) | 558 | 522 | 7.0 | 553 | 0.8 |
| Add: One-time gain ${ }^{1}$ | - | 270 | NM | - | - | - | 152 | NM |
| Net profit after tax ${ }^{2}$ | 2,327 | 2,696 | (13.7) | 558 | 522 | 7.0 | 706 | (21.0) |

Financial indicators (based on core earnings)

| Non-interest income/Total income (\%) | 35.5 | 35.9 | (0.4)\% pt | 33.8 | 32.8 | 1.0\% pt | 37.7 | (3.9)\% pt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas net profit before tax contribution (\%) | 34.7 | 31.5 | 3.2\% pt | 36.2 | 35.1 | 1.1\% pt | 27.9 | 8.3\% pt |
| Earnings per ordinary share (\$) ${ }^{3,4}$ |  |  |  |  |  |  |  |  |
| Basic | 1.43 | 1.52 | (5.9) | 1.39 | 1.22 | 13.9 | 1.37 | 1.5 |
| Diluted | 1.42 | 1.52 | (6.6) | 1.39 | 1.21 | 14.9 | 1.36 | 2.2 |
| Return on average ordinary shareholders' equity (\%) ${ }^{3,4}$ | 11.1 | 12.9 | (1.8)\% pt | 10.7 | 9.4 | 1.3\% pt | 11.2 | (0.5)\% pt |
| Return on average total assets (\%) ${ }^{4}$ | 1.06 | 1.24 | (0.18)\% pt | 0.98 | 0.94 | 0.04\% pt | 1.07 | (0.09)\% pt |
| Net interest margin (\%) ${ }^{4}$ | 1.92 | 2.09 | (0.17)\% pt | 1.95 | 1.89 | 0.06\% pt | 1.91 | 0.04\% pt |
| Expense/Income ratio (\%) | 43.0 | 41.0 | 2.0\% pt | 42.3 | 46.4 | (4.1)\% pt | 44.6 | (2.3)\% pt |
| Loan charge off rate (bp) ${ }^{4}$ |  |  |  |  |  |  |  |  |
| Exclude collective impairment | 12 | 18 | (6) bp | 23 | 8 | 15bp | 46 | (23)bp |
| Include collective impairment | 30 | 35 | (5)bp | 30 | 30 | - | 62 | (32)bp |
| Net dividend per ordinary share (\$) |  |  |  |  |  |  |  |  |
| Interim | 20.0 | 20.0 | - | - | - | - | - | - |
| Final | 40.0 | 40.0 | - | 40.0 | - | NM | 40.0 | - |
| Special | - | 10.0 | NM | - | - | - | 10.0 | NM |
| Total | 60.0 | 70.0 | (14.3) | 40.0 | - | NM | 50.0 | (20.0) |

[^0]Financial Highlights（cont＇d）

| Dec－11 | Sep－11 | $+/(-)$ | Dec－10 | $+/(-)$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $\%$ |  | $\%$ |  |

## Financial indicators

| Customer loans（net）（\＄m） | 141，191 | 137，633 | 2.6 | 112，440 | 25.6 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Customer deposits（\＄m） | 169，460 | 158，435 | 7.0 | 142，299 | 19.1 |
| Loans／Deposits ratio（\％）${ }^{1}$ | 83.3 | 86.9 | （3．6）\％pt | 79.0 | 4．3\％pt |
| NPL ratio（\％）${ }^{2}$ | 1.4 | 1.5 | （0．1）\％pt | 1.8 | （0．4）\％pt |
| Total assets（\＄m） | 236，958 | 230，517 | 2.8 | 213，778 | 10.8 |
| Shareholders＇equity（\＄m）${ }^{3}$ | 22，967 | 22，286 | 3.1 | 21，473 | 7.0 |
| Net asset value（＂NAV＂） per ordinary share（\＄）${ }^{4}$ | 13.23 | 12.80 | 3.4 | 12.51 | 5.8 |
| Revalued NAV per ordinary share（\＄）${ }^{4}$ | 15.28 | 14.63 | 4.4 | 14.34 | 6.6 |
| Capital adequacy ratios（\％） |  |  |  |  |  |
| Core Tier 1 | 11.9 | 12.3 | （0．4）\％pt | 13.3 | （1．4）\％pt |
| Tier 1 | 13.5 | 14.0 | （0．5）\％pt | 15.3 | （1．8）\％pt |
| Total | 16.7 | 17.5 | （0．8）\％pt | 19.8 | （3．1）\％pt |

## Notes：

1 Refer to net customer loans and customer deposits．
2 Refer to non－performing loans as a percentage of gross customer loans．
3 Refer to equity attributable to equity holders of the Bank．
4 Preference shares are excluded from the computation．

## Performance Review

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards （＂FRS＂）as required by the Singapore Companies Act，with modification to FRS39 Financial Instruments： Recognition and Measurement in respect of loan loss provisioning，as provided in the Monetary Authority of Singapore（＂MAS＂）Notice 612 Credit Files，Grading and Provisioning．

The new or amended FRS and Interpretations to FRS（＂INT FRS＂）applicable to the Group with effect from 1 January 2011 are listed below．The adoption of these FRS and INT FRS has no significant impact on the financial statements of the Group．
－Revised FRS24 Related Party Disclosures
－INT FRS119 Extinguishing Financial Liabilities with Equity Instruments
－Improvements to FRSs 2010

Other than the above changes，the accounting policies and computation methods adopted in the audited financial statements for the financial year ended 31 December 2011 are the same as those adopted in the audited financial statements for the financial year ended 31 December 2010.

## 2011 versus 2010

The Group recorded a net profit after tax（＂NPAT＂）of \＄2，327 million for the financial year 2011，4．1\％lower when compared to the previous year．The increase in total income was offset by higher operating expenses， coupled with higher collective impairment set aside mainly due to strong loans growth．Share of associates＇ profits were lower due to weaker performance in the second half of 2011.

Total income increased $3.5 \%$ to $\$ 5,699$ million for the year，contributed by higher net interest income and fee and commission income．Net interest income grew $4.1 \%$ to $\$ 3,678$ million as strong loans growth for the year more than offset the impact of lower loan yields and rising funding costs．Fee and commission income rose $13.3 \%$ to $\$ 1,318$ million across Singapore and the regional countries．Loan－related fee income rose $29.9 \%$ to $\$ 370$ million whilst fee income from trade－related，credit card and investment－related businesses also increased． Trading and investment income was lower at $\$ 392$ million due to weaker global market sentiments in the second half of the year．

Costs continued to be managed．Total operating expenses for the year increased $8.5 \%$ to $\$ 2,450$ million on higher staff costs，occupancy and revenue－related expenses．Staff costs rose $13.0 \%$ on increased headcount to support business growth．Expense－to－income ratio stood at 43．0\％．

Credit quality of loans remained sound．Individual impairment on loans declined to $\$ 163$ million，mainly from Singapore and the regional countries．Loans charge off improved 5 basis points to 30 basis points whilst non－ performing loans（＂NPL＂）ratio improved 40 basis points to $1.4 \%$ ．Total impairment charges were $\$ 523$ million due to collective impairment arising from loans growth．

Net customer loans rose $25.6 \%$ to $\$ 141.2$ billion as at 31 December 2011．The increase was broad based across geographies and industries．Loans from the regional countries escalated $35.2 \%$ ，higher than Singapore which grew $22.2 \%$ as the Group＇s regional franchise gained further traction．

The Group＇s liquidity and funding position continued to be strong．Reliance on interbank funding was reduced considerably by $\$ 12.1$ billion， $38.0 \%$ to $\$ 19.8$ billion as at 31 December 2011．Instead，customer deposits were built up significantly．

Customer deposits rose 19．1\％for the year to reach $\$ 169.5$ billion as at 31 December 2011．The growth was broad based across territories and mostly in fixed deposits．Loans－to－deposits ratio stood at 83．3\％．To further entrench the Group＇s funding position，S\＄1 billion fixed rate subordinated notes，A\＄350 million senior unsecured floating rate notes，as well as US commercial papers were raised during the year．

Shareholders＇equity grew $7.0 \%$ to $\$ 23.0$ billion mainly contributed by higher retained earnings and the issuance of new ordinary shares pursuant to the scrip dividend scheme．

Group Tier 1 and total capital adequacy ratios（＂CAR＂）of $13.5 \%$ and $16.7 \%$ respectively as at 31 December 2011 were well above the regulatory requirements．The lower CAR were largely due to higher risk－weighted assets on strong loans growth．

Performance Review（cont＇d）

## Fourth quarter 2011 （＂4Q11＂）versus third quarter 2011 （＂3Q11＂）

Group NPAT increased $7.0 \%$ for the quarter to $\$ 558$ million，contributed by higher net interest income，non－ interest income and a reduction in expenses．Operating profit was strong and rose $16.8 \%$ in 4 Q 11 to $\$ 853$ million as the core businesses continued to grow．

Net interest income rose $6.9 \%$ to $\$ 978$ million in the quarter．The growth was contributed mainly by expanded loans volume as well as improved asset yields．Net interest margin increased 6 basis points to $1.95 \%$ as the Group further improved its assets mix in shifting towards higher yielding loans．

Fee and commission income increased $1.0 \%$ to $\$ 327$ million on higher service charges received and higher credit card income attributed to the festive season．Fee income from loan－related activities was at the same level as the previous quarter．Trading and investment income grew $58.0 \%$ to $\$ 89$ million amidst a backdrop of weaker global market conditions．

Total operating expenses declined $1.0 \%$ to $\$ 625$ million as the Group continued to contain costs in view of the uncertain global outlook．Staff costs declined $2.7 \%$ to $\$ 350$ million．Expense－to－income ratio improved $4.1 \%$ points to $42.3 \%$ ．

For 4Q11，loans charge off was maintained at 30 basis points，same as 3Q11．Total impairment charges was $\$ 225$ million in 4Q11 due to higher individual impairment on loans as well as collective impairment set aside in tandem with loans growth．

Net customer loans grew 2．6\％for the quarter to reach $\$ 141.2$ billion as at 31 December 2011．The increase was contributed by Singapore and Malaysia．Group NPL ratio improved to $1.4 \%$ from $1.5 \%$ as at 30 September 2011

The Group＇s funding position remained strong．Loans－to－deposits ratio improved from $86.9 \%$ to $83.3 \%$ in 4Q11． Customer deposits rose another $7.0 \%$ for the quarter to $\$ 169.5$ billion as at 31 December 2011．The growth was broad based across territories and mostly in fixed deposits．

Shareholders＇equity rose $3.1 \%$ higher during the quarter to reach $\$ 23.0$ billion as at 31 December 2011，mainly due to retained earnings and unrealised gain from the available－for－sale investment portfolio．

The capital adequacy ratios were lower as higher risk－weighted assets outpaced the increase in retained earnings．

## Fourth quarter 2011 （＂4Q11＂）versus fourth quarter 2010 （＂4Q10＂）

Group operating profit grew $10.9 \%$ over 4 Q 10 to $\$ 853$ million with increases in net interest income and fee and commission income．Lower trading and investment income，coupled with higher impairment charges resulted in a smaller growth of $0.8 \%$ in NPAT to $\$ 558$ million．

Net interest income rose 13．1\％on robust loans growth whilst fee and commission income rose 5．4\％to \＄327 million．Significant increases were registered in fee income from loan－related and trade－related activities as well as credit card business．Trading and investment income was lower at $\$ 89$ million．

Total operating expenses rose marginally compared with 4Q10 mainly on higher staff costs arising from additional headcount recruited for the businesses．Expense－to－income ratio reduced 2．3\％points to 42．3\％．

Total impairment charges increased $25.4 \%$ from 4Q10 on higher collective impairment．Individual impairment on loans was lower mainly due to recoveries in Singapore in 4Q11．

## 井 UOB <br> IIII 大華銀行

## Net Interest Income

Net interest margin

|  | 2011 |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average balance | Interest | Average rate | Average balance | Interest | Average rate |
|  | \＄m | \＄m | \％ | \＄m | \＄m | \％ |
| Interest bearing assets |  |  |  |  |  |  |
| Customer loans | 126，583 | 4，311 | 3.41 | 102，303 | 3，806 | 3.72 |
| Interbank balances | 33，306 | 547 | 1.64 | 33，353 | 417 | 1.25 |
| Securities | 32，021 | 782 | 2.44 | 33，615 | 770 | 2.29 |
| Total | 191，910 | 5，641 | 2.94 | 169，270 | 4，994 | 2.95 |
| Interest bearing liabilities |  |  |  |  |  |  |
| Customer deposits | 151，197 | 1，514 | 1.00 | 130，683 | 1，101 | 0.84 |
| Interbank balances／others | 35，877 | 449 | 1.25 | 33，993 | 361 | 1.06 |
| Total | 187，074 | 1，963 | 1.05 | 164，677 | 1，462 | 0.89 |
| Net interest margin ${ }^{1}$ |  |  | 1.92 |  |  | 2.09 |


|  | 4Q11 |  |  | 3Q11 |  |  | 4Q10 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average balance | Interest | Average rate | Average balance | Interest | Average rate | Average balance | Interest | Average rate |
|  | \＄m | \＄m | \％ | \＄m | \＄m | \％ | \＄m | \＄m | \％ |
| Interest bearing assets |  |  |  |  |  |  |  |  |  |
| Customer loans | 139，052 | 1，183 | 3.38 | 130，404 | 1，098 | 3.34 | 107，835 | 967 | 3.56 |
| Interbank balances | 30，927 | 144 | 1.85 | 33，610 | 147 | 1.73 | 38，640 | 120 | 1.23 |
| Securities | 28，612 | 193 | 2.68 | 27，841 | 189 | 2.70 | 33，302 | 195 | 2.32 |
| Total | 198，591 | 1，521 | 3.04 | 191，855 | 1，434 | 2.96 | 179，776 | 1，282 | 2.83 |


| Interest bearing liabilities |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer deposits | 160，446 | 433 | 1.07 | 152，655 | 396 | 1.03 | 140，069 | 311 | 0.88 |
| Interbank balances／others | 32，612 | 110 | 1.34 | 34，503 | 122 | 1.40 | 35，231 | 106 | 1.19 |
| Total | 193，057 | 543 | 1.12 | 187，157 | 518 | 1.10 | 175，300 | 417 | 0.94 |
| Net interest margin ${ }^{1}$ |  | 1.95 |  |  | 1.89 |  |  | 1.91 |  |

## Note：

1 Net interest margin represents annualised net interest income as a percentage of total interest bearing assets．

Net Interest Income（cont＇d）

## Volume and rate analysis

|  | 2011 vs 2010 |  |  | 4Q11 vs 3Q11 |  |  | 4Q11 vs 4Q10 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Volume change | Rate change | Net change | Volume change | Rate change | Net change | Volume change | Rate change | Net change |
|  | \＄m | \＄m | \＄m | \＄m | \＄m | \＄m | \＄m | \＄m | \＄m |
| Interest income |  |  |  |  |  |  |  |  |  |
| Customer loans | 903 | （399） | 505 | 73 | 13 | 86 | 280 | （63） | 217 |
| Interbank balances | （1） | 130 | 130 | （12） | 9 | （3） | （24） | 48 | 24 |
| Securities | （37） | 49 | 13 | 5 | （1） | 4 | （27） | 26 | （2） |
| Total | 866 | （219） | 647 | 66 | 21 | 87 | 229 | 11 | 239 |
| Interest expense |  |  |  |  |  |  |  |  |  |
| Customer deposits | 173 | 241 | 413 | 20 | 16 | 36 | 45 | 77 | 122 |
| Interbank balances／others | 48 | 40 | 88 | （4） | （8） | （12） | 0 | 4 | 4 |
| Total | 221 | 280 | 501 | 16 | 8 | 24 | 46 | 80 | 126 |
| Net interest income | 646 | （500） | 146 | 50 | 12 | 63 | 183 | （70） | 113 |

2011 vs 2010
Net interest income grew $4.1 \%$ to $\$ 3,678$ million as strong loans growth for the year more than offset the impact of lower loan yields and rising funding costs．Net interest margin was lower at 1．92\％．

## 4Q11 vs 3Q11

Net interest income rose $6.9 \%$ to $\$ 978$ million quarter－on－quarter．The growth was contributed mainly by expanded loans volume as well as improved asset yields．Net interest margin increased 6 basis points to $1.95 \%$ as the Group further improved its assets mix in shifting towards higher yielding loans．

4Q11 vs 4Q10
Compared to 4Q10，net interest income increased $13.1 \%$ mainly attributed to robust loans growth．Net interest margin was 4 basis points higher at 1．95\％．

## Non-Interest Income

## Fee and commission income

Credit card
Fund management
Investment-related
Loan-related
Service charges
Trade-related
Others

| $\mathbf{2 0 1 1}$ | 2010 | $+/(-)$ | 4Q11 | 3Q11 | $+/(-)$ | 4 Q 10 | $+/(-)$ |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{\$ m}$ | $\$ \mathrm{~m}$ | $\%$ | $\mathbf{\$ m}$ | $\$ \mathrm{~m}$ | $\%$ | $\$ \mathrm{~m}$ | $\%$ |
|  |  |  |  |  |  |  |  |
| $\mathbf{2 3 1}$ | 194 | 18.8 | $\mathbf{6 3}$ | 58 | 7.6 | 52 | 21.8 |
| $\mathbf{9 8}$ | 125 | $(22.2)$ | $\mathbf{2 2}$ | 23 | $(6.4)$ | 37 | $(40.7)$ |
| $\mathbf{2 0 8}$ | 191 | 8.8 | $\mathbf{5 1}$ | 56 | $(8.3)$ | 58 | $(12.0)$ |
| $\mathbf{3 7 0}$ | 285 | 29.9 | $\mathbf{8 1}$ | 82 | $(1.5)$ | 66 | 22.0 |
| $\mathbf{1 0 0}$ | 91 | 9.6 | $\mathbf{3 1}$ | 23 | 30.9 | 25 | 21.8 |
| $\mathbf{2 4 9}$ | 210 | 18.8 | $\mathbf{6 5}$ | 65 | - | 56 | 16.1 |
| $\mathbf{6 2}$ | 66 | $(6.4)$ | $\mathbf{1 5}$ | 16 | $(7.5)$ | 16 | $(9.3)$ |
| $\mathbf{1 , 3 1 8}$ | 1,163 | 13.3 | $\mathbf{3 2 7}$ | 323 | 1.0 | 310 | 5.4 |

Other non-interest income
Dividend income

Rental income
Trading income/(loss)
Non-trading income/(loss)
Financial instruments at fair value through profit or loss
Available-for-sale assets and others

Other income
Other operating income

Core non-interest income
Add: One-time gain
Total

| 75 | 79 | (4.3) | 5 | 13 | (58.3) | 10 | (45.2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 112 | 119 | (5.5) | 29 | 28 | 1.7 | 30 | (4.1) |
| 84 | 71 | 17.7 | 34 | 5 | >100.0 | 6 | >100.0 |
| 106 | 173 | (38.9) | 49 | (37) | >100.0 | 92 | (46.1) |
| 202 | 271 | (25.3) | 6 | 88 | (93.0) | 46 | (86.7) |
| 392 | 516 | (23.9) | 89 | 56 | 58.0 | 144 | (38.0) |
| 123 | 98 | 25.0 | 50 | 25 | 99.6 | 31 | 61.8 |
| 515 | 614 | (16.1) | 139 | 82 | 70.8 | 175 | (20.3) |
| 703 | 811 | (13.4) | 173 | 122 | 41.6 | 214 | (19.2) |
| 2,021 | 1,975 | 2.3 | 500 | 446 | 12.1 | 524 | (4.7) |
| - | 294 | NM | - | - | - | 176 | NM |
| 2,021 | 2,268 | (10.9) | 500 | 446 | 12.1 | 700 | (28.6) |

2011 vs 2010
Core non-interest income improved $2.3 \%$ to $\$ 2,021$ million in 2011, led by strong growth in fee and commission income across Singapore and the regional countries. Loan-related fee income rose $29.9 \%$ whilst fee income from trade-related, credit card and investment-related businesses also increased. Trading and investment income was lower at $\$ 392$ million due to weaker global market sentiments in the second half of the year.

## 4Q11 vs 3Q11

Fee and commission income increased $1.0 \%$ to $\$ 327$ million quarter-on-quarter on higher service charges received and higher credit card income attributed to the festive season. Fee income from loan-related activities was at the same level as the previous quarter. Fee income from market related activities were lower. Trading and investment income grew $58.0 \%$ to $\$ 89$ million amidst a backdrop of weaker global market conditions.

## 4Q11 vs 4Q10

Compared to 4 Q 10 , fee and commission income rose $5.4 \%$ to $\$ 327$ million. Significant increases were registered in fee income from loan-related and trade-related activities as well as credit card business. Trading and investment income was lower at $\$ 89$ million.

## Operating Expenses

|  | 2011 | 2010 | ＋／（－） | 4Q11 | 3Q11 | $+/(-)$ | 4Q10 | ＋／（－） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \％ | \＄m | \＄m | \％ | \＄m | \％ |
| Staff costs | 1，403 | 1，242 | 13.0 | 350 | 360 | （2．7） | 330 | 6.0 |
| Other operating expenses |  |  |  |  |  |  |  |  |
| Revenue－related | 511 | 479 | 6.6 | 122 | 139 | （11．8） | 133 | （7．9） |
| Occupancy－related | 241 | 220 | 9.9 | 66 | 62 | 7.1 | 57 | 14.6 |
| IT－related | 150 | 173 | （13．2） | 41 | 36 | 13.7 | 41 | 0.9 |
| Others | 145 | 144 | 0.7 | 45 | 35 | 30.4 | 58 | （22．7） |
|  | 1，047 | 1，016 | 3.1 | 275 | 271 | 1.3 | 290 | （5．2） |
| Total | 2，450 | 2，258 | 8.5 | 625 | 631 | （1．0） | 620 | 0.8 |
| Of which，depreciation of assets | 116 | 137 | （15．6） | 30 | 29 | 1.6 | 34 | （14．1） |
| Manpower（number） | 23，136 | 21，653 | 1，483 | 23，136 | 22，916 | 220 | 21，653 | 1，483 |

## 2011 vs 2010

Costs continued to be managed．Total operating expenses for the year increased $8.5 \%$ to $\$ 2,450$ million on higher staff costs，occupancy and revenue－related expenses．Staff costs rose $13.0 \%$ on increased headcount to support business growth．Expense－to－income ratio was 2\％points higher at 43．0\％．

4Q11 vs 3Q11
Total operating expenses declined $1.0 \%$ to $\$ 625$ million as the Group continued to contain costs in view of the uncertain global outlook．Staff costs declined $2.7 \%$ to $\$ 350$ million．Expense－to－income ratio improved 4．1\％ points to 42．3\％．

4Q11 vs 4Q10
Total operating expenses increased marginally from 4 Q 10 mainly on higher staff costs as headcount grew． Expense－to－income ratio reduced $2.3 \%$ points to $42.3 \%$ due to higher income．

## Impairment Charges

|  | 2011 | 2010 | ＋／（－） | 4Q11 | 3Q11 | ＋／（－） | 4Q10 | ＋／（－） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \％ | \＄m | \＄m | \％ | \＄m | \％ |
| Individual impairment on loans ${ }^{1}$ |  |  |  |  |  |  |  |  |
| Singapore | 10 | 36 | （72．9） | （14） | 2 | （＞100．0） | 52 | （＞100．0） |
| Malaysia | 3 | 16 | （82．0） | 1 | 2 | （56．4） | 10 | （93．4） |
| Thailand | 31 | 38 | （20．5） | 15 | 3 | ＞100．0 | 14 | 2.6 |
| Indonesia | 28 | 13 | ＞100．0 | 8 | 4 | 80.8 | 1 | ＞100．0 |
| Greater China ${ }^{2}$ | （3） | 2 | （＞100．0） | 3 | 1 | ＞100．0 | 1 | ＞100．0 |
| Others | 95 | 85 | 11.0 | 68 | 13 | ＞100．0 | 49 | 39.3 |
|  | 163 | 190 | （14．4） | 81 | 26 | ＞100．0 | 128 | （37．0） |
| Individual impairment on securities and others | 58 ＊ | 48 | 21.1 | 53 ＊ | （3） | ＞100．0 | 30 | 77.4 |
| Collective impairment | 303 | 236 | 28.2 | 92 | 77 | 19.3 | 22 | ＞100．0 |
| Total | 523 | 474 | 10.4 | 225 | 99 | ＞100．0 | 180 | 25.4 |

＊mainly contingent items

## 2011 vs 2010

Credit quality of loans remained sound．Total impairment charges was higher at $\$ 523$ million．Collective impairment increased $28.2 \%$ to $\$ 303$ million mainly on strong loans growth．Individual impairment on loans declined $14.4 \%$ to $\$ 163$ million，mainly from Singapore and the regional countries．Loans charge off improved 5 basis points to 30 basis points whilst non performing loans ratio improved 40 basis points to $1.4 \%$ ．

4Q11 vs 3Q11
For 4 Q 11 ，loans charge off was maintained at 30 basis points same as 3 Q 11 ．Collective impairment set aside for 4 Q 11 was $\$ 92$ million in line with loans growth．

4Q11 vs 4Q10
Total impairment charges increased $25.4 \%$ from 4 Q 10 on higher collective impairment．Individual impairment on loans was lower mainly due to recoveries in Singapore in 4Q11．

[^1]
## Customer Loans

Gross customer loans
Less：Individual impairment
Collective impairment
Net customer loans

| Dec－11 | Sep－11 | Dec－10 |
| :---: | ---: | ---: |
| $\mathbf{\$ m}$ | $\$ \mathrm{~m}$ | \＄m |
| $\mathbf{1 4 3 , 9 4 3}$ | 140,432 | 115,122 |
| $\mathbf{7 7 0}$ | 847 | 930 |
| $\mathbf{1 , 9 8 2}$ | 1,953 | 1,752 |
| $\mathbf{1 4 1 , 1 9 1}$ | 137,633 | 112,440 |

## By industry

Transport，storage and communication
Building and construction
Manufacturing
Financial institutions
General commerce
Professionals and private individuals
Housing loans
Others
Total（gross）

| $\mathbf{7 , 0 4 1}$ | 6,825 | 6,710 |
| ---: | ---: | ---: |
| $\mathbf{1 7 , 5 1 5}$ | 15,786 | 11,506 |
| $\mathbf{1 1 , 3 3 6}$ | 10,393 | 8,617 |
| $\mathbf{2 3 , 9 6 6}$ | 22,971 | 18,673 |
| $\mathbf{1 7 , 5 9 7}$ | 20,084 | 15,094 |
| $\mathbf{1 8 , 6 2 9}$ | 17,531 | 14,907 |
| $\mathbf{4 0 , 6 1 5}$ | 38,646 | 33,528 |
| $\mathbf{7 , 2 4 4}$ | 8,196 | 6,086 |
| $\mathbf{1 4 3 , 9 4 3}$ | $\mathbf{1 4 0 , 4 3 2}$ | $\mathbf{1 1 5 , 1 2 2}$ |

## By currency

Singapore dollar
US dollar
Malaysian ringgit
Thai baht Indonesian rupiah
Others
Total（gross）

| $\mathbf{7 8 , 5 5 7}$ | 75,578 | 66,915 |
| ---: | ---: | ---: |
| $\mathbf{1 9 , 7 9 1}$ | 21,328 | 13,855 |
| $\mathbf{1 8 , 8 3 2}$ | 17,336 | 14,282 |
| $\mathbf{7 , 5 3 0}$ | 7,340 | 6,841 |
| $\mathbf{4 , 4 8 8}$ | 4,335 | 3,213 |
| $\mathbf{1 4 , 7 4 3}$ | 14,516 | 10,017 |
| $\mathbf{1 4 3 , 9 4 3}$ | 140,432 | 115,122 |

By maturity
Within 1 year
Over 1 year but within 3 years
Over 3 years but within 5 years
Over 5 years
Total（gross）

| $\mathbf{5 0 , 3 8 4}$ | 52,743 | 44,983 |
| ---: | ---: | ---: |
| $\mathbf{2 3 , 1 7 0}$ | 22,164 | 19,766 |
| $\mathbf{2 0 , 4 8 4}$ | 19,154 | 12,575 |
| $\mathbf{4 9 , 9 0 4}$ | 46,371 | 37,798 |
| $\mathbf{1 4 3 , 9 4 3}$ | $\mathbf{1 4 0 , 4 3 2}$ | 115,122 |

By geography ${ }^{1}$
Singapore

| $\mathbf{9 2 , 2 6 8}$ | 90,156 | 75,534 |
| ---: | ---: | ---: |
| $\mathbf{2 0 , 7 1 2}$ | 19,129 | 15,278 |
| $\mathbf{7 , 8 1 8}$ | 7,745 | 7,050 |
| $\mathbf{5 , 7 6 5}$ | 5,469 | 3,975 |
| $\mathbf{8 , 4 3 0}$ | 8,841 | 5,295 |
| $\mathbf{8 , 9 4 9}$ | 9,093 | 7,990 |
| $\mathbf{1 4 3 , 9 4 3}$ | 140,432 | 115,122 |

Net customer loans grew 2．6\％for the quarter to reach $\$ 141.2$ billion as at 31 December 2011．Singapore and Malaysia contributed significantly to the quarter＇s growth．

Compared to the previous year，net customer loans rose $25.6 \%$ ，where the increase was broad based across geographies and industries．Loans from the regional countries escalated $35.2 \%$ ，higher than Singapore＇s growth of $22.2 \%$ as the Group＇s regional franchise gained further traction．

## Note：

1 Based on the location where the loans are booked．

## Non－Performing Assets

| Dec－11 | Sep－11 | Dec－10 |
| :---: | ---: | ---: |
| $\mathbf{\$ m}$ | $\$ \mathrm{~m}$ |  |
|  | $\$ \mathrm{~m}$ |  |
| $\mathbf{2 , 0 2 0}$ | 2,109 | 2,155 |
| $\mathbf{5 6 0}$ | 608 | 405 |
| $\mathbf{2 , 5 8 0}$ | 2,717 | 2,560 |

## By grading

Substandard
Doubtful
Loss
Total

| 1,652 | 1,764 | 1,478 |
| ---: | ---: | ---: |
| 426 | 445 | 432 |
| 502 | 508 | 650 |
| $\mathbf{2 , 5 8 0}$ | 2,717 | 2,560 |

## By security coverage

Secured
Unsecured
Total

| $\mathbf{9 9 8}$ | 1,057 | 1,153 |
| ---: | ---: | ---: |
| $\mathbf{1 , 5 8 2}$ | 1,660 | 1,407 |
| $\mathbf{2 , 5 8 0}$ | 2,717 | 2,560 |

By ageing
Current

| $\mathbf{6 0 5}$ | 503 | 596 |
| ---: | ---: | ---: |
| $\mathbf{1 9 0}$ | 193 | 194 |
| $\mathbf{1 4 1}$ | 234 | 251 |
| $\mathbf{1 , 6 4 4}$ | 1,787 | 1,519 |
| $\mathbf{2 , 5 8 0}$ | 2,717 | 2,560 |

## Cumulative impairment

Individual
Collective
Total
As a \％of NPA
As a \％of unsecured NPA

| $\mathbf{1 , 0 4 9}$ | 1,075 | 1,157 |
| :---: | :---: | :---: |
| $\mathbf{2 , 1 5 8}$ | 2,089 | 1,888 |
| $\mathbf{3 , 2 0 7}$ | 3,164 | 3,045 |
| $\mathbf{1 2 4 . 3 \%}$ | $116.5 \%$ | $118.9 \%$ |
| $\mathbf{2 0 2 . 7 \%}$ | $190.6 \%$ | $216.4 \%$ |


|  | NPL |  | NPL |  | NPL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NPL | ratio | NPL | ratio | NPL | ratio |
| $\$ \mathrm{~m}$ | $\%$ | $\$ \mathrm{~m}$ | $\%$ | $\$ \mathrm{~m}$ | $\%$ |

## NPL by industry

Transport，storage and communication
Building and construction
Manufacturing
Financial institutions
General commerce
Professionals and private individuals
Housing loans
Others
Total

| $\mathbf{5 3 4}$ | $\mathbf{7 . 6}$ | 505 | 7.4 | 361 | 5.3 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathbf{1 0 8}$ | $\mathbf{0 . 6}$ | 120 | 0.8 | 149 | 1.1 |
| $\mathbf{4 0 1}$ | $\mathbf{3 . 5}$ | 532 | 5.1 | 524 | 6.1 |
| $\mathbf{1 9 4}$ | $\mathbf{0 . 8}$ | 198 | 0.9 | 194 | 1.0 |
| $\mathbf{2 5 9}$ | $\mathbf{1 . 5}$ | 270 | 1.3 | 353 | 2.3 |
| $\mathbf{1 4 4}$ | $\mathbf{0 . 8}$ | 156 | 0.9 | 197 | 1.3 |
| $\mathbf{2 2 8}$ | $\mathbf{0 . 6}$ | 222 | 0.6 | 259 | 0.8 |
| $\mathbf{1 5 2}$ | $\mathbf{2 . 1}$ | 106 | 1.3 | 118 | 1.7 |
| $\mathbf{0 2 0}$ | $\mathbf{1 . 4}$ | 2,109 | 1.5 | 2,155 | 1.8 |

[^2]Non-Performing Assets (cont'd)

|  |  | Total cumulative impairment |  |
| ---: | ---: | ---: | ---: |
|  | NPL | as a \% of | as a \% of |
| NPL | ratio | NPL | unsecured NPL |
| $\$ \mathrm{~m}$ | $\%$ | $\%$ | $\%$ |


| NPL by geography ${ }^{1}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Singapore |  |  |  |  |
| Dec 11 | 714 | 0.8 | 250.1 | 542.9 |
| Sep 11 | 855 | 0.9 | 225.8 | 418.0 |
| Dec 10 | 845 | 1.1 | 213.7 | 393.5 |
| Malaysia |  |  |  |  |
| Dec 11 | 346 | 1.7 | 114.7 | 336.4 |
| Sep 11 | 347 | 1.8 | 111.0 | 320.8 |
| Dec 10 | 373 | 2.4 | 93.6 | 258.5 |
| Thailand |  |  |  |  |
| Dec 11 | 309 | 4.0 | 81.9 | 141.3 |
| Sep 11 | 297 | 3.8 | 78.5 | 133.9 |
| Dec 10 | 409 | 5.2 | 69.4 | 120.9 |
| Indonesia |  |  |  |  |
| Dec 11 | 83 | 1.4 | 83.1 | 1,150.0 |
| Sep 11 | 85 | 1.6 | 78.8 | 957.1 |
| Dec 10 | 80 | 2.0 | 71.3 | 814.3 |
| Greater China |  |  |  |  |
| Dec 11 | 31 | 0.4 | 222.6 | 222.6 |
| Sep 11 | 31 | 0.4 | 203.2 | 210.0 |
| Dec 10 | 61 | 1.2 | 104.9 | 376.5 |
| Others |  |  |  |  |
| Dec 11 | 537 | 6.0 | 33.1 | 36.3 |
| Sep 11 | 494 | 5.4 | 24.5 | 27.8 |
| Dec 10 | 387 | 4.8 | 31.5 | 56.2 |
| Group NPL |  |  |  |  |
| Dec 11 | 2,020 | 1.4 | 136.2 | 238.5 |
| Sep 11 | 2,109 | 1.5 | 132.8 | 227.8 |
| Dec 10 | 2,155 | 1.8 | 124.5 | 250.7 |

Group NPL improved to $\$ 2,020$ million as at 31 December 2011, with Group NPL ratio lower at $1.4 \%$ over the comparative periods. Impairment coverage against NPL remained strong at 136.2\%.

## Note:

1 Based on the location where the non-performing loans are booked.

## Customer Deposits

|  | Dec－11 | Sep－11 | Dec－10 |
| :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m |
| By product group |  |  |  |
| Fixed deposits | 95，168 | 87，390 | 77，310 |
| Savings deposits | 39，945 | 39，383 | 34，841 |
| Current accounts | 27，993 | 27，173 | 27，261 |
| Others | 6，355 | 4，489 | 2，888 |
| Total | 169，460 | 158，435 | 142，299 |
| By maturity |  |  |  |
| Within 1 year | 162，887 | 152，738 | 139，129 |
| Over 1 year but within 3 years | 5，185 | 4，270 | 1，784 |
| Over 3 years but within 5 years | 1，126 | 1，078 | 1，157 |
| Over 5 years | 263 | 350 | 230 |
| Total | 169，460 | 158，435 | 142，299 |
| By currency |  |  |  |
| Singapore dollar | 95，720 | 94，639 | 86，464 |
| US dollar | 19，818 | 16，794 | 17，264 |
| Malaysian ringgit | 20，890 | 18，526 | 15，508 |
| Thai baht | 6，874 | 5，346 | 6，503 |
| Indonesian rupiah | 4，774 | 4，342 | 3，150 |
| Others | 21，384 | 18，789 | 13，410 |
| Total | 169，460 | 158，435 | 142，299 |
| Loans／Deposits ratio（\％） | 83.3 | 86.9 | 79.0 |

The Group＇s funding and liquidity position continued to be strong．Loans－to－deposits ratio improved to $83.3 \%$ as at 31 December 2011．Customer deposits rose $7.0 \%$ for the quarter and $19.1 \%$ for the year to reach $\$ 169.5$ billion as at 31 December 2011．The strong deposits growth over the comparative periods were broad based across territories and mostly in fixed deposits．

Debts Issued

| Dec－11 | Sep－11 | Dec－10 |
| :---: | :---: | :---: |
| $\mathbf{\$ m}$ | $\$ \mathrm{~m}$ | $\$ \mathrm{\$ m}$ |
|  |  |  |
| $\mathbf{5 , 0 8 4}$ | 5,129 | 5,367 |
|  |  |  |
| $\mathbf{5 , 1 1 8}$ | 4,074 | 672 |
| $\mathbf{1 , 5 8 4}$ | 1,647 | 224 |
| $\mathbf{6 , 7 0 2}$ | 5,721 | 896 |
|  |  |  |
| $\mathbf{1 1 , 7 8 6}$ | 10,851 | 6,263 |

To enhance the Group＇s funding position，longer term funds were raised． $\mathrm{S} \$ 1$ billion fixed rate subordinated notes，A\＄350 million senior unsecured floating rate notes and US commercial papers were issued during the year．

## Shareholders＇Equity

|  | Dec－11 | Sep－11 | Dec－10 |
| :--- | ---: | ---: | ---: |
|  | $\$ \mathbf{m}$ | $\$ \mathrm{~m}$ | $\$ \mathrm{~m}$ |
| Shareholders＇equity |  |  |  |
| Add：Revaluation surplus | $\mathbf{2 2 , 9 6 7}$ | 22,286 | 21,473 |
| Shareholders＇equity including revaluation surplus | $\mathbf{3 , 2 2 5}$ | 2,882 | 2,818 |
|  | $\mathbf{2 6 , 1 9 2}$ | 25,167 | 24,292 |

Shareholders＇equity rose $3.1 \%$ higher during the quarter to reach $\$ 23.0$ billion as at 31 December 2011， mainly due to retained earnings and unrealised gain from the available－for－sale investment portfolio．

Compared to a year ago，shareholders＇equity grew $7.0 \%$ mainly contributed by higher retained earnings and the issuance of new ordinary shares pursuant to the scrip dividend scheme．

As at 31 December 2011，revaluation surplus of $\$ 3.2$ billion on the Group＇s properties was not recognised in the financial statements．

## Changes in Issued Shares of the Bank

## Number of shares

| 2011 | 2010 | $4 Q 11$ | $4 Q 10$ |
| :---: | :---: | :---: | :---: |
| $\mathbf{O} 00$ | $' 000$ | $' 000$ | $' 000$ |

## Ordinary shares

Balance at beginning of period Issue of shares under scrip dividend scheme Balance at end of period

| $\mathbf{1 , 5 6 0 , 1 3 9}$ | $1,524,194$ | $\mathbf{1 , 5 9 0 , 4 9 4}$ | $1,548,546$ |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 0 , 3 5 5}$ | 35,945 | - | 11,593 |
| $\mathbf{1 , 5 9 0 , 4 9 4}$ | $1,560,139$ | $\mathbf{1 , 5 9 0 , 4 9 4}$ | $1,560,139$ |

## Treasury shares

Balance at beginning of period
Share buyback－held in treasury
Issue of shares under share－based compensation plans
Balance at end of period

| 1,515 | 660 | $\mathbf{1 , 4 6 2}$ | 660 |
| :---: | :---: | :---: | :---: |
| $(16,570)$ | $(17,515)$ | $(16,570)$ | $(17,515)$ |

Ordinary shares net of treasury shares
1，573，924 $\quad 1,542,624 \quad 1,573,924 \quad 1,542,624$

## Preference shares

Class E non－cumulative non－convertible preference shares at beginning／end of period

| 13,200 | 13,200 | 13,200 | 13,200 |
| :---: | :---: | :---: | :---: |

## Performance by Operating Segment

The Group is organised to be segment－led across key markets．Global segment heads are responsible for driving business，with decision－making balanced with a geographical perspective．For internal management purposes，the following segments represent the key customer segments and product groups：

## Group Retail（＂GR＂）

GR segment covers Consumer，Privilege，Business and Private Banking．Consumer Banking serves the individual customers，while Business Banking serves small enterprises with a wide range of products and services，including deposits，loans，investments，credit and debit cards and insurance products．Privilege Banking provides an extended range of financial services，including wealth management，and restricted products such as structured notes，funds of hedge funds，and insurance plans to the wealthy and affluent customers．Private Banking caters to the high net worth individuals and accredited investors，offering financial and portfolio planning，including investment management，asset management and estate planning．

Segment profit increased by $0.8 \%$ to $\$ 1,026$ million in 2011．Increase in fee and commission income from treasury， investment and credit cards products and higher net interest income were partly negated by higher business volume－ related costs and impairment charges．

## Group Wholesale（＂GW＂）

GW segment encompasses Commercial Banking，Corporate Banking，Financial Institutions Group（＂FIG＂），Corporate Finance and Debt Capital Markets．Commercial Banking serves the medium and large enterprises，while Corporate Banking serves large local corporations，government－linked companies and agencies，and FIG serves financial institutions．Commercial Banking，Corporate Banking and FIG provide customers with a broad range of products and services that include current accounts，deposits，lending，asset finance，ship finance，trade finance，structured finance cash management and cross－border payments．Corporate Finance provides services that include lead managing and underwriting equity offerings and corporate advisory services．Debt Capital Markets specialises in solution－based structures to meet clients＇financing requirements in structuring，underwriting and arranging syndicated loans for general corporate needs，leveraged buy－outs，project and structured finance，and underwriting and lead managing bond issues．

Segment profit grew $21.0 \%$ to $\$ 1,535$ million in 2011 ，with increases registered in net interest income as well as loan－ related and trade－related fee income driven by strong loans growth．

## Global Markets and Investment Management（＂GMIM＂）

GMIM segment provides a comprehensive range of treasury products and services，including foreign exchange，money market，fixed income，derivatives，margin trading，futures broking，gold products，as well as an array of structured products．It is a dominant player in Singapore dollar treasury instruments as well as a provider of banknote services in the region．It also engages in asset management，proprietary investment activities and management of excess liquidity and capital funds．

Segment profit declined $44.3 \%$ to $\$ 408$ million in 2011，mainly attributed to lower net interest income on reduced gapping opportunities and higher funding costs，coupled with realised losses from sale of investment securities．Higher operating expenses grew on higher business volumes．

## Other

Other segment includes property－related activities，insurance businesses and income and expenses not attributable to other operating segments．

Segment loss increased to $\$ 45$ million in 2011，mainly due to higher collective impairment set aside and lower share of associates＇profits．

Performance by Operating Segment ${ }^{1}$（cont＇d）

2011
Operating income
Operating expenses Impairment charges
Amortisation of intangible assets
Share of profit of associates
Profit before tax

Segment assets
Intangible assets
Investment in associates
Total assets

## Segment liabilities

## Other information

Inter－segment operating income
Gross customer loans
Non－performing assets
Capital expenditure
Depreciation of assets

## 2010

Operating income
Operating expenses
Impairment charges
Amortisation of intangible assets
Share of profit of associates
Profit before tax

## Segment assets

Intangible assets
Investment in associates
Total assets

## Segment liabilities

## Other information

Inter－segment operating income
Gross customer loans
Non－performing assets
Capital expenditure
Depreciation of assets

| GR | GW | GMIM | Other $^{2}$ | Elimination $^{3}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ \mathbf{m}$ | $\$ \mathbf{m}$ | $\$ \mathbf{m}$ | $\$ \mathbf{m}$ | $\$ \mathbf{m}$ | $\$ \mathrm{~m}$ |


| 2,406 | 2,176 | 927 | 580 | $(390)$ | 5,699 |
| ---: | ---: | :---: | :---: | :---: | :---: |
| $(1,306)$ | $(464)$ | $(533)$ | $(422)$ | 275 | $(2,450)$ |
| $(71)$ | $(170)$ | 17 | $(299)$ | - | $(523)$ |
| $(3)$ | $(7)$ | - | - | - | $(10)$ |


| - | - | $(3)$ | 96 | - | 93 |
| ---: | ---: | ---: | :---: | ---: | ---: |
| 1,026 | 1,535 | 408 | $(45)$ | $(116)$ | 2,808 |
|  |  |  |  |  |  |
| 65,160 | 86,189 | 77,600 | 8,813 | $(6,092)$ | 231,670 |
| 1,336 | 2,114 | 666 | 80 | - | 4,196 |
| - | - | 20 | 1,072 | - | 1,092 |
| 66,496 | 88,303 | 78,286 | 9,965 | $(6,092)$ | 236,958 |


| 85,647 | 77,135 | 43,920 | 13,869 | $(6,757)$ | 213,814 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| 407 | $(183)$ | $(226)$ | 392 | $(390)$ | - |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 64,796 | 78,741 | 340 | 66 | - | 143,943 |
| 474 | 1,813 | 151 | 142 | - | 2,580 |
| 14 | 4 | 6 | 163 | - | 187 |
| 8 | 5 | 3 | 100 | - | 116 |

## Notes：

1 Transfer prices between operating segments are on arm＇s length basis in a manner similar to transactions with third parties．
2 Excluded one－time gain on sale of UOB Life Assurance Limited and United Industrial Corporation Limited in 2010.
3 This includes joint income and expenses allocated to business segments in respect of cross－sell activities．
4 Certain prior period comparatives have been restated to reflect the re－alignment of the organisation to be more segment focused．

Performance by Geographical Segment ${ }^{1}$

|  | 2011 | 2010 | 4Q11 | 3Q11 | 4Q10 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m | \＄m | \＄m |
| Total operating income |  |  |  |  |  |
| Singapore ${ }^{2}$ | 3，339 | 3，436 | 809 | 808 | 859 |
| Malaysia | 797 | 706 | 217 | 192 | 178 |
| Thailand | 431 | 408 | 120 | 109 | 102 |
| Indonesia | 430 | 388 | 111 | 105 | 98 |
| Greater China | 323 | 227 | 102 | 71 | 68 |
| Others | 379 | 341 | 119 | 76 | 85 |
| Total | 5，699 | 5，507 | 1，478 | 1，361 | 1，389 |

## Net profit before tax

Singapore ${ }^{2}$
Malaysia
Thailand
Indonesia
Greater China
Others

Intangible assets amortised
Total

| $\mathbf{1 , 8 4 0}$ | 1,996 | $\mathbf{4 0 0}$ | 422 | 452 |
| ---: | ---: | :---: | ---: | ---: |
| $\mathbf{4 5 0}$ | 395 | $\mathbf{1 2 7}$ | 105 | 78 |
| $\mathbf{5 0}$ | 87 | $\mathbf{( 8 )}$ | 22 | 19 |
| $\mathbf{1 5 1}$ | 175 | $\mathbf{4 0}$ | 37 | 49 |
| $\mathbf{1 4 7}$ | 105 | $\mathbf{4 5}$ | 25 | 26 |
| $\mathbf{1 8 0}$ | 156 | $\mathbf{2 4}$ | 39 | 3 |
| $\mathbf{2 , 8 1 8}$ | 2,914 | $\mathbf{6 2 8}$ | 650 | 627 |
| $\mathbf{( 1 0 )}$ | $(11)$ | $\mathbf{( 3 )}$ | $(3)$ | $(3)$ |
| $\mathbf{2 , 8 0 8}$ | 2,903 | $\mathbf{6 2 5}$ | 648 | 625 |

The Group recorded a $3.5 \%$ increase in total operating income for 2011，contributed by the regional countries which rose $14.6 \%$ to $\$ 2.0$ billion for the year．At the pre－tax profit level，the regional countries grew $4.7 \%$ in 2011 contributed by Malaysia and Greater China．

|  | Dec－11 | Sep－11 | Dec－10 |
| :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m |
| Total assets |  |  |  |
| Singapore | 144，739 | 143，349 | 141，970 |
| Malaysia | 29，308 | 26，820 | 21，620 |
| Thailand | 11，996 | 11，770 | 10，533 |
| Indonesia | 7，767 | 7，221 | 5，455 |
| Greater China | 19，133 | 18，367 | 11，879 |
| Others | 19，819 | 18，786 | 18，111 |
|  | 232，762 | 226，313 | 209，568 |
| Intangible assets | 4，196 | 4，204 | 4，210 |
| Total | 236，958 | 230，517 | 213，778 |

[^3]
## Capital Adequacy Ratios

|  | Dec－11 | Sep－11 | Dec－10 |
| :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m |
| Tier 1 capital |  |  |  |
| Share capital | 3，104 | 3，084 | 2，537 |
| Preference shares | 2，149 | 2，149 | 2，149 |
| Disclosed reserves／others | 17，511 | 16，929 | 16，439 |
| Deductions from Tier 1 capital | $(4,750)$ | $(4,764)$ | $(4,763)$ |
| Eligible Tier 1 capital | 18，014 | 17，398 | 16，362 |
| Tier 2 capital |  |  |  |
| Cumulative collective impairment／others | 950 | 988 | 936 |
| Subordinated notes | 3，794 | 3，832 | 4，343 |
| Deductions from Tier 2 capital | （421） | （428） | （435） |
| Eligible total capital | 22，337 | 21，790 | 21，206 |
| Risk－weighted assets | 133，578 | 124，295 | 106，889 |
| Capital adequacy ratios（＂CAR＂） |  |  |  |
| Core Tier 1 | 11．9\％ | 12．3\％ | 13．3\％ |
| Tier 1 | 13．5\％ | 14．0\％ | 15．3\％ |
| Total | 16．7\％ | 17．5\％ | 19．8\％ |

As at 31 December 2011，Group Tier 1 and total CAR of $13.5 \%$ and $16.7 \%$ were well above the regulatory minimums of $6 \%$ and $10 \%$ respectively．

The lower Tier 1 and total CAR as against the previous quarter were attributed largely to higher risk－ weighted assets（＂RWA＂）that outpaced the increase in retained earnings．Besides loans growth that increased the RWA，revised risk weights in equity exposures with effect from 31 December 2011 under MAS Notice 637 also contributed to the increase．

Compared to 31 December 2010，the lower CAR were largely due to higher RWA on strong loans growth，partly offset by higher retained earnings．

## Consolidated Income Statement（Audited）

|  | 2011 | 2010 | ＋／（－） | 4Q11 ${ }^{1}$ | $3 \mathrm{Q} 11{ }^{1}$ | ＋／（－） | $4 \mathrm{Q} 10^{1}$ | ＋／（－） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \％ | \＄m | \＄m | \％ | \＄m | \％ |
| Interest income | 5，641 | 4，994 | 13.0 | 1，521 | 1，434 | 6.1 | 1，282 | 18.7 |
| Less：Interest expense | 1，963 | 1，462 | 34.3 | 543 | 518 | 4.7 | 417 | 30.2 |
| Net interest income | 3，678 | 3，532 | 4.1 | 978 | 915 | 6.9 | 865 | 13.1 |
| Fee and commission income | 1，318 | 1，163 | 13.3 | 327 | 323 | 1.0 | 310 | 5.4 |
| Dividend income | 75 | 79 | （4．3） | 5 | 13 | （58．3） | 10 | （45．2） |
| Rental income | 112 | 119 | （5．5） | 29 | 28 | 1.7 | 30 | （4．1） |
| Other operating income | 515 | 907 | （43．2） | 139 | 82 | 70.8 | 351 | （60．2） |
| Non－interest income | 2，021 | 2，268 | （10．9） | 500 | 446 | 12.1 | 700 | （28．6） |
| Total operating income | 5，699 | 5，800 | （1．7） | 1，478 | 1，361 | 8.6 | 1，565 | （5．5） |
| Less：Staff costs | 1，403 | 1，242 | 13.0 | 350 | 360 | （2．7） | 330 | 6.0 |
| Other operating expenses | 1，047 | 1，016 | 3.1 | 275 | 271 | 1.3 | 290 | （5．2） |
| Total operating expenses | 2，450 | 2，258 | 8.5 | 625 | 631 | （1．0） | 620 | 0.8 |
| Operating profit before charges | 3，248 | 3，542 | （8．3） | 853 | 730 | 16.8 | 945 | （9．7） |
| Less：Amortisation／impairment charges |  |  |  |  |  |  |  |  |
| Intangible assets | 10 | 11 | （4．7） | 3 | 3 | （1．0） | 3 | （2．5） |
| Loans and others | 523 | 474 | 10.4 | 225 | 99 | ＞100．0 | 180 | 25.4 |
| Operating profit after charges | 2，715 | 3，058 | （11．2） | 625 | 628 | （0．5） | 762 | （18．0） |
| Share of profit of associates | 93 | 139 | （33．0） | 0 | 19 | （98．7） | 38 | （99．3） |
| Profit before tax | 2，808 | 3，197 | （12．2） | 625 | 648 | （3．5） | 800 | （21．9） |
| Less：Tax | 467 | 480 | （2．6） | 66 | 123 | （46．6） | 89 | （25．8） |
| Profit for the financial period | 2，341 | 2，717 | （13．9） | 559 | 525 | 6.7 | 712 | （21．4） |

Attributable to：

| Equity holders of the Bank | $\mathbf{2 , 3 2 7}$ | 2,696 | $(13.7)$ | 558 | 522 | 7.0 | 706 | $(21.0)$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Non－controlling interests | $\mathbf{1 4}$ | 21 | $(35.5)$ | $\mathbf{2}$ | 3 | $(45.2)$ | 6 | $(71.6)$ |
|  | 2,341 | 2,717 | $(13.9)$ | 559 | 525 | 6.7 | 712 | $(21.4)$ |

Total operating income

| First half | $\mathbf{2 , 8 6 0}$ | 2,768 | 3.3 |
| :--- | :---: | :---: | :---: |
| Second half | $\mathbf{2 , 8 3 9}$ | 3,032 | $(6.4)$ |

Profit for the financial year attributed to equity holders of the Bank

| First half | $\mathbf{1 , 2 4 8}$ | $\mathbf{1 , 3 0 2}$ | $(4.2)$ |
| :--- | ---: | ---: | ---: |
| Second half | $\mathbf{1 , 0 7 9}$ | 1,394 | $(22.6)$ |

Note：
1 Unaudited．

## Consolidated Statement of Comprehensive Income (Audited)

|  | 2011 | 2010 | +/(-) | 4Q11 ${ }^{1}$ | $\text { 3Q11 }{ }^{1}$ | +/(-) | $4 \mathrm{Q} 10^{1}$ | +/(-) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$m | \$m | \% | \$m | \$m | \% | \$m | \% |
| Profit for the financial period | 2,341 | 2,717 | (13.9) | 559 | 525 | 6.7 | 712 | (21.4) |
| Currency translation adjustments | (36) | (112) | 67.7 | (19) | 153 | (>100.0) | (118) | 83.5 |
| Change in available-for-sale reserve |  |  |  |  |  |  |  |  |
| Change in fair value | (211) | 502 | (>100.0) | 65 | (492) | >100.0 | 46 | 41.8 |
| Transfer to income statement on disposal/impairment | 60 | (149) | >100.0 | 133 | (18) | >100.0 | (150) | >100.0 |
| Tax relating to available-for-sale reserve | 36 | (40) | >100.0 | (34) | 66 | (>100.0) | 3 | (>100.0) |
| Change in share of other comprehensive income of associates | (72) | (37) | (97.4) | (8) | (41) | 81.1 | (26) | 70.4 |
| Other comprehensive income for the financial period, net of tax | (223) | 165 | (>100.0) | 137 | (332) | >100.0 | (246) | >100.0 |
| Total comprehensive income for the financial period, net of tax | 2,118 | 2,882 | (26.5) | 696 | 193 | >100.0 | 466 | 49.4 |
| Attributable to: |  |  |  |  |  |  |  |  |
| Equity holders of the Bank | 2,112 | 2,861 | (26.2) | 693 | 196 | >100.0 | 461 | 50.5 |
| Non-controlling interests | 5 | 21 | (73.9) | 3 | (3) | >100.0 | 5 | (42.7) |
|  | 2,118 | 2,882 | (26.5) | 696 | 193 | >100.0 | 466 | 49.4 |

## Note:

1 Unaudited.

## Consolidated Balance Sheet (Audited)

|  | Dec-11 | Sep-11 ${ }^{1}$ | Dec-10 |
| :---: | :---: | :---: | :---: |
|  | \$m | \$m | \$m |
| Equity |  |  |  |
| Share capital | 5,253 | 5,233 | 4,685 |
| Retained earnings | 8,499 | 8,276 | 7,687 |
| Other reserves | 9,215 | 8,777 | 9,101 |
| Equity attributable to equity holders of the Bank | 22,967 | 22,286 | 21,473 |
| Non-controlling interests | 177 | 174 | 180 |
| Total | 23,144 | 22,460 | 21,654 |
| Liabilities |  |  |  |
| Deposits and balances of banks | 19,750 | 24,379 | 31,862 |
| Deposits and balances of non-bank customers | 169,460 | 158,435 | 142,299 |
| Bills and drafts payable | 1,730 | 1,790 | 1,288 |
| Other liabilities | 11,087 | 12,602 | 10,412 |
| Debts issued | 11,786 | 10,851 | 6,263 |
| Total | 213,814 | 208,057 | 192,125 |
| Total equity and liabilities | 236,958 | 230,517 | 213,778 |

## Assets ${ }^{2}$

Cash, balances and placements with central banks
Singapore Government treasury bills and securities
Other government treasury bills and securities
Trading securities
Placements and balances with banks
Loans to non-bank customers
Investment securities
Other assets
Investment in associates
Investment properties
Fixed assets
Intangible assets
Total

| $\mathbf{2 6 , 7 8 6}$ | 26,481 | 30,743 |
| ---: | ---: | ---: |
| $\mathbf{9 , 7 1 0}$ | 8,401 | 12,814 |
| $\mathbf{8 , 2 5 3}$ | 8,135 | 11,575 |
| $\mathbf{2 7 1}$ | 230 | 138 |
| $\mathbf{1 8 , 7 7 0}$ | 15,346 | 13,458 |
| $\mathbf{1 4 1 , 1 9 1}$ | 137,633 | 112,440 |
| $\mathbf{1 4 , 3 5 4}$ | 15,255 | 15,926 |
| $\mathbf{1 0 , 1 5 7}$ | 11,561 | 9,132 |
| $\mathbf{1 , 0 9 2}$ | 1,104 | 1,198 |
| $\mathbf{1 , 1 2 6}$ | 1,110 | 1,125 |
| $\mathbf{1 , 0 5 0}$ | 1,058 | 1,019 |
| $\mathbf{4 , 1 9 6}$ | 4,204 | 4,210 |
| $\mathbf{2 3 6 , 9 5 8}$ | 230,517 | 213,778 |

Off-balance sheet items
Contingent liabilities

| 15,821 | 18,496 | 15,021 |
| ---: | ---: | ---: |
| 351,224 | 378,068 | 289,011 |
| $\mathbf{5 4 , 0 2 2}$ | 54,067 | 48,994 |

Commitments

Net asset value per ordinary share (\$)

## Notes:

1 Unaudited.
2 Assets pledged under repurchase agreements are included in the respective asset items.

Appendix 4

## Consolidated Statement of Changes in Equity (Audited)

|  | Attributable to equity holders of the Bank |  |  |  | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Retained earnings | Other reserves | Total |  |  |
|  | \$m | \$m | \$m | \$m | \$m | \$m |
| Balance at 1 January 2011 | 4,685 | 7,687 | 9,101 | 21,473 | 180 | 21,654 |
| Profit for the financial year | - | 2,327 | - | 2,327 | 14 | 2,341 |
| Other comprehensive income for the financial year | - | - | (215) | (215) | (8) | (223) |
| Total comprehensive income for the financial year | - | 2,327 | (215) | 2,112 | 5 | 2,118 |
| Transfers | - | (326) | 326 | - | - | - |
| Change in non-controlling interests | - | - | 0 | 0 | (1) | (1) |
| Dividends | - | $(1,189)$ | - | $(1,189)$ | (7) | $(1,196)$ |
| Share buyback - held in treasury | (9) | - | - | (9) | - | (9) |
| Issue of shares under scrip dividend scheme | 547 | - | - | 547 | - | 547 |
| Share-based compensation | - | - | 32 | 32 | - | 32 |
| Increase in statutory reserves | - | - | 1 | 1 | - | 1 |
| Issue of treasury shares under share-based compensation plans | 30 | - | (30) | - | - | - |
| Balance at 31 December 2011 | 5,253 | 8,499 | 9,215 | 22,967 | 177 | 23,144 |


| Balance at 1 January 2010 | 4,051 | 6,324 | 8,611 | 18,986 | 169 | 19,155 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit for the financial year | - | 2,696 | - | 2,696 | 21 | 2,717 |
| Other comprehensive income for the financial year | - | - | 165 | 165 | (0) | 165 |
| Total comprehensive income for the financial year | - | 2,696 | 165 | 2,861 | 21 | 2,882 |
| Transfers | - | (319) | 319 | - | - | - |
| Change in non-controlling interests | - | - | 0 | 0 | (2) | (2) |
| Dividends | - | $(1,014)$ | - | $(1,014)$ | (8) | $(1,022)$ |
| Issue of shares under scrip dividend scheme | 621 | - | - | 621 | - | 621 |
| Share-based compensation | - | - | 19 | 19 | - | 19 |
| Issue of treasury shares under share-based compensation plans | 13 | - | (13) | - | - | - |
| Balance at 31 December 2010 | 4,685 | 7,687 | 9,101 | 21,473 | 180 | 21,654 |

## Consolidated Statement of Changes in Equity (Unaudited)

|  | Attributable to equity holders of the Bank |  |  |  | Noncontrolling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Retained earnings | Other reserves | Total |  |  |
|  | \$m | \$m | \$m | \$m | \$m | \$m |
| Balance at 1 October 2011 | 5,233 | 8,276 | 8,777 | 22,286 | 174 | 22,460 |
| Profit for the financial period | - | 558 | - | 558 | 2 | 559 |
| Other comprehensive income for the financial period | - | - | 136 | 136 | 1 | 137 |
| Total comprehensive income for the financial period | - | 558 | 136 | 693 | 3 | 696 |
| Transfers | - | (326) | 326 | - | - | - |
| Dividends | - | (9) | - | (9) | (0) | (10) |
| Share buyback - held in treasury | (9) | - | - | (9) | - | (9) |
| Share-based compensation | - | - | 6 | 6 | - | 6 |
| Issue of treasury shares under share-based compensation plans | 29 | - | (29) | - | - | - |
| Balance at 31 December 2011 | 5,253 | 8,499 | 9,215 | 22,967 | 177 | 23,144 |


| Balance at 1 October 2010 | 4,468 | 7,311 | 9,036 | 20,814 | 175 | 20,990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit for the financial period |  | 706 | - | 706 | 6 | 712 |
| Other comprehensive income for the financial period | - | - | (245) | (245) | (0) | (246) |
| Total comprehensive income for the financial period | - | 706 | (245) | 461 | 5 | 466 |
| Transfers | - | (321) | 321 | - | - |  |
| Dividends | - | (9) | - | (9) | (0) | (10) |
| Issue of shares under scrip dividend scheme | 205 | - | - | 205 | - | 205 |
| Share-based compensation | - | - | 3 | 3 | - | 3 |
| Issue of treasury shares under share-based compensation plans | 13 | - | (13) | - | - | - |
| Balance at 31 December 2010 | 4,685 | 7,687 | 9,101 | 21,473 | 180 | 21,654 |

## Consolidated Cash Flow Statement（Audited）

## Cash flows from operating activities

Operating profit before amortisation and impairment charges
Adjustments for：
Depreciation of assets
Net（gain）／loss on disposal of assets
Share－based compensation
Operating profit before working capital changes
Increase／（decrease）in working capital
Deposits and balances of banks
Deposits and balances of non－bank customers
Bills and drafts payable
Other liabilities
Restricted balances with central banks
Government treasury bills and securities
Trading securities
Investment securities
Placements and balances with banks
Loans to non－bank customers
Other assets
Cash generated from／（used in）operations
Income tax paid
Net cash provided by／（used in）operating activities

## Cash flows from investing activities

Acquisition of associates
Proceeds from disposal of associates
（Increase）／decrease in associates
Acquisition of properties and other fixed assets
Proceeds from disposal of properties and other fixed assets
Proceeds from disposal of subsidiaries
Change in non－controlling interests
Dividends received from associates
Net cash provided by／（used in）investing activities

| 2011 | 2010 | 4Q11 ${ }^{1}$ | $4 \mathrm{Q} 10^{1}$ |
| :---: | :---: | :---: | :---: |
| \＄m | \＄m | \＄m | \＄m |
| 3，248 | 3，542 | 853 | 945 |
| 116 | 137 | 30 | 34 |
| 16 | （361） | 45 | （190） |
| 31 | 19 | 6 | 3 |
| 3，411 | 3，338 | 933 | 792 |
| $(12,111)$ | 4，110 | $(4,629)$ | 2，001 |
| 27，161 | 20，797 | 11，025 | 9，816 |
| 441 | （149） | （60） | （273） |
| 684 | 719 | $(1,580)$ | （544） |
| （791） | $(1,279)$ | （439） | （900） |
| 6，426 | $(3,900)$ | $(1,428)$ | $(7,610)$ |
| （134） | （20） | （41） | （20） |
| 1，342 | 696 | 969 | 166 |
| $(5,312)$ | 656 | $(3,424)$ | 5，771 |
| $(29,149)$ | $(13,613)$ | $(3,668)$ | $(5,512)$ |
| （928） | （459） | 1，421 | 760 |
| $(8,958)$ | 10，896 | （919） | 4，447 |
| （601） | （488） | （110） | （77） |
| $(9,559)$ | 10，407 | $(1,029)$ | 4，370 |


| $(15)$ | $(2)$ | $\mathbf{( 0 )}$ | $(0)$ |
| ---: | ---: | :---: | :---: |
| $\mathbf{0}$ | - | $\mathbf{0}$ | - |
| - | $(1)$ | - | 2 |
| $(187)$ | $(106)$ | $\mathbf{( 7 0 )}$ | $(47)$ |
| $\mathbf{6 0}$ | 19 | 54 | 25 |
| - | 489 | - | 25 |
| - | $(2)$ | - | - |
| $\mathbf{1 2 5}$ | 92 | $\mathbf{6}$ | - |
| $(17)$ | 489 | $\mathbf{( 1 1 )}$ | 5 |

## Cash flows from financing activities

Redemption of subordinated notes
Increase／（decrease）in debts issued
Share buyback
Change in non－controlling interests
Dividends paid on ordinary shares
Dividends paid on preference shares
Dividends paid to non－controlling interests
Net cash provided by／（used in）financing activities
Currency translation adjustments
Net increase／（decrease）in cash and cash equivalents
Cash and cash equivalents at beginning of the financial period
Cash and cash equivalents at end of the financial period

| $\mathbf{( 1 , 3 0 0 )}$ | - | - | - |
| ---: | ---: | ---: | ---: |
| $\mathbf{6 , 8 2 3}$ | 219 | $\mathbf{9 3 5}$ | $(32)$ |
| $\mathbf{( 9 )}$ | - | $\mathbf{( 9 )}$ | - |
| $\mathbf{( 1 )}$ | $(0)$ | - | - |
| $\mathbf{( 5 3 9 )}$ | $(287)$ | - | $(101)$ |
| $\mathbf{( 1 0 4 )}$ | $(106)$ | - | - |
| $\mathbf{( 7 )}$ | $(8)$ | $\mathbf{( 0 )}$ | $(0)$ |
| $\mathbf{4 , 8 6 2}$ | $(181)$ | $\mathbf{9 2 6}$ | $(134)$ |
| $\mathbf{( 3 3 )}$ | $(116)$ | $\mathbf{( 1 9 )}$ | $(119)$ |
| $\mathbf{( 4 , 7 4 7 )}$ | 10,599 | $\mathbf{( 1 3 3 )}$ | 4,122 |
| $\mathbf{2 7 , 1 4 3}$ | 16,544 | $\mathbf{2 2 , 5 2 9}$ | 23,021 |
| $\mathbf{2 2 , 3 9 6}$ | 27,143 | $\mathbf{2 2 , 3 9 6}$ | 27,143 |

## Note：

## Balance Sheet of the Bank（Audited）

|  | Dec－11 | Sep－11 ${ }^{1}$ | Dec－10 |
| :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m |
| Equity |  |  |  |
| Share capital | 4，422 | 4，402 | 3，854 |
| Retained earnings | 6，895 | 6，741 | 6，363 |
| Other reserves | 8，965 | 8，543 | 8，730 |
| Total | 20，282 | 19，685 | 18，947 |
| Liabilities |  |  |  |
| Deposits and balances of banks | 18，427 | 22，848 | 30，012 |
| Deposits and balances of non－bank customers | 128，907 | 123，462 | 111，727 |
| Deposits and balances of subsidiaries | 6，873 | 5，456 | 2，269 |
| Bills and drafts payable | 273 | 395 | 183 |
| Other liabilities | 8，639 | 10，096 | 8，357 |
| Debts issued | 6，424 | 6，515 | 6，165 |
| Total | 169，543 | 168，772 | 158，714 |
| Total equity and liabilities | 189，825 | 188，457 | 177，661 |

## Assets ${ }^{2}$

Cash，balances and placements with central banks
Singapore Government treasury bills and securities
Other government treasury bills and securities
Trading securities
Placements and balances with banks
Loans to non－bank customers
Placements with and advances to subsidiaries
Investment securities
Other assets
Investment in associates
Investment in subsidiaries
Investment properties
Fixed assets
Intangible assets
Total

| $\mathbf{1 6 , 2 7 8}$ | 19,126 | 25,112 |
| ---: | ---: | ---: |
| $\mathbf{9 , 6 4 9}$ | 8,314 | 12,694 |
| $\mathbf{4 , 2 0 5}$ | 2,727 | 7,332 |
| $\mathbf{1 6 8}$ | 170 | 134 |
| $\mathbf{1 5 , 9 8 9}$ | 12,640 | 11,199 |
| $\mathbf{1 0 5 , 8 5 0}$ | 104,607 | 85,538 |
| $\mathbf{5 , 6 9 3}$ | 6,571 | 2,869 |
| $\mathbf{1 2 , 8 0 3}$ | 13,675 | 14,487 |
| $\mathbf{8 , 6 5 6}$ | 10,122 | 7,817 |
| $\mathbf{3 6 9}$ | 372 | 371 |
| $\mathbf{4 , 7 6 3}$ | 4,760 | 4,757 |
| $\mathbf{1 , 4 5 8}$ | 1,359 | 1,419 |
| $\mathbf{7 6 1}$ | 833 | 750 |
| $\mathbf{3 , 1 8 2}$ | 3,182 | 3,182 |
| $\mathbf{1 8 9 , 8 2 5}$ | 188,457 | 177,661 |

## Off－balance sheet items

Contingent liabilities
Financial derivatives
Commitments

| $\mathbf{1 2 , 1 6 0}$ | 14,788 | 11,910 |
| ---: | ---: | ---: |
| $\mathbf{3 0 4 , 1 8 0}$ | 328,872 | 254,775 |
| $\mathbf{4 1 , 1 7 4}$ | 40,908 | 37,051 |
|  |  |  |
| $\mathbf{1 2 . 0 4}$ | 11.67 | 11.42 |

## Notes：

[^4]
## Statement of Changes in Equity of the Bank（Audited）

|  | Share capital | Retained earnings | Other reserves | Total equity |
| :---: | :---: | :---: | :---: | :---: |
|  | \＄m | \＄m | \＄m | \＄m |
| Balance at 1 January 2011 | 3，854 | 6，363 | 8，730 | 18，947 |
| Profit for the financial year | － | 1，984 | － | 1，984 |
| Other comprehensive income for the financial year | － | － | （67） | （67） |
| Total comprehensive income for the financial year | － | 1，984 | （67） | 1，918 |
| Transfers | － | （300） | 300 | － |
| Dividends | － | $(1,152)$ | － | $(1,152)$ |
| Share buyback－held in treasury | （9） | － | － | （9） |
| Issue of shares under scrip dividend scheme | 547 | － | － | 547 |
| Share－based compensation | － | － | 32 | 32 |
| Issue of treasury shares under share－based compensation plans | 30 | － | （30） | － |
| Balance at 31 December 2011 | 4，422 | 6，895 | 8，965 | 20，282 |
| Balance at 1 January 2010 | 3，220 | 5，337 | 8，136 | 16，693 |
| Profit for the financial year | － | 2，301 | － | 2，301 |
| Other comprehensive income for the financial year | － | － | 288 | 288 |
| Total comprehensive income for the financial year | － | 2，301 | 288 | 2，588 |
| Transfers | － | （300） | 300 |  |
| Dividends | － | （975） | － | （975） |
| Issue of shares under scrip dividend scheme | 621 | － | － | 621 |
| Share－based compensation | － | － | 19 | 19 |
| Issue of treasury shares under share－based compensation plans | 13 | － | （13） |  |
| Balance at 31 December 2010 | 3，854 | 6，363 | 8，730 | 18，947 |

Statement of Changes in Equity of the Bank (Unaudited)

|  | Share capital | Retained earnings | Other reserves | Total equity |
| :---: | :---: | :---: | :---: | :---: |
|  | \$m | \$m | \$m | \$m |
| Balance at 1 October 2011 | 4,402 | 6,741 | 8,543 | 19,685 |
| Profit for the financial period | - | 454 | - | 454 |
| Other comprehensive income for the financial period | - | - | 145 | 145 |
| Total comprehensive income for the financial period | - | 454 | 145 | 599 |
| Transfers | - | (300) | 300 | - |
| Share buyback - held in treasury | (9) | - | - | (9) |
| Share-based compensation | - | - | 6 | 6 |
| Issue of treasury shares under share-based compensation plans | 29 | - | (29) | - |
| Balance at 31 December 2011 | 4,422 | 6,895 | 8,965 | 20,282 |
| Balance at 1 October 2010 | 3,636 | 6,099 | 8,567 | 18,303 |
| Profit for the financial period | - | 564 | - | 564 |
| Other comprehensive income for the financial period | - | - | (127) | (127) |
| Total comprehensive income for the financial period | - | 564 | (127) | 437 |
| Transfers | - | (300) | 300 | - |
| Dividends | - | 0 | - | 0 |
| Issue of shares under scrip dividend scheme | 205 | - | - | 205 |
| Share-based compensation | - | - | 3 | 3 |
| Issue of treasury shares under share-based compensation plans | 13 | - | (13) | - |
| Balance at 31 December 2010 | 3,854 | 6,363 | 8,730 | 18,947 |

## To the members of United Overseas Bank Limited

## Report on the consolidated financial statements

We have audited the accompanying consolidated financial statements of United Overseas Bank Limited (the "Bank") and its subsidiaries (collectively, the "Group"), which comprise the balance sheets of the Bank and the Group as at 31 December 2011, the income statements, the statements of comprehensive income and the statements of changes in equity of the Bank and the Group and the consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's responsibility for the consolidated financial statements

Management is responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

## Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements of the Bank and the consolidated financial statements of the Group are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards, including the modification of the requirements of FRS39 Financial Instruments: Recognition and Measurement in respect of loan loss provisioning by MAS Notice 612 Credit Files, Grading and Provisioning, so as to give a true and fair view of the state of affairs of the Bank and the Group as at 31 December 2011, the results of the Bank and of the Group, the changes in equity of the Bank and the changes in equity and cash flows of the Group for the year ended on that date.

## Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Bank and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

## ERNST \& YOUNG LLP

Public Accountants and Certified Public Accountants
Singapore


[^0]:    Notes:
    1 Refer to the gains on sale of UOB Life Assurance Limited and United Industrial Corporation Limited.
    2 Refer to profit attributable to equity holders of the Bank.
    3 Calculated based on profit attributable to equity holders of the Bank net of preference share dividends.
    4 Computed on an annualised basis.

[^1]:    Notes：
    1 Based on the location where the non－performing loans are booked．
    2 Comprise China，Hong Kong and Taiwan

[^2]:    Note：
    1 Included contingent liabilities with effect from March 2011.

[^3]:    Notes：
    1 Based on the location where the transactions and assets are booked which approximates that based on the location of the customers and assets．Information is stated after elimination of inter－segment transactions．
    2 Excluded one－time gain on sale of UOB Life Assurance Limited and United Industrial Corporation Limited in 2010 and 4Q10．

[^4]:    1 Unaudited．
    2 Assets pledged under repurchase agreements are included in the respective asset items．

